

Town of Bridgewater

Annual Town Report

For the Year Ended December 31, 2016



Academy Building

66 Central Square

Pictured: 2016 building and fountain restorations

The 2016 Annual Town Report is Dedicated To Bryan K. McSheffrey

1963-2014

Ask not what your country can do for you. Ask what you can do for your country.
President John F. Kennedy, January 20, 1961

Bryan McSheffrey lived answering that question from President Kennedy. A history teacher, Bryan moved to Bridgewater with his wife and young daughter, immediately becoming civically involved and making a positive impact. Bryan always hoped to make a difference, both personally and professionally. He was a man of action.



Bryan frequently crossed Broad Street at the High Street intersection. He understood both the frustration and the danger. Quite naturally, he decided something must be done. He rallied a small group of citizens and called for political support from Bridgewater's Town Councilors and State Representative. He devoted countless hours canvassing door-to-door, collecting thousands of signatures on a petition, asking the Commonwealth to add that intersection to the traffic light installation schedule. He persevered through procedures and processes that seemed endless. Sadly, Bryan passed away before seeing the traffic light installed.

On April 30, 2017, the Commonwealth of Massachusetts and the Town of Bridgewater, in the presence of Bryan's wife Lee-Ann and daughter Madeline, dedicated the intersection and named it **Bryan K. McSheffrey Corner**.

Thousands now travel more safely and with considerably less frustration down High Street because of Bryan's hard work and tenacity. He was a caring, determined, selfless citizen who gave many of his few precious days advocating for the people of Bridgewater.

OUR TOWN

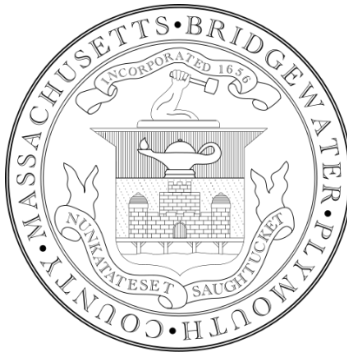
ANNUAL REPORT

of the

TOWN OFFICERS

Of the Town of
Bridgewater, Massachusetts

For the Year 2016



TOWN OF BRIDGEWATER

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2016 Bridgewater MA Annual Town Report Preface

This is the first Bridgewater Annual Town Report compiled and issued since 2008. In 2010 Bridgewater's government changed from a Town to a City (with legislative permission to continue using the name "Town of Bridgewater"). Cities are not required by Mass. General Laws to create Annual Town Reports, but are guided by their Charters and Administrative Codes. In 2016, with the enactment of Bridgewater's new Administrative Code, responsibility for creating an Annual Town Report was passed to the Town Clerk's Office.

The Town Clerk's Office has an acute awareness of the import Town Reports play in tracking a Town's history and recording events that, in the future, will be of historical interest and importance. Thus, the office excitedly accepted the assignment and has worked diligently to produce this year's edition.

The report is organized to correspond with Bridgewater's government as described in the Administrative Code. However, not all Departments, Volunteer Boards, Commissions or Committees have been fully reorganized. The editors apologize for confusion caused by those ongoing changes.

With no additional funding or staff for the project, the Town Clerk's office sought volunteer assistance. Fortunately for Bridgewater, this volume has been made possible through the incredible, volunteer assistance of Rebecca Fleisch Cordeiro, a resident with excellent editorial and technological skills and patience. Future Bridgewater citizens/historic researchers and the current Town Clerk owe her a debt of gratitude.

Upon completion of this edition, the Town Clerk will begin work on a 2015 Annual Town Report. When that is finished, the 2017 Annual Report will take precedence and, when that is complete, an attempt will be made to create a 5-year compendium tracking Bridgewater's progress from 2009 to 2014.

This preface is written as an explanation for posterity, which may discover information lacking in the volumes between 2008 and 2016. The retro-version reports, once published, will undoubtedly contain errors or lack of information regardless of the editors' diligence.

In Memoriam



Charles “Jud” Kane
1937–2016

In 2016, we lost a true friend and a dedicated town volunteer

Jonas Kazlauskas, Bridgewater Water Pollution Control & Water Supply Director

Charles “Jud” Kane, Bridgewater, passed away in 2016 after a brief, unexpected illness. Jud served as the Water Commissioner for the Town of Bridgewater for over 30 years and was a member of the Weymouth Elks and the Bridgewater Lions Clubs. In addition to being a quiet, consistent leader on the Water Commission, Jud was an auxiliary firefighter and an avid collector of antique firefighter memorabilia. Born in Norwood MA., Jud was raised and educated in Braintree where he attended Archbishop Williams High School. Following graduation from Northeastern University, Jud became a civil engineer for the US Army and the Flatley Company. He will be greatly missed.



Anthony (Tony) P. Anacki
1925–2016

Anthony P. (Tony) Anacki, owner of the iconic Anthony’s Charcoal Pit and Tony’s Service Station, died at age 90. Tony was born, raised and educated in Bridgewater, the community he loved and served faithfully. His town service spanned decades and included: Board of Selectman (1967-1973), Assessor (1967-1982), Overseer of Public Welfare, Senior Center Board of Trustees, Council on Aging, and the Bridgewater Housing Authority. He was a founding member of the Old Colony Planning Council and was active in the Lions Club, Polish Club, 49ers Club, Lincoln Club, and Citizens Club. His wisdom and spunk is sorely missed.

Congressional, County, Legislative & Town Contacts

Incorporated June, 1656
 8th Congressional District – 1st Councillor District
 1st Plymouth and Bristol Senatorial District
 8th Plymouth Representative District

United States Congress (www.congress.gov)			
SENATOR ELIZABETH WARREN		REPRESENTATIVE STEPHEN LYNCH	
Boston	617-565-3170	Boston	617-428-2000
Springfield	413-788-2690	Brockton	508-586-5555
Washington, DC	202-224-4543	Quincy	617-657-6305
		Washington, DC	202-225-8273
SENATOR EDWARD (ED) MARKEY			
Boston	617-565-8519		
Fall River	508-677-0523		
Springfield	413-785-4610		
Washington, DC	202-224-2742		

Massachusetts Legislature (www.malegislature.gov)			
SENATOR MARK PACHECO		REPRESENTATIVE ANGELO L. D'EMILIA	
State House	617-722-1551	State House	617-722-2488
District Office	508-822-3000	District Office	508-697-2700
COUNCILLOR, DISTRICT 1	Joseph C. Ferreira	617-725-4015	X1
(www.mass.gov/portal/government/govs-council.html)			

Plymouth County http://www.plymouthcountyma.gov/			
COMMISSIONERS 508-830-9100		DISTRICT ATTORNEY TIMOTHY J. CRUZ	
Daniel A. Pallotta, Chair		Main Office	508-584-8120
Gregory M. Hanley			
Sandra M. Wright			
Administrator: Frank Basler			
REGISTER OF DEEDS		REGISTER OF PROBATE & INSOLVENCY	
John Buckley	508-830-9200	Matt McDonough	
		Plymouth	508-747-6204
		Brockton	508-897-5400
Sheriff-Plymouth County			
Joseph D. McDonald Jr. 508-830-6200			

CITIES AND TOWNS IN PLYMOUTH COUNTY

Abington, Bridgewater, Brockton, Carver, Duxbury, East Bridgewater, Halifax, Hanover, Hanson, Hingham, Hull, Kingston, Lakeville, Marion, Marshfield, Mattapoisett, Middleborough, Norwell, Pembroke, Plymouth, Plympton, Rochester, Rockland, Scituate, Wareham, West Bridgewater, Whitman

Congressional, County, Legislative, and Town Contacts (continued)

Town Web site: www.bridgewaterma.org

Emergency Number — 911

Town and School Telephone Numbers

Accountant	see Finance	Planning	see Com & Eco Dev
Animal Control	see Police	Plumbing/Gas/Wiring	see Public Works
Assessor	see Finance	Police Department	508-697-6118
Building	see Com & Eco Dev	Animal Control	508-659-1290
Com & Eco Dev	508-697-0950	Public Library	508-697-3331
Building	508-697-0904	Public Works	508-697-0931
Community Develop.	508-697-0950	Roadways	508-697-0931
Conservation Agent	508-697-0906	Solid Waste	508-697-0903
Economic Develop.	508-697-0950	Structures & Grounds	508-697-0931
Health	508-697-0903	Water Pollution Control	508-697-0937
Inspectional Services	508-697-0904	Water Supply	508-697-0910
Planning	508-697-0942	Recreation	see Parks & Recreation
Zoning	508-697-0907	Schools	508-279-2140
Conservation	see Com & Eco Dev	B/P Tech School Main	508-823-5151
DPW	see Public Works	B/P Supt.	amagalhaes@bptech.org
Economic Develop.	see Com & Eco Dev	B/R High School	508-697-6902
Elder Affairs	508-697-0929	Mitchell at the Middle	508-697-6902
Emergency Management	see Fire Dept.		x11120
Finance Department	508-697-0926	Superintendent	508-279-2140
Accountant	508-697-0926	Williams	508-697-6968
Assessor	508-697-0928	Town Attorney	508-697-0919 x5
Collector/Treasurer	508-697-0923	Town Clerk	508-697-0921
Fire Department	All Depts. 508-697-0900	Town Manager	508-697-0919 x5
Emergency Management		Use number for all depts. below <i>except IT</i>	
Forestry/Tree Warden	see Public Works	Hearing Officer	
Health	see Com & Eco Dev	Human Resources	
Highway	see Public Works	Information Technology	508-697-0966
Housing Authority	508-697-7405	Parking Enforcement	
Information Technology	see Town Mngr.	Treasurer/Tax Collector	see Finance Dept.
Parking Enforcement	see Town Mngr.	Treatment Plant	see Public Works
Parks & Recreation	All Depts. 508-697-8020	Veterans' Services	508-697-0908
Olde Scotland Links	508-279-3344	Water Department	see Public Works
		Zoning	see Com & Eco Dev

Elected Town Officials

Organization	Term Expires
Bridgewater Public Library Trustees (3-year term)	
Ellen M. Chiocca Carey	4/2017
Janet Dye	4/2019
Judith Gabriel, Chair until 4/2016	4/2018
Pam Hayes-Bohanan	4/2017
Frances Jeffries	4/2017
Greg Lee	4/2018
Laura McAlinden, Chair 4/2016	4/2018
Nancy Sarno, Vice-Chair	4/2019
Denise Sheppard	4/2019
Bridgewater-Raynham Regional District School CMTE (3-year term)	
Mike Dolan (B)	4/2018
Anthony Ghelfi (R)	4/2018
Jason Hammond (B)	4/2018
Lorraine Levy (R)	4/2017
Susan P. Prewandowski, Secretary (R)	4/2019
Patricia A. Riley, Chair (R)	4/2018
Julie Scleparis (B)	4/2019
Michelle Williams (B)	4/2017
Bristol Plymouth Technical School District (2-year term)	
Mark A. Dangoia (Bridgewater Rep)	4/2019
Town Clerk (3-year term)	
Marilee Kenney Hunt	4/2018
Town Council (3-year term)	
Peter Colombotos, Precinct 5	4/2017
Timothy Fitzgibbons, Vice President, Precinct 2	4/2018
Dennis Gallagher, President, Councilor at Large	4/2018
Edward Haley, Councilor at Large	4/2019
Aisha Losche, Precinct 1	4/2018
Dr. Kevin Perry, Precinct 4	4/2019
Francis Sousa, Precinct 7	4/2019
William Wood, Precinct 6	4/2017
Sandra Wright, Precinct 3	4/2017

Town Officers

Department/ Phone Number		Name
Accountant	508-697-0926	Anthony Sulmonte
Animal Control Officer	508-659-1290	Lisa McKay
Assessor	508-697-0928	Shelley McCauley Chief Assessor
Building & Zoning Commissioner	508-697-0904	Michael White David Moore (Interim)
Collector/Treasurer	508-697-0936	Jacqueline Rivero Angela Chandler
January to September 2016		
October-December 2016		
Community & Economic Development	508-697-0950	Andrew DeIonno, Director
Conservation Agent	509-697-0906	Azu Etoniru
Constables		Term Ends
Dave Asiaf		12/2016
Katherine Asiaf		12/2016
Joseph Latimer		06/2017
Jerold Loomis		12/2016
Michael Moore		12/2016
William Scharnick		12/2016
Jolie Sprague Martin		12/2016
Christopher R. Wylie		12/2016
Deputy Town Manager	508-697-0919	Kimberly Williams
Elder Affairs Director	508-697-0929	Lorraine Carrozza
Electrical Inspector, See Wiring		
Finance Director	509-697-0926	Anthony Sulmonte
Fire Chief	508-697-0900	Retired May 2016 Acting Chief March 2016 Appointed Chief May 2016
George Rogers		
Thomas Levy		
Deputy Fire Chief		Appointed July 2016
John (Jack) J. Hennessey Jr.		
Hearings Officer	508-697-0919	Michael Dutton
Health Agent	508-697-0903	Eric Badger
Human Resources Director	508-697-0919	Kimberly Williams
Highway Department, See Roadways		
Information Technology Director	508-697-0966	Brad Dzierzak
Inspector of Animals	508-697-0903	Lisa McKay
Parks & Recreation Sup't.	508-697-8020	Charles Simonds
(Recreation in 2016)		
Plumbing & Gas	508-697-0904	Robert Cabral, Inspector
Police Department	508-697-6118	Christopher Delmonte, Chief Thomas J. Schlatz, Exec. Officer

Town Officers (continued)

Department/ Phone Number	Name
Public Library 508-697-3331	C. Sean Daley, Director Ann Gerald, Asst. Director
Roadways Superintendent 508-697-0931 (formerly Highway Dept.)	Ronald Ladue
Sealer of Weights & Measures 508-697-0904	David Moore
Sewer Department, see Water Pollution Control	
Town Attorney	Mark Gildea, Town Attorney Jason Rawlins, Asst. Town Atty
Town Clerk's Office 508-697-0921	Jolie Sprague Martin Asst. Town Clerk
Town Council 508-659-1254	Two At Large Councilors At Large: Dennis Gallagher At Large: Vacant (Jan-April) Edward Haley (elected 04/2016) Councilors for Seven Precincts Precinct 1: Aisha Losche Precinct 2: Timothy Fitzgibbons Precinct 3: Sandra Wright Precinct 4: Kevin Perry Precinct 5: Peter Colombotos Precinct 6: Sandra Wright Precinct 7: John Norris (Jan-April) Francis Sousa (May-Dec)
Town Manager 508-697-0919	Michael Dutton
Treasurer (see Collector/Treasurer)	
Tree Warden (volunteer) 508-697-0931	William Maltby
Veterans' Agent 508-697-0908	Roderick Walsh
Water Pollution Control & Water Supply Director 508-697-0910	Jonas Kazlauskas
Wiring 508-697-0904	Walter Murray, Inspector

Boards, Committees & Commissions

Massachusetts's Open Meeting Law

As required by Massachusetts' Open Meeting Law, all Bridgewater appointed board, commission and committee meetings are posted and open to the public. Meeting dates, location, and times are posted at least 48 hours before the meeting and are available on the Town's web calendar.

- Type www.bridgewaterma.org in your browser
- Scroll to and click on "Calendar"

Posted meeting notices are also available in a binder at the Town Clerk's Office which is located at 66 Central Square. Meeting agendas and minutes are posted at the Town's website.

- Type www.bridgewaterma.org in your browser
- Scroll to "Quick Links"
- Select "Agendas and Minutes"

To request automatic notification of any or all meeting postings:

- Type www.bridgewaterma.org in your browser
- Select "Stay Informed"
- Sign up for notifications of your choice

Boards, Committees and Commissions

Descriptions of the following boards, committees, and commissions can be found in the **Bridgewater MA Town Code**, available online at:

<http://www.bridgewaterma.org/documentcenter/view/1128>

The information below is in: PART II Administrative Code, Chapter I, Article III, Section "X".

For example, information on the Affordable Housing Trust is found in: PART II Administrative Code, Chapter I, Article III, Section 2.

Organization	Admin Code Section Term Expires
Affordable Housing Trust (2-year term)	Section 2
William M. Callahan	2017
Patrick Driscoll	2017
Michael Dutton, Chair – <i>ex officio</i>	--
Nancy Koczela	2018
Joan Neumeister	2018
Agricultural Commission (3-year term)	Section 3
Brian Alves	2019
David Anderson, Co-Chair	2019
Lori Tuniwicz-Gavin, Co-Chair	2019

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Assessors, Board of (3-year term) Marjorie Callaghan, Chair Milton Morris Scott Rubin	Section 4 2016 Continuing Continuing
Cable Advisory Committee (3-year term) Joseph Gillis 2 Vacancies	Section 5 2019
Citizen Advisory Committee (3-year term) Linda Carp Michael Flaherty Shawn George Sherley Phillips John Sharland, Chair	Section 6 2019 Continuing 2019 Continuing 2018
Community Preservation Committee (3-year term) Raymond Ajemian (Planning Board Rep) Harry Bailey, Chair (Con Com Rep) Melissa DesJardins, Vice-Chair (At Large) Gina Guasconi (Recreation Rep) Kevin James Mandeville (Open Space Rep) Joan Neumeister (Housing Authority Rep) Robert B. Wood, Treasurer (Historical Comm. Rep) 2 Vacancies: Affordable Housing Trust Rep & Historic District Commission Rep	Section 7 2018 Continuing 2017 Continuing Continuing 2018 2018
Conant Trust Fund Committee (5-year term) Harold Estabrook, III, Asst. Treasurer Marie Fahey, Vice-Chair Michael Levy, Secretary/Clerk John Sylvia, Treasurer David Wolohojian, Chair	Section 8 2017 2019 2020 2021 2018
Conservation Commission (3-year term) Harry Bailey <i>Jane Brown, Staff Liaison</i> Tina Bianco-Leo (Associate Member) Melissa DesJardins Marilyn MacDonald (Vice-Chair) Robert Mello Richard Monteith, Chair Matthew Stoddard	Section 9 Continuing -- 2017 2017 2017 2017 Continuing 2017

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Cultural Council (2-year term) Limit 2 consecutive terms Angela Dimisorious, Secretary Kathryn Golden, Co-Chair Edward (Ted) Haley Mark Oliver Charles H. Tarr, Treasurer Nora Tarr, Co-Chair	Section 10 2016 2016 Resigned 2016 2016 2016 Continuing
Design Review Committee (term as needed) Carolyn Reis (West Gateway Business Rep) Master Plan Rep, Chair, <i>ex officio</i> Planning Board Rep, <i>ex officio</i> Zoning Board of Appeals, <i>ex officio</i>	This is an "as needed" <i>ad hoc</i> committee with appointments by Planning Board when a development arises in the East or the West Gateway Districts. Authorized by zoning by-law 3.34.1. The committee did not meet in calendar year 2016.
Disability Commission (3-year term) David Frim, Chair Henry Goldsmith Anna Nakouzi Leslie Reed 1 Vacancy	This commission is authorized under both the Admin Code Article III Section 11) and MGL (Ch. 40 §8J) 2017 2019 2019 2018
Elder Affairs Commission (3-year term) Sandra Alley Nicholas Bagas Bridget (Pat) Boyle Peter Caratelli Lorraine Carrozza, <i>Staff Liaison</i> Joan Colombo Robert Coolen, Chair Victor Delmonte David Frim Gloria Lemieux, Associate 1 Associate Vacancy	Section 12 2019 2019 2019 2018 -- 2018 2018 2018 2019 2018
Energy Committee (3-year term) Thomas Hall Carlton Hunt, Chair Lisa Sullivan, <i>Staff Liaison</i> 1 Vacancy	Section 13 2019 2019 --

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Financial Committee (3-year term) Ken Barnard (Town Manager Appointee) Hency Calice (Town Clerk Appointee) George Haley (Town Clerk Appointee) Eric Langone, Chair (Town Manager Appointee) Allison Manchester (Town Clerk Appointee) Eric Marchetti, (Town Council Appointee) <i>Joshua McGraw, Staff Assistant</i> Robert Rees (Town Clerk Appointee) Nathan Schofield, (Town Council Appointee) 1 Vacancy Town Manager Appointee 1 Vacancy Town Council Appointee	Section 14 2017 2019 2018 2018 Moved July 2016 2019 -- 2018 2018
Fisheries Committee (3-year term) (Town River Fisheries Committee in 2016) Rick Benton, Secretary, Bridgewater (B) Skip Copeland (B) John Cruz, West Bridgewater (WB) Harold Estabrook, III, Chair (B) Robert Hanson (B) Donald MacDonald (WB) James Sniger (WB) James Souza (WB)	This is a 2-town committee: Bridgewater (B) and West Bridgewater (WB). In Bridgewater, this committee is overseen by Parks & Recreation; in 2016, all positions continued.
Golf Advisory Committee (3-year term) (Golf Commission in 2016) James Campbell Daniel Mahoney Robert McDonough Patrick Montagano John Muir Peter Nash William Nowlin Dennis Weingartner	The Golf Advisory Committee will be overseen by Parks & Recreation in 2017; all positions continued in 2016
Health, Board of (3-year term) <i>Laurie Keane, Staff Liaison</i> Brian Penney, Chair Benjamin S. Poinier John Sharland	Section 15 -- Continuing 2019 2017
Historic District Commission (3-year term) Judith Gabriel <i>Dorothy Lamoreaux, Staff Assistant</i> Wesley Morris Nicholas Palmieri Nancy Sarno William Smith, Chair	Section 16 Continuing -- Continuing Continuing Continuing Continuing

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Historical Commission (3-year term) Sharon Anderson David Moore, Chair Madeline Moore Brian Moorhead Jeff Rhind Robert B. Wood 2 Vacancies: 1 Member Vacancy 1 Alternate Member Vacancy	Section 17 Continuing 2018 Continuing Continuing Continuing 2018
Housing Authority (5-year term) Nicholas Bagas, Vice-Chair Lorraine Carrozza, <i>ex officio</i> Joan Neumeister, Chair Martha Shionis, Treasurer Judith Wilson	Section 18 2017 -- 2018 2020 2020
Housing Partnership Committee Not yet appointed in 2016	Section 19
Master Plan Committee (3-year term) Thomas Hall Carlton Hunt, Chair Lisa Sullivan, <i>Staff Liaison</i> 1 Vacancy	Section 20 2019 2019 --
Open Space Committee (3-year term) Newly forming; No Chair in 2016 Kevin James Mandeville 4 Vacancies	Section 21 2018
Open Space Committee <i>ad hoc</i> (3-year term) Kitty Doherty Carlton Hunt Marilyn MacDonald Kevin James Mandeville Charles Simonds	See Admin Code Article III, Section 1.B.2 All terms expire upon adoption of OSRP (Open Space and Recreation Plan)
Parks & Recreation Commission (3-year term) (Recreation Commission in 2016) Thomas Arrighi Daniel Buron James Campbell Carolyn B. (Brooke) Condon, <i>Summer Staff Liaison</i> Mike Flaherty, Chair Gina Guasconi, Vice-Chair	Section 22 2020 2021 2018 -- 2019 2017

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Planning Board (5-year term) Raymond Ajemian, Vice-Chair <i>Leslie Dorr, Staff Liaison</i> Patrick Driscoll, Chair Jean C. Guarino Thomas Hall Frank Sullivan 2 Alternate Member Vacancies	Section 23 2018 -- 2020 2021 2019 2022
Registrars of Voters, Board of (3-year term) Merry Boegner (R) Joseph Gillis (R) Marilee Kenney Hunt (D) – <i>ex officio</i> , Chair Paula Lehtola (R) Shawn Mackinaw (D)	Section 24 Continuing 2016-2019 (mid-year 2016) 2018 2016 (resigned mid-year 2016) 2018
Sr. Assoc. Volunteer Experience Comm. (3-yr term) (SAVE) Chair undetermined in 2016 Paula Bracken (SEUI) - <i>ex officio</i> Lorraine Carrozza (Elder Affairs Dir.) – <i>ex officio</i> Margaret Vale Sime, President 1 Resident Vacancy	Section 25 -- Began - October 2016 Retiring in 2017
Town River Fisheries Committee See Fisheries Committee	
Transportation Committee (3-year-term) Andrew DeIonno (Director, Com & Eco Dev) – <i>ex officio</i> Christopher Delmonte (Chief of Police) – <i>ex officio</i> Ron Ladue (Roadways Superintendent) – <i>ex officio</i> Michael Levy Thomas Levy (Fire Chief) – <i>ex officio</i> George Rogers (Fire Chief) – <i>ex officio</i>	Section 26 -- -- -- Continuing Term began March 2016 Retired March 2016

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Veterans' Council (3-year term) Louis Almond Dennise Caratazzola Charles Chisholm James D. Dolan, 2 nd Chair Pauline Grenier, Secretary Kevin Marshall Helen Petrino Luigi Primavera, Chair Carl Soderbom Edmund Spencer Roderick K. Walsh - <i>ex officio</i> Jacqueline Wegman	Section 28 Continuing Continuing Continuing Continuing -- Continuing Continuing Continuing Continuing Continuing -- Continuing
Water & Sewer Board (3-year term) Charles (Jud) Kane Darryl L. Vaci, Chair 1 Vacancy	Section 27 Through October 2016 Continuing
Zoning Board of Appeals (3-year term) Anthony Aveni Jr. Andre Bissonnette, Chair <i>Jane Brown, Staff Liaison</i> Brian Heath, Associate Lucas Klim 1 Associate Vacancy	Section 29 Continuing Continuing -- Continuing Continuing

Administrative Personnel

Accountant (Finance) Steven Amara; Laurie Guerrini; Laurie Mahoney	508-697-0926
Assessor (Finance) Michelle Burgess	508-697-0928
Building/Inspectional Services (Com & Eco Dev) Ruth Card; Debra Cronin	508-697-0904
Collector/Treasurer (Finance) Teresa Gillis; Pamela Sproule; Nancy Wolfson	508-697-0923
Conservation (Com & Eco Dev) Jane Brown	508-697-0906
Elder Affairs Joanne Caratelli	508-697-0929
Fire Anne Marie Hanley; Melissa Sullivan	580-697-0900
Health, Board of (Com & Eco Dev) Laurie Keane	508-697-0903
Highway (See Roadways)	
Inspectional Services (See Building)	
Licensing (Com & Eco Dev) Lisa Sullivan	508-697-0950
Parks and Recreation (formerly Recreation) Brooke Condon (summers only)	508-697-8020
Planning (Com & Eco Dev) Leslie Dorr	508-697-0942
Police Paula Bracken; Ann Marie Gill	508-697-6118
Public Library Rose Mamakos, Office Manager/Administration	508-697-3331
Roadways (formerly Highway Dept.) Kimberly Resmini-Bamberg	508-697-0931

Administrative Personnel (continued)

Town Clerk Christine M. Nemes	508-697-0921
Town Council Ann Holmberg	508-659-1254
Town Manager Michael J. Spagone	508-697-0919 ext. 5
Treasurer (See Collector/Treasurer)	
Water & Sewer Lorraine Conti; Christine Fabrizio	508-697-0910
Zoning (Com & Eco Dev) Jane Brown	508-697-0950

2016 Elections

This section of the report contains results for the four 2016 elections. They will be listed in the chronological order in which they occurred:

Editors’ Note: Online readers, you may click on a page number in this table (below) to quickly jump to that specific election.

Presidential Primary Election Page 17
Annual Town Election Results Page 23
MA State Primary Election Results Page 25
State and Presidential Election Results Page 30

Presidential Primary Election

Tuesday, March 1, 2016
Bridgewater Mitchell at the Middle School, 166 Mt. Prospect Street

Voter Breakdown March 1, 2016			
Total # Registered Voters: 15, 425			
Total # Ballots Cast: 6578 (42.6% of registered voters)			
Democrat 3, 467	Republican 3, 084	Green Rainbow 8	United Independent 19

In accordance with the provisions of the foregoing warrant, the Town Clerk declared the polls open at 7:00 a.m. The election officers were sworn to their faithful performance of their duties. At 8:00 p.m., the polls were declared closed. The results on the following pages were certified by Marilee Kenney Hunt, Town Clerk.

TOWN OF BRIDGEWATER, MASSACHUSETTS
Presidential Primary Election - Tuesday, March 1, 2016
P=Precinct

Democrat

PRESIDENTIAL PREFERENCE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Bernie Sanders	363	325	339	188	129	272	342	1958
Martin O'Malley	6	2	5	1	1	0	2	17
Hillary Clinton	262	240	302	129	68	183	244	1428
Roque De La Fuente	0	1	2	1	0	0	1	5
No Preference	8	7	8	2	1	2	4	32
Write Ins	5	4	3	1	1	1	5	20
Blanks	2	2	3	0	0	0	0	7
Total	646	581	662	322	200	458	598	3467
STATE COMMITTEE MAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Dennis C. Gallagher	481	433	476	235	151	340	435	2551
Write Ins	4	2	9	2	2	7	5	31
Blanks	161	146	177	85	47	111	158	885
Total	646	581	662	322	200	458	598	3467
STATE COMMITTEE WOMAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Mary Wasyluk	462	405	472	223	148	332	423	2465
Write Ins	5	2	6	0	0	5	3	21
Blanks	179	174	184	99	52	121	172	981
Total	646	581	662	322	200	458	598	3467

3/1/2016 Presidential Primary Election Results (continued)

Democrat (continued)

TOWN COMMITTEE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Dennis C. Gallagher	372	323	350	183	106	239	311	1884
Howard E. Cutter	294	244	298	145	89	200	251	1521
Mary J. Pendleton	322	252	311	153	98	206	260	1602
Kevin Griffin Bligh	307	258	312	142	92	204	251	1566
Carlton D. Hunt	325	272	314	161	101	209	280	1662
Marilee Kenney Hunt	348	317	353	182	116	230	319	1865
Rebekah Marie Hunt	314	262	312	158	96	214	264	1620
Beth Ann Bligh	303	251	305	143	93	205	250	1550
Gina M. Guasconi	350	289	324	166	107	227	294	1757
Peter C. Riordan	317	268	322	160	94	210	282	1653
Christa A. Philogene	299	246	301	143	92	200	248	1529
Jean Philogene	300	243	299	143	92	196	244	1517
Gregory P. Lee	318	269	314	160	102	208	263	1634
Sherely A. Phillips	299	256	318	148	93	215	249	1578
Peter Colombotos	323	282	328	161	119	219	271	1703
Russell F. Hess	298	252	295	161	92	196	246	1540
Mary E. Hess	308	253	301	161	95	201	246	1565
Diane M. Roza	315	270	303	151	93	202	251	1585
John T. Plouffe	313	259	307	146	94	201	256	1576
Mary C. Plouffe	322	259	306	149	91	207	262	1596
Myrna Westgate	305	254	313	147	102	205	252	1578
Write Ins	8	2	3	4	4	4	8	33
Linda F. Carp	1	3	0	0	3	1	2	10
Tim Eric Christiansen	1	5	0	0	3	0	2	11
Carla G. Jackson	1	2	0	0	3	0	2	8
Patricia M. Neary	1	2	0	0	3	0	2	8
Evan Weston Riordan	1	2	0	0	3	0	2	8
Blanks	15945	14740	16581	8003	4924	11631	15362	87186
Total	22610	20335	23170	11270	7000	16030	20930	121345

3/1/2016 Presidential Primary Election Results (continued)

Republican

PRESIDENTIAL PREFERENCE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Jim Gilmore	0	0	1	0	0	0	0	1
Donald J. Trump	390	333	391	143	75	179	250	1761
Ted Cruz	51	44	66	31	8	35	44	279
George Pataki	0	0	1	0	0	0	0	1
Ben Carson	15	16	9	8	7	6	7	68
Mike Huckabee	1	0	0	1	0	1	0	3
Rand Paul	1	2	1	1	0	3	2	10
Carly Fiorina	1	1	0	0	0	0	0	2
Rick Santorum	0	0	0	0	0	0	0	0
Chris Christie	0	2	1	2	0	2	1	8
Marco Rubio	110	89	86	42	21	60	82	490
Jeb Bush	7	3	4	1	0	3	3	21
John R. Kasich	100	94	83	29	19	34	66	425
No Preference	2	2	1	1	0	1	1	8
Write Ins	1	1	1	1	0	0	3	7
Blanks	0	0	0	0	0	0	0	0
Total	679	587	645	260	130	324	459	3084
STATE COMMITTEE MAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Mark E. Townsend	275	252	304	133	58	159	198	1379
Brian S. Kennedy	268	204	205	83	42	101	180	1083
Write Ins	2	2	1	2	0	3	0	10
Blanks	134	129	135	42	30	61	81	612
Total	679	587	645	260	130	324	459	3084

3/1/2016 Presidential Primary Election Results (continued)

Republican (continued)

STATE COMMITTEE WOMAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Kim M. Palmer	424	351	380	167	75	210	290	1897
Julianne C. Cummings	111	93	124	51	21	49	82	531
Write Ins	2	1	1	2	0	3	0	9
Blanks	142	142	140	40	34	62	87	647
Total	679	587	645	260	130	324	459	3084

TOWN COMMITTEE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	29	8	28	44	2	3	19	133
Blanks	23736	20537	22547	9056	4548	11331	16046	107801
Total	23765	20545	22575	9100	4550	11334	16065	107934

Green Rainbow

PRESIDENTIAL PREFERENCE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Sedinam Curry	0	0	1	0	0	0	0	1
Jill Stein	1	2	0	0	0	0	0	3
William P. Kreml	0	0	0	0	0	0	0	0
Kent Mesplay	0	0	0	0	0	0	0	0
Darryl Cherney	1	0	0	0	0	0	0	1
No Preference	0	0	0	0	0	0	0	0
Write Ins	1	0	0	0	0	2	0	3
Blanks	0	0	0	0	0	0	0	0
Total	3	2	1	0	0	2	0	8
STATE COMMITTEE MAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	1	0	0	0	0	0	0	1
Blanks	2	2	1	0	0	2	0	7
Total	3	2	1	0	0	2	0	8

3/1/2016 Presidential Primary Election Results (continued)

Green Rainbow (continued)

STATE COMMITTEE WOMAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	1	0	0	0	0	0	0	1
Blanks	2	2	1	0	0	2	0	7
Total	3	2	1	0	0	2	0	8
TOWN COMMITTEE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	0	0	0	0	0	0	0	0
Blanks	30	20	10	0	0	20	0	80
Total	30	20	10	0	0	20	0	80

United Independent Party

PRESIDENTIAL PREFERENCE	P1	P2	P3	P4	P5	P6	P7	TOTAL
No Preference	0	1	1	0	0	0	1	3
Write Ins	6	1	0	1	0	5	3	16
Blanks	0	0	0	0	0	0	0	0
Total	6	2	1	1	0	5	4	19
STATE COMMITTEE MAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	0	0	1	0	0	0	1	2
Blanks	6	2	0	1	0	5	3	17
Total	6	2	1	1	0	5	4	19
STATE COMMITTEE WOMAN	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	0	0	1	0	0	0	1	2
Blanks	6	2	0	1	0	5	3	17
Total	6	2	1	1	0	5	4	19
TOWN COMMITTEE	P1	P2	P3	P4	P5	P6	P7	TOTAL
Write Ins	0	0	3	0	0	0	1	4
Blanks	60	20	7	10	0	50	39	186
Total	60	20	10	10	0	50	40	190

A true copy, Attest:
Marilee Kenney Hunt, Town Clerk

Annual Town Election

Saturday, April 23, 2016 (By Charter, last Saturday preceding the last Monday in April)
Bridgewater Mitchell at the Middle School, 166 Mt. Prospect Street

Voter Breakdown April 23, 2016
Total # Registered Voters: 15,584
Total # Ballots Cast: 406 (2.6% of registered voters)

In accordance with the provisions of the foregoing warrant, the Town Clerk declared the polls open at 7:00 a.m. The election officers were sworn to their faithful performance of their duties. At 8:00 p.m., the polls were declared closed. The results on the following pages were certified by Marilee Kenney Hunt, Town Clerk.

Town Councilor Precinct 4

Kevin A. Perry	27
Blanks	6
Write Ins	0
Total	33

Town Councilor Precinct 7

John E. Norris	34
Lauren A. Leet-MacKay	31
Francis Sousa	56
Blanks	28
Write Ins	8
Total	157

At Large Town Councilor (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Edward B. Haley	58	38	35	29	22	21	117	320
Blanks	12	6	4	4	1	3	38	68
Write Ins	6	3	6	0	0	1	2	18
Total	76	47	45	33	23	25	157	406

Bridgewater-Raynham Regional School Committee (Bridgewater) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Julie D. Scleparis	63	37	34	29	20	20	123	326
Blanks	10	9	7	4	2	4	32	68
Write ins	3	1	4	0	1	1	2	12
Total	76	47	45	33	23	25	157	406

4/23/2016 Annual Town Election Results (continued)

Bridgewater-Raynham Regional School Committee (Raynham) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Susan P. Prewandowski	58	36	36	27	19	18	113	307
Blanks	3	11	7	6	3	6	44	80
Write Ins	15	0	2	0	1	1	0	19
TOTAL	76	47	45	33	23	25	157	406

Trustees of Public Library

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Denise M. Sheppard	55	38	38	28	21	21	116	317
Nancy J. Sarno	63	40	38	26	20	21	122	330
Janet B. Dye	53	41	36	28	22	19	120	319
Blanks	54	22	18	17	6	12	113	242
Write Ins	3	0	5	0	0	2	0	10
TOTAL	228	141	135	99	69	75	471	1218

A true copy, Attest:
 Marilee Kenney Hunt
 Town Clerk

Massachusetts State Primary

Thursday, September 8, 2016

Bridgewater Mitchell at the Middle School, 166 Mt. Prospect Street

Voter Breakdown September 8, 2016

Total # Registered Voters: 15, 845

Total # Ballots Cast: 370 (2.32 % of registered voters)

In accordance with the provisions of the foregoing warrant, the Town Clerk declared the polls open at 7:00 a.m. The election officers were sworn to their faithful performance of their duties. At 8:00 p.m., the polls were declared closed. The results on the following pages were certified by Marilee Kenney Hunt, Town Clerk.

TOWN OF BRIDGEWATER, MASSACHUSETTS

State Primary Election September 8, 2016

P=Precinct

Democrat

REPRESENTATIVE IN CONGRESS	P1	P2	P3	P4	P5	P6	P7	TOTAL
Stephen F. Lynch	30	31	36	38	11	20	34	200
Blanks	3	3	2	2	1	1	4	16
Write Ins	0	1	1	0	0	0	0	2
Total:	33	35	39	40	12	21	38	218

COUNCILLOR	P1	P2	P3	P4	P5	P6	P7	TOTAL
Joseph C. Ferreira	26	26	33	35	11	19	32	182
Blanks	5	8	6	4	1	2	6	32
Write Ins	2	1	0	1	0	0	0	4
Total:	33	35	39	40	12	21	38	218

SENATOR IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Marc R. Pacheco	31	29	36	38	12	21	34	201
Blanks	1	5	3	1	0	0	4	14
Write Ins	1	1	0	1	0	0	0	3
Total:	33	35	39	40	12	21	38	218

9/8/2016 MA State Primary Election Results (continued)

Democrat (continued)

REPRESENTATIVE IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	25	25	29	31	6	16	31	163
Write Ins	8	10	10	9	6	5	7	55
Total:	33	35	39	40	12	21	38	218

SHERIFF	P1	P2	P3	P4	P5	P6	P7	TOTAL
Scott M. Vecchi	28	30	30	35	12	17	31	183
Blanks	3	4	8	5	0	3	7	30
Write Ins	2	1	1	0	0	1	0	5
Total:	33	35	39	40	12	21	38	218

COUNTY COMMISSIONER	P1	P2	P3	P4	P5	P6	P7	TOTAL
Greg Hanley	28	25	31	28	11	18	28	169
Lincoln D. Heineman	23	24	28	27	9	13	20	144
Blanks	14	21	17	25	4	11	28	120
Write Ins	1	0	2	0	0	0	0	3
Total:	66	70	78	80	24	42	76	436

Republican

REPRESENTATIVE IN CONGRESS	P1	P2	P3	P4	P5	P6	P7	TOTAL
William Burke	23	22	30	14	5	8	18	120
Blanks	5	11	6	2	0	5	2	31
Write Ins	0	0	0	0	0	1	0	1
Total:	28	33	36	16	5	14	20	152

COUNCILLOR	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	18	29	31	10	5	11	14	118
Write Ins	10	4	5	6	0	3	6	34
Total:	28	33	36	16	5	14	20	152

9/8/2016 MA State Primary Election Results (continued)

Republican (continued)

SENATOR IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Sandra M. Wright	22	27	33	14	4	10	18	128
Blanks	6	6	3	2	1	4	2	24
Write Ins	0	0	0	0	0	0	0	0
Total:	28	33	36	16	5	14	20	152

REPRESENTATIVE IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Angelo L. D'Emilia	24	29	34	15	4	12	19	137
Blanks	4	4	1	1	1	2	0	13
Write Ins	0	0	1	0	0	0	1	2
Total:	28	33	36	16	5	14	20	152

SHERIFF	P1	P2	P3	P4	P5	P6	P7	TOTAL
Joseph D. McDonald Jr.	25	24	31	13	5	9	17	124
Blanks	3	9	5	2	0	5	3	27
Write Ins	0	0	0	1	0	0	0	1
Total:	28	33	36	16	5	14	20	152

COUNTY COMMISSIONER	P1	P2	P3	P4	P5	P6	P7	TOTAL
Daniel A. Pallotta	16	22	16	14	3	7	11	89
Anthony Thomas O'Brien Sr.	20	18	29	9	5	9	12	102
Blanks	20	26	26	9	2	12	17	112
Write Ins	0	0	1	0	0	0	0	1
Total:	56	66	72	32	10	28	40	304

Green Rainbow

REPRESENTATIVE IN CONGRESS	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

9/8/2016 MA State Primary Election Results (continued)

Green Rainbow (continued)

COUNCILLOR	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

SENATOR IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

REPRESENTATIVE IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

SHERIFF	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

COUNTY COMMISSIONER	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

United Independent Party

REPRESENTATIVE IN CONGRESS	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

9/8/2016 MA State Primary Election Results (continued)

United Independent Party (continued)

COUNCILLOR	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

SENATOR IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

REPRESENTATIVE IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

SHERIFF	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

COUNTY COMMISSIONER	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	0	0	0	0	0	0	0	0
Write Ins	0	0	0	0	0	0	0	0
Total:	0	0	0	0	0	0	0	0

State and Presidential Election

Tuesday, November 8, 2016

Bridgewater Mitchell at the Middle School, 166 Mt. Prospect Street

Voter Breakdown November 8, 2016	
Total # Registered Voters: 16,603	
Breakdown of Ballots Cast:	
Voters 11/8	11,110
Early Voters	4,809
Absentee Voters	684
Total # Ballots Cast	13, 140
Percentage of registered voters voting:	78.69%

In accordance with the provisions of the foregoing warrant, the Town Clerk declared the polls open at 7:00 a.m. The election officers were sworn to their faithful performance of their duties. At 8:00 p.m., the polls were declared closed. The results on the following pages were certified by Marilee Kenney Hunt, Town Clerk.

TOWN OF BRIDGEWATER, MASSACHUSETTS State and Presidential Election November 8, 2016 P=Precinct

PRESIDENT/VICE PRESIDENT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Clinton & Kaine	1088	971	1032	487	334	860	946	5718
Johnson & Weld	122	111	98	73	32	76	112	624
Stein & Baraka	33	27	23	6	11	21	46	167
Trump & Pence	1341	1095	1350	536	310	706	923	6261
Blanks	30	29	24	11	9	16	31	150
Write Ins	45	38	32	21	17	34	33	220
Total	2659	2271	2559	1134	713	1713	2091	13140

REPRESENTATIVE IN CONGRESS	P1	P2	P3	P4	P5	P6	P7	TOTAL
Stephen F. Lynch	1525	1302	1450	688	437	1105	1270	7777
William Burke	952	832	972	387	232	520	696	4591
Blanks	179	135	136	58	43	86	122	759
Write Ins	3	2	1	1	1	2	3	13
Total	2659	2271	2559	1134	713	1713	2091	13140

11/8/2016 State and Presidential Election Results (continued)

COUNCILLOR	P1	P2	P3	P4	P5	P6	P7	TOTAL
Joseph C. Ferreira	1736	1411	1659	761	501	1246	1436	8750
Blanks	902	840	878	355	204	448	634	4261
Write Ins	21	20	22	18	8	19	21	129
Total	2659	2271	2559	1134	713	1713	2091	13140

SENATOR IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Marc R. Pacheco	1440	1194	1322	644	419	1017	1197	7233
Sandra M. Wright	996	898	1038	421	242	573	741	4909
Blanks	222	175	195	69	51	120	151	983
Write Ins	1	4	4	0	1	3	2	15
Total	2659	2271	2559	1134	713	1713	2091	13140

REPRESENTATIVE IN GENERAL COURT	P1	P2	P3	P4	P5	P6	P7	TOTAL
Angelo L. D'Emilia	1860	1624	1755	792	494	1188	1490	9203
Blanks	757	613	765	321	201	505	563	3725
Write Ins	42	34	39	21	18	20	38	212
Total	2659	2271	2559	1134	713	1713	2091	13140

SHERIFF	P1	P2	P3	P4	P5	P6	P7	TOTAL
Joseph D. McDonald Jr.	1503	1298	1490	666	380	893	1134	7364
Scott M. Vecchi	888	726	835	375	275	685	738	4522
Blanks	266	245	233	93	58	133	216	1244
Write Ins	2	2	1	0	0	2	3	10
Total	2659	2271	2559	1134	713	1713	2091	13140

COUNTY COMMISSIONER	P1	P2	P3	P4	P5	P6	P7	TOTAL
Greg Hanley	1242	1029	1162	560	353	914	1053	6313
Daniel A. Pallotta	1300	1086	1279	560	326	741	933	6225
Lincoln D. Heineman	620	512	538	260	170	422	522	3044
Blanks	2152	1905	2136	885	575	1345	1665	10663
Write Ins	4	10	3	3	2	4	9	35
Total	5318	4542	5118	2268	1426	3426	4182	26280

11/8/2016 State and Presidential Election Results (continued)

Berkley Reg Tech School Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
Ellen M. Bruno	1730	1464	1663	765	487	1193	1418	8720
Blanks	919	796	883	363	220	514	664	4359
Write Ins	10	11	13	6	6	6	9	61
Total	2659	2271	2559	1134	713	1713	2091	13140

Bridgewater Reg Tech School Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
Mark A. Dangoia	1855	1575	1762	818	512	1244	1488	9254
Blanks	795	686	788	310	196	462	591	3828
Write Ins	9	10	9	6	5	7	12	58
Total	2659	2271	2559	1134	713	1713	2091	13140

Dighton Reg Tech School Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
Edward F. Dutra	1667	1390	1575	746	464	1155	1369	8366
Blanks	980	870	972	382	243	553	711	4711
Write Ins	12	11	12	6	6	5	11	63
Total	2659	2271	2559	1134	713	1713	2091	13140

Middleboro Reg Tech School Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
George L. Randall, III	1667	1394	1565	746	467	1138	1358	8335
Blanks	981	867	986	385	241	566	722	4748
Write Ins	11	10	8	3	5	9	11	57
Total	2659	2271	2559	1134	713	1713	2091	13140

Raynham Reg Tech School Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
Timothy J. Holick	1674	1403	1570	737	474	1138	1365	8361
Blanks	975	857	981	389	234	568	716	4720
Write Ins	10	11	8	8	5	7	10	59
Total	2659	2271	2559	1134	713	1713	2091	13140

Rehoboth Reg Technical Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
James W. Clark	1628	1363	1539	729	455	1124	1335	8173
Blanks	1019	898	1014	400	252	583	745	4911
Write Ins	12	10	6	5	6	6	11	56
Total	2659	2271	2559	1134	713	1713	2091	13140

11/8/2016 State and Presidential Election Results (continued)

Taunton Reg Tech School Comm	P1	P2	P3	P4	P5	P6	P7	TOTAL
Thomas A. Bernier	1519	1257	1518	687	432	1030	1227	7670
Louis Borges Jr.	1293	1009	1125	525	345	797	976	6070
Blanks	2496	2262	2465	1051	645	1587	1968	12474
Write Ins	10	14	10	5	4	12	11	66
Total	5318	4542	5118	2268	1426	3426	4182	26280

QUESTION 1 STATE GAMING	P1	P2	P3	P4	P5	P6	P7	TOTAL
Yes	1132	1008	1138	528	324	831	952	5913
No	1417	1158	1276	559	371	779	1016	6576
Blanks	110	105	145	47	18	103	123	651
Total	2659	2271	2559	1134	713	1713	2091	13140

QUESTION 2 CHARTER SCHOOLS	P1	P2	P3	P4	P5	P6	P7	TOTAL
Yes	894	768	858	353	239	566	676	4354
No	1712	1454	1653	752	467	1112	1371	8521
Blanks	53	49	48	29	7	35	44	265
Total	2659	2271	2559	1134	713	1713	2091	13140

QUESTION 3 FARM ANIMALS	P1	P2	P3	P4	P5	P6	P7	TOTAL
Yes	1914	1664	1864	856	514	1279	1524	9615
No	695	560	638	254	187	394	518	3246
Blanks	50	47	57	24	12	40	49	279
Total	2659	2271	2559	1134	713	1713	2091	13140

QUESTION 4 MARIJUANA	P1	P2	P3	P4	P5	P6	P7	TOTAL
Yes	1269	1039	1068	569	390	963	1103	6401
No	1352	1204	1455	552	320	723	953	6559
Blanks	38	28	36	13	3	27	35	180
Total	2659	2271	2559	1134	713	1713	2091	13140

A true copy, Attest:

Marilee Kenney Hunt
Town Clerk

Administrative Code

Bridgewater's Administrative Code was adopted by the Bridgewater Town Council (Ordinance D-2015-005) on January 19, 2016, and became effective on February 19, 2016. It describes and codifies processes for Bridgewater's Town Council/Town Manager form of government. That "new" form of government was established by ballot vote in late April 2010 and began official function in January 2011.

The Administrative Code covers the internal and organizational administration of Bridgewater's municipal government. It is the foundation describing legal, practical and efficient procedures to ensure effective delivery of municipal services for the residents of Bridgewater.

The Administrative Code is composed of four (4) parts describing various authorities, methods and responsibilities used to administer municipal services:

1. **Administrative organization:** Administrative agencies of the Town under the jurisdiction of the Town Manager (defined in the following organizational chart)
2. **Administrative procedures:** Legislative, administrative and adjudicatory procedures of the Town
3. **Elective organization:** Elective officers of the Town (defined in the following organizational chart)
4. **Multi-member bodies' organization:** Boards, Commissions, Committees, and any other multi-member bodies

Some Town Departments' names have changed or the organization of divisions under the main departments has been re-ordered. To help citizens visualize that reorganization, an organizational chart is included on the following page. The organizational chart includes Administrative and Elective Organizations described in the Administrative Code. Multi-member bodies are described in alphabetical order, by name, in the Annual Report section immediately following the organizational chart.

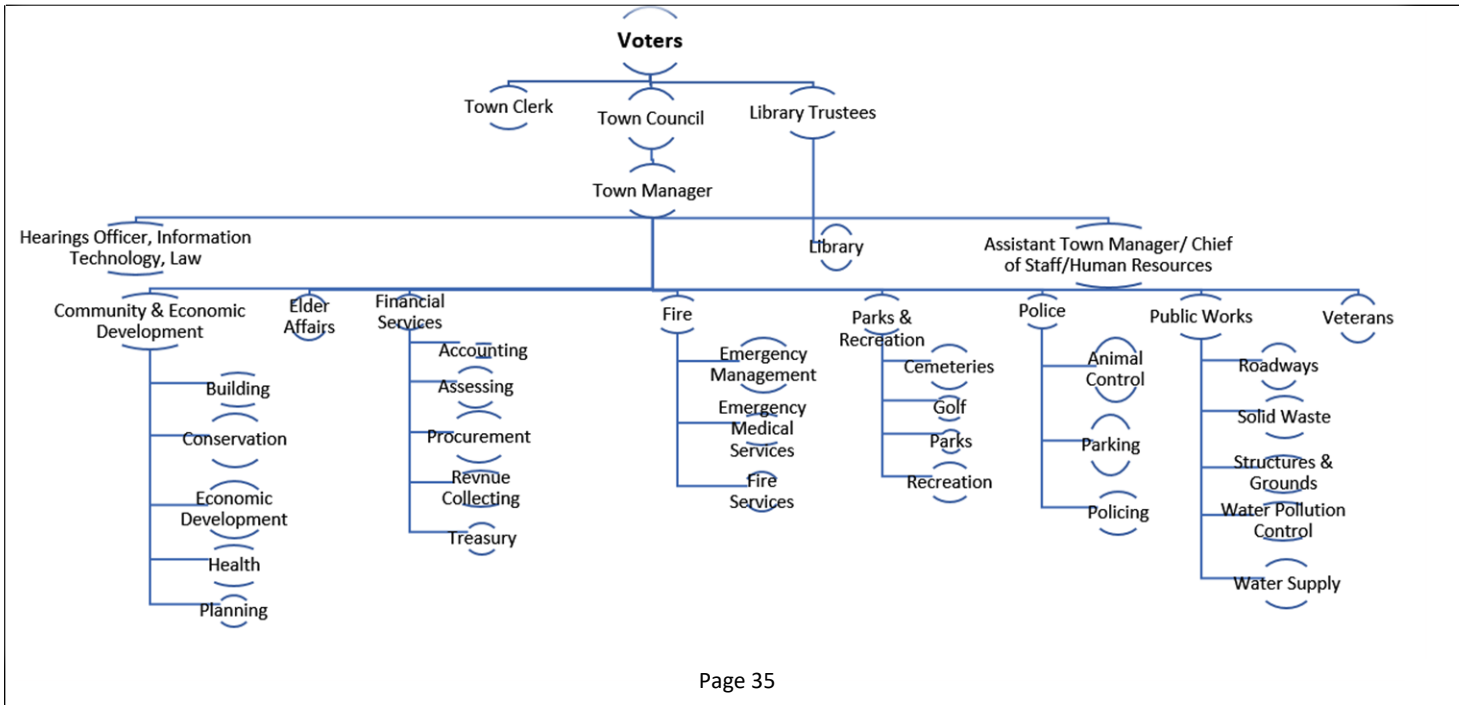
The full Administrative Code is available on the Town's website:

<http://www.bridgewaterma.org/documentcenter/view/1128>

Town of Bridgewater, Massachusetts -- Organizational Chart of Paid Government

Voters elect the Town Council (9 Members; 7 from local precincts and 2 at-large, 3-year terms); Library Trustees (9 un-paid Members; 3 elected each year with 3-year terms) & Town Clerk (3-year term)

Town Council appoints Town Manager; Town Manager hires Department Heads and Town Council confirms; Department Heads hire employees.



Town Reports

For the Year Ended December 31, 2016

Board, Committee, and Commission Reports

Affordable Housing Trust

2016 Affordable Housing Trust members: William Callahan, Pat Driscoll, Michael Dutton, *ex officio*, Chair, Nancy Koczela, Joan Neumeister

A 2016 Annual Report was not submitted by the Affordable Housing Trust.

Agricultural Commission

2016 Agricultural Commission members: Brian Alves, David Anderson, Co-Chair; Lori Tunewicz-Gavin, Co-Chair

The Agricultural Commission (AgCom) has been busy contacting neighboring towns on their AgCom structures and policies as we work toward setting up ours. The Commission has also been trying to write a process on how to deal with resident complaints and the actions needed to be taken.

The members are looking to join various state AgCom-related groups to further the Commission's collective knowledge and to assist in streamlining the processes.

The Commission met with a resident concerning a complaint about a neighboring rooster. After a site visit, the Commission confirmed that at the time of her complaint there were four roosters on site. Currently the number is down to one. The resident has noticed a volume change. The owner was receptive to a discussion concerning how to keep the rooster noise down. He was very appreciative of the Commission's work in the matter.

Meetings are held the fourth Tuesday of the month.

Respectfully submitted,
Brian Alves, Clerk

Assessors, Board of

2016 Board of Assessor members: Marjorie Callaghan, Chair; Milton Morris, and Scott Rubin

The Board of Assessors has three members appointed by the Bridgewater Town Manager. Minimum requirements for Board members are established by the Commonwealth of

Board, Committee, Commission Reports (continued)

Assessors, Board of *continued*

Massachusetts, Commissioner of Revenue. All members of the Bridgewater Board are certified by the Commonwealth of Massachusetts.

The Board meets as often as necessary to meet the Department's need for review of exemptions, abatements for real estate taxes, monthly reports, and other required signatory duties. Meetings often take place weekly during busy times.

The Board of Assessors wishes to express its thanks to the Chief Assessor, Shelley McCauley, for her dedication day in and day out, and her capable operation of the Assessor's Office. We also want to thank our Administrative Clerk, Michelle Burgess, for her continued dedicated service to the Department and to the public.

Respectfully submitted,
Marjorie Callaghan, Chair

Cable Advisory Committee

2016 Cable Advisory Committee member: Joseph Gillis Jr.

With only one member, the Cable Advisory Committee was not able to meet in 2016.

Citizens' Advisory Committee

2016 Citizens' Advisory Committee members: Linda Carp, Michael Flaherty, Shawn George, Sherley Philips, John Sharland, Chair

The year dawned with an Administrative Code in place. Finally. Six years in the making.

The Citizens' Advisory Committee is responsible for vetting candidates for appointment to the 23 Multiple Member Appointive Bodies (i.e., boards, committees and commissions) that are listed in the Administrative Code. If that seems like a lot of boards, committees and commissions, consider the fact that under our old form of government, there were 42, many of which were inactive. Some of the 23 are brand-new in 2016. Members of all 23 are volunteers, in that they receive no compensation. However, they are officials of the town and thus are sworn in by the Town Clerk before they begin their duties.

The year 2016 also saw the Citizens' Advisory Committee at "full staff" for the first time in four years. We are a five-member committee, appointed by the Town Manager and without the requirement of ratification by the Town Council. We welcomed Linda Carp and Shawn George to the committee this year. Charter member (7 years) Sherley Phillips and 4-year member Mike Flaherty continue to serve faithfully on our committee.

Board, Committee, Commission Reports (continued)

Citizens Advisory Committee *continued*

The Town Manager's office provides us with applications and resumes from residents interested in serving the town. With these in hand, we contact the applicant for an interview.

After the interview, we deliberate and vote on whether to recommend the applicant for appointment to his/her chosen board, committee or commission (provided there is a seat open). We then prepare a written Recommendation Form, which is forwarded to the Town Manager.

Using this process in 2016, we recommended residents for appointment to the following boards, committees and commissions. The number in parentheses indicates the number of seats filled during the year.

- Affordable Housing Trust – (3)
- Agricultural Commission – (3)
- Cable Advisory Committee – (1)
- Conant Trust Fund Board – (3)
- Cultural Council – (1)
- Disabilities Commission – (4)
- Elder Affairs Commission – (9)
- Board of Health – (1)
- Housing Partnership Committee – (2)
- Open Space Committee – (1)
- Water and Sewer Commissioners – (1)

I know that I speak for all members of the Citizens' Advisory Committee when I say that 2016 was a great year for the new form of government in Bridgewater. We are a city, but continue to be called The Town of Bridgewater.

Respectfully submitted,
John Sharland, Chair

Community Preservation Committee

2016 Community Preservation Committee members: Raymond Ajemian (Planning Board), Harry Bailey, Chair (Conservation Commission), Melissa Desjardins, Vice-Chair, (At large), Gina Guasconi, (Recreation), Kevin Mandeville (Open Space), Joan Neumeister (Housing Authority), Robert Wood, Treasurer (Historical Commission)

This year the Community Preservation Committee had its ups and downs. Our year began with the loss of funding for our Grant Writer and Planner, Jennifer Goldson. Jennifer always made our meetings interesting and taught our members the do's and don'ts of the Community Preservation Act laws, which at times were difficult to understand.

Board, Committee, Commission Reports (continued)

Community Preservation Committee *continued*

We lost members due to changes in the administrative code; additionally, members resigned due to family health issues. The Administrative Code stated our committee should have seven members. We are still in the process of filling two vacant seats.

On a positive note, we funded the town-wide Open Space Recreational Needs Assessment. The Murray/Needs Farm project was paid off instead of putting it out to bond, saving town taxpayers' money. Music Alley was completed. Our committee completed an application for the Restoration of the World War I Memorial on the Town Common.

A major project for us was the restoration of the Academy Building that was completed ahead of schedule and under budget. The Academy Building had its grand opening on September 2nd and is now referred to as the Municipal Office Building.

Financially, our committee is in good shape with an October 16, 2016 cash balance of \$3,164,214.24 for future projects.

Without CPA Funding how would Bridgewater have paid for this project and many others?

I would like to thank our CPC volunteers who are all members of other Town Boards and Committees for dedicating their time to help make a better Bridgewater.

Respectfully submitted,
Harry E. Bailey Jr., Chair

Conant Trust Fund Committee

2016 Conant Trust Fund members: Harold Estabrook III, Asst. Treasurer; Marie Fahey, Vice-Chair; Michael Levy, Secretary/Clerk; John Sylvia, Treasurer; David Wolohojian, Chair

The Conant Trust Fund Committee operates and oversees the activities of the Conant Community Health Center, Inc. [CCHC] and Healthcare Educational Resources, Inc. [HER]. The Committee is comprised of five appointed Board members:

- Harold Estabrook III, Asst. Treasurer 06/30/17
- Marie Fahey, Vice-Chair 06/30/19
- Michael Levy, Secretary/Clerk 06/30/20
- John Sylvia, Treasurer 06/30/21
- David Wolohojian, Chair 06/30/18

Board, Committee, Commission Reports (continued)

Conant Trust Fund Committee *continued*

The CCHC currently leases space to five tenants:

- Partners HealthCare at Home
- Healthcare Educational Resources
- Sunshine Day Care Center
- Department of Corrections: Employee Assistance Services Unit EASU
- Mass State Police: Fire & Explosion Investigation Unit

During 2016, in addition to supporting the programs of the tenants at the CCHC, the Committee hosted a variety of health-related functions and programs for the community including:

- American Red Cross Blood Drives
- American Sign Language Educational Workshops
- Bridgewater Fire Department Supplies and Equipment
- Bridgewater Police Department Supplies and Training
- Bridgewater-Raynham Regional School District Training
- The Bridge Center Staff Training
- Bridgewater Youth Athletic Leagues Training: Softball, Soccer, Baseball, Lacrosse
- Babysitter Training Courses for the Community

2016 completes 26 years of operation of the Conant Community Health Center.

Respectfully submitted,

Nancy DeMello, Director, Conant Community Health Center

Conservation Commission

2016 Conservation Commission members: Harry Bailey, Tina Bianco-Leo (associate member), Melissa Desjardins, Marilyn McDonald, Vice-Chair; Robert Mello, Richard Monteith, Chair; Matthew Stoddard

The Bridgewater Conservation Commission (the Commission) has continued to serve its function as the guardian of the Town's wetlands and waterways resources through the enforcement of the Massachusetts Wetlands Protection Act, the Rivers Act, and the local Wetlands Protection By-Law. During 2016, the Commission reviewed:

- 46 (forty-six) Notices of Intent (NOI) applications for project development activities
- 3 (three) Abbreviated Notices of Resource Area Delineation (ANRAD) applications for resource area delineation review and confirmation
- 9 (nine) Requests for Determination of Applicability (RDA) filed by applicants who sought to obtain the Commission's opinion as to whether the projects rose to the level that would engender the Commission's regulatory oversight

Board, Committee, Commission Reports (continued)

Conservation Commission *continued*

The Commission also issued 30 (thirty) certificates of compliance to applicants whose projects satisfied the performance terms and conditions imposed by the Commission in its permits and approval documents issued for the respective projects.

As the Steward of certain town-owned conservation lands and open space areas, the Commission reviewed and approved 16 (sixteen) applications by town residents for temporary recreational uses and outdoor learning activities at the areas, including an Eagle Scout project by one of our finest young people. The Commission processed more than \$30,900 (thirty thousand nine hundred dollars) in revenue receipts generated from application and filing fees associated with its review of NOI, ANRAD and RDA filed by applicants.

The Commission conducted more than 90 (ninety) site inspections during 2016 to review flagged wetlands and riverways resources. Commission members, in performing these site inspection visits, act to ensure that there is compliance with state regulations and local by-laws.

While the Commission is very cognizant of the need to maintain a healthy balance between the liberties of the town's residents to pursue happiness and exercise their constitutional rights to the use of their lands and enforcement of the laws and regulations, it is aggressive in its enforcement protocols under the law; therefore, it encourages the citizenry to contact the Commission's office when contemplating any land use or development activities that may involve the Commission's regulatory oversight. As a testament to growing public awareness of the Commission's role and function, the Commission issued only three cease-and-desist orders (enforcement orders) for wetlands and waterways resource infractions during 2016.

The Commission is always looking for volunteers, so anyone who is interested in learning more about the role and functions of the Commission is encouraged to either contact the office by calling 508-697-0907, or by simply visiting the office.

Finally, I would like to thank my fellow Commission members: Richard Monteith, our excellent, long-time Chair; Harry Bailey, Melissa Desjardins, Robert Mello, Matthew Stoddard; and associate member Tina Bianco-Leo, for their unparalleled commitment, devotion and volunteerism. I also would like to commend Conservation Department staff: Azu Etoniru, Conservation Agent/Town Engineer, and effusive Jane Brown, Administrative Clerk, for making our work seamless and stress-free.

Respectfully submitted,

Marilyn MacDonald, Chair (written in the absence of Richard Monteith, who passed away in early 2017)

Board, Committee, Commission Reports (continued)

Cultural Council

2016 Cultural Council members: Angela Dimisorious, Secretary; Kathryn Golden, Co-Chair; Edward (Ted) Haley (resigned April 2016), Mark Oliver, Member ; Charles H. Tarr, Treasurer, Nora Tarr, Co-Chair

Press releases were routinely issued to: Enterprise News (Brockton Area); Bridgewater Independent; Bridgewater Public Library Posting; Craig's List Volunteer Postings; Bridgewater Area Facebook Postings; Bridgewater Cable TV.

In addition, members of the BCC (Bridgewater Cultural Council) staffed tables at a Music Alley event where flyers were distributed to increase awareness and invite volunteers. BCC also staffed a table during the Town Election.

2016 grant awards totaling \$14,012 (for FY'17) were made in the following amounts, by unanimous vote, to:

Name	Amount
Andrew Child	\$1,000
B-R Music Boosters.....	\$500
Bridgewater State University Department of Music	\$1,000
Brockton Symphony Orchestra.....	\$300
Mayflower Camerata	\$500
Eversley, Jamaal	\$519
First Parish Unitarian Universalist Bridgewater	\$1,550
Fowler, DJ Jeff.....	\$1,000
Fuller Craft Museum.....	\$350
Fuller Craft Museum.....	\$300
Harcovitz, Ruth.....	\$400
Junior Music Boosters	\$500
Kunkel, Henry.....	\$500
Lang, Bryson	\$425
Lappen, Henry	\$425
Maichack, Gregory	\$485
Natural Resources Trust of Easton	\$500
Ousamequin Club of Bridgewater	\$150
Ousamequin Club of Bridgewater	\$150
Ousamequin Club of Bridgewater	\$150
Peterson, Lennie	\$350
Peterson, Lennie	\$350
Peterson, Lennie	\$350
Root, John.....	\$433
Rull, Tommy.....	\$275
SE Massachusetts Pine Barrens Alliance.....	\$400
Soule Homestead Education Center.....	\$500
The Arc of Bristol County	\$650

Board, Committee, Commission Reports (continued)

Cultural Council *continued*

Awards were published in the Bridgewater Independent, Around the Common Blog (and emailing list), Bridgewater Cultural Council Website and the Enterprise newspaper; the list is publicly available for viewing at the Cultural Council Website:

<http://www.mass-culture.org/bridgewater>

Required denial letters were mailed on November 19, 2016, to those the Council determined ineligible to receive awards.

Bridgewater's Cultural Council sets the following criteria to prioritize grant funding:

1. Individuals or groups residing in the Town of Bridgewater requesting support for projects to be held at a location in the Town of Bridgewater.
2. Events to be held in the Town of Bridgewater.
3. Free events to be held in local, surrounding communities or in locations where residents of Bridgewater would likely attend or participate.
4. Other events in local, surrounding communities or locations where Bridgewater residents would likely attend or participate, but requiring an entrance fee.
5. Other events of interest to Bridgewater residents.

The BCC has enjoyed success in many areas, providing grants to solid, recurring programs including those held at the Public Library and Senior Center as well as events held in surrounding communities well attended by Bridgewater residents.

The BCC also provided support to local charities promoting family events for Bridgewater residents. We are especially proud to play a small part in the success of the Town of Bridgewater's Music Alley.

Artists such as Gregory Maichack were well received at the library and Senior Center. We are pleased at this program's success. Feedback gathered at the July 4, 2016 Bridgewater Arts & Music Festival (neither supported nor affiliated with the BCC), indicates that all BCC-supported programs are appreciated by Bridgewater citizens.

Another successful artist, Jamaal Eversley, has enjoyed cultural council support. Mr. Eversley's artwork was welcomed by a daycare in Brockton, and a news article about his work appeared in the Boston Globe.

BCC is proudest of what we have accomplished here in the Town. In addition to helping the local Garden Club and the Senior Center, BCC has helped the School System with programs such as Big Ryan, bus tickets to concerts, and assistance for music students to travel to music programs. The joy of our work is seeing how with a little bit of money, some support, and a fresh idea, wonderful things can be accomplished.

The Bridgewater Cultural Council needs better communication with Bridgewater's Town government. In the past, we were routinely notified of new volunteers. Distribution of

Board, Committee, Commission Reports (continued)

Cultural Council *continued*

information both to and from our Committee is lacking. The BCC worries citizens may still be under the impression that the Bridgewater Arts & Music Festival is associated with the BCC (as per a July 4th committee-mailing seeking donations for fireworks and the parade). It is not.

Our efforts to secure volunteers have been challenging. The vetting process for the volunteer can seem intimidating (a word used by some prospective volunteers). The application form presents problems for those who want to be involved but feel it is overly invasive. It is a challenge for the Citizens' Advisory, Town Government and many committees as we smooth out the edges of our still relatively new form of government.

Respectfully submitted,
Nora Tarr (Co-Chair)

Design Review Committee

2016 Design Review Committee members: Carolyn Reis (West Gateway Business Rep), Master Plan Rep, Chair, *ex officio*, Planning Board Rep, *ex officio*, Zoning Board of Appeals, *ex officio*

This is an "as needed" *ad hoc* committee with appointments by the Planning Board when a development arises in the East or the West Gateway Districts. Authorized by zoning by-law 3.34.1. The committee did not meet in calendar year 2016.

Disability Commission

2016 Disability Commission members: David Frim, Chair; Henry Goldsmith, Anna Nakouzi, Leslie Reed

The Disability Commission was established in the Administrative Code and held its first meeting in October 2016. The Massachusetts Office on Disabilities attended the first meeting to give guidance and help direct the Commission in start-up tasks. It was confirmed that the Commission was established by a vote of Town Meeting (in the past) to accept MGL Ch. 40 §J. Thus, Town funds can be directed to the Commission, making it possible to pay for a part-time officer to enforce handicapped parking. Funds from fines can be directed to the Commission and the Commission can direct them to the Police Department to hire the parking enforcement officer.

The Commission met monthly during the remainder of 2016. Initial objectives included recruiting 2 members to achieve our goal of five active members.

Board, Committee, Commission Reports (continued)

Disability Commission *continued*

The Commission worked with Carol of the North Attleboro Disability Commission, and Lorraine Carrozza, former Bridgewater Disability Commission Chair, to assist it in establishing goals. A meeting was scheduled with Independence Associates of East Bridgewater to discuss resources available to the disabled and to establish partnerships within the community.

Beginning steps were taken to become more visible within the Bridgewater community, and to become a resource to our community.

Respectfully submitted,
David Frim, Chair

Elder Affairs Commission

2016 Elder Affairs Commission Members: Sandra Alley, Nicholas Bagas, Bridget Boyle, Peter M. Caratelli, Joan Colombo, Robert Coolen, Chair; Victor Delmonte, David Frim, Gloria Lemieux, Associate

The Council on Aging and the Senior Center Board of Trustees have been dissolved and replaced by the Elder Affairs Commission. This commission has several new members. The purpose of this change is to combine the missions of both, which is to serve the elders of Bridgewater.

During this past year, the EAC has worked with the Director of Elder Affairs to provide as many services to our seniors as possible within the limits of budget constraints. Through the efforts of the Director and the staff we have been able to secure many thousands of dollars, supplying money for several of the positions that help support services on which many seniors depend.

The Senior Center is a place where many members of our community come to participate in opportunities to paint, dance, keep current on health information, improve computer skills, take trips, enjoy lunch, and spend time socializing with their friends.

Thanks to the generosity of some Bridgewater citizens and Bridgewater State University, our seniors have had the opportunity to attend the Boston POPS, the Boston Flower show, plays, and other events. We have also received gifts that have been used to subsidize luncheons and purchase items that are needed but not in the official budget.

It is vital that we acknowledge that the Senior Center could not function without the individuals who give their time and effort, making life a little better for the seniors of Bridgewater.

Board, Committee, Commission Reports (continued)

Elder Affairs Commission *continued*

Currently, a very necessary renovation project is taking place at the Senior Center! The kitchen and the restroom areas are being renovated to improve the conditions for the seniors and all who attend the center, including the many volunteers who work to make the numerous social events a success.

This project has been the focal point of the Council on Aging for many years and is about to come to completion! The funds from this project have been supplied from a fund referred to as the “Hunt School Account.” The EAC has approved the expenditure of the funds for this renovation project. We thank Mr. Dutton for his efforts in helping to complete this project.

Respectfully submitted,
Bridget Boyle, 2016 COA Chair

Energy Committee

2016 Energy Committee members: Thomas Hall, member (Planning Board); Carlton Hunt, Chair

The Energy Committee (EC) respectfully submits this 2016 report. The EC officially replaced the Master Plan Implementation/Energy Committee (MPI/EC) on June 13, 2016 under the Town’s new Administrative Code. The EC is a standing committee that is advisory to the Town. Carlton Hunt, Ph.D., and Tom Hall were appointed to the committee. Dr. Hunt was named Chair. A secretary was not appointed pending appointment of its third member. The committee meets on the first Thursday of each quarter in the Academy Building.

The committee thanks Shirley Krasinski for her many years of town service and advocacy as a member of the Master Plan Implementation Committee (MPIC). Lisa Sullivan, of the Community and Economic Development Office (CED), has provided consistent, excellent support to the EC.

The committee adopted the following mission statement: *The Bridgewater Energy Committee’s mission is to enable the Town’s Departments, Citizens, and Commercial Entities to contribute to a sustainable world. The Energy Committee advises the Town’s Elected Officials, the Town Manager, Town Departments, Committees, and Citizens on energy conservation and access to renewable energy sources. The Committee seeks to assist, educate, communicate, and inspire Bridgewater to maximize energy efficiency, meet energy reduction goals, and sustain environmental stewardship.*

The committee continued work on the activities conducted under the former MPI/EC mission. The 2016 Annual Green Communities report was reviewed by the EC and submitted by the Town in early December 2016.

Board, Committee, Commission Reports (continued)

Energy Committee *continued*

The Town's 2016 application for competitive Green Community grant funds resulted in a \$203,000 award to reduce energy consumption in the Memorial Building, Public Library, Olde Scotland Links Golf Course, Highway Department, Waste Water Treatment Plant facilities, Senior Center, Police Station, and Fire Station. All projects except the Memorial Building were completed by the end of 2016. The Memorial Building upgrades were completed in early 2017, positioning the Town to compete for 2017 Green Community Grant funding.

Coupling the grant awards over the three Green Communities contracts (~\$635,000) and National GRID's (NGRID) incentives (~\$170,000) brings the total funding received through Green Communities to ~\$806,000. The resulting energy reductions are estimated to cut energy costs by ~\$110,000 per year.

The Energy Committee facilitated meetings with Community Solar providers and evaluated aggregated energy concepts with the Town Manager and Community and Economic Development Office. These concepts would enable citizens and businesses to reduce the cost of electricity. To assist the Town's decisions regarding a Town-wide energy purchase policy, the EC drafted a survey to inform the public of the options and to solicit data regarding interest and desirability. Facilitation of solar field development on Town-owned land remains a priority of the EC.

The third major initiative of the EC was to understand the cost savings derived from the solar field off Fireworks Circle. The field went on line in August 2015. Due to communication shortcomings, the town did not begin to receive the NGRID credits until June 2016. The EC worked with Lisa Sullivan of the CED office and the Town's Finance Department to understand the percentage of our electrical energy use delivered by the field and the cost reductions. Data available through the online Massachusetts Energy Initiative (MEI) database and Town's Finance Department suggest that the solar field has provided ~82% of the power used by the Town. The solar credits provided by NGRID are being applied to eighteen accounts until the credit backlog is cleared. The Town is realizing a ~22% reduction in our overall electrical rate (\$0.11/kilowatt hours (solar) vs ~\$14.3/kilowatt hours for the National Grid/competitive supply rate.

The Energy Committee will continue to monitor the energy savings gained through the 2016 Green Community competitive grant upgrades and advocate for alternative energy source concepts for our citizens. We look forward to reporting additional reductions in the Town's energy consumption in 2017.

Respectfully submitted,
Carlton D. Hunt, Ph.D., EC Chair

Board, Committee, Commission Reports (continued)

Financial Committee

2016 Financial Committee Members: Ken Barnard (Town Manager Appointee), Hency Calice (Town Clerk Appointee), George Haley (Town Clerk Appointee), Eric Langone, Chair (Town Manager Appointee), Allison Manchester (Town Clerk Appointee, resigned), Eric Marchetti, (Town Council Appointee), Joshua McGraw, Staff Assistant, Robert Rees (Town Clerk Appointee), Nathan Schofield, (Town Council Appointee)

A 2016 Annual Report was not submitted by the Financial Committee.

Fisheries Committee (Town River Fisheries Committee in 2016)

2016 Town River Fisheries Committee members: Rick Benton, Secretary; Skip Copeland, John Cruz, Harold Estabrook III, Chair; Robert Hanson, Donald MacDonald, James Sniger, James Souza

The joint Town River Fishery Committee (TRFC) was established in 1994 by the towns of West Bridgewater and Bridgewater to protect and restore the diadromous river herring population which is a historic natural resource of the Town River. Whereas the Town River is a major tributary to the Taunton River, the formation of the TRFC facilitates the stated goals of the local Open Space and Recreation Plans and the Wild and Scenic Taunton River Stewardship Council. The TRFC is a sub-department of Parks and Recreation in the Town of Bridgewater and is under the Department of Conservation, Preservation and Recreation in the Town of West Bridgewater.

By statute, the Massachusetts Department of Fish and Game, Division of Marine Fisheries (DMF) is responsible for securing the safe and efficient passage of diadromous fish such as river herring. The DMF works cooperatively with communities in the discharge of their stewardship of this fishery. The DMF offers legal, technical, and substantive support to the fishery committees of these communities to achieve the goal of maintaining this fishery. In 2006, the National Marine Fisheries Service designated both Alewives and Blueback herring as species of special concern. Subsequently, DMF banned the harvest and possession of river herring until further notice and established the Diadromous Fish Project to facilitate the recovery of this fishery.

In compliance with the Operations and Management Plan for Herring in the Town River, the TRFC continues to oversee the operation, maintenance, and repair of the fishways at both the Bridgewater High Street Iron Works and the West Bridgewater War Memorial Park sites on an annual basis. During the spring run, a fish counter is installed and maintained at the High Street Iron Works fish ladder. Water levels at both locations are monitored and measured throughout the year to ensure the unobstructed passage of both adult and immature river herring. In addition, with authorization of the respective Conservation Commissions of both towns, potential obstructions to fish passage in the river itself are monitored and removed as warranted.

Board, Committee, Commission Reports (continued)

Fisheries Committee *continued*

The fish counter recorded the passage of 3,600 herring at the High Street Iron Works site during the spring run of 2016. This represented a decrease of 1,800 over the previous year. The decrease was due, in part, to winter damage of the fishway diverter dam. During the summer months, the diverter dam was repaired and improved through the efforts of the DMF and the TRFC.

Due to the general deterioration of the aging Iron Works dam, the DMF and the TRFC, in cooperation with the dam's owner, have begun to investigate the possibility of the dam's repair or removal. An impact study of the flood risks associated with dam failure, environmental concerns, and prospects for unimpeded fish passage is currently underway.

Respectively submitted,
Harold Estabrook III, Chair

Golf Advisory Committee (Golf Commission in 2016)

2016 Golf Advisory Committee members: James Campbell, Daniel Mahoney, Robert McDonough, Patrick Montagano, John Muir, Peter Nash, William Nowlin, Dennis Weingartner

The Golf Advisory Committee did not submit a report in 2016, but is mentioned in the Parks & Recreation Department report.

Health, Board of

2016 Board of Health members: Brian Penney, Chair, Ben Poinier and John Sharland

In 2016, the only significant action taken by the Board was proposing a regulation on the keeping of animals and fowl. Although it was not required, the Board held a public hearing on the proposed regulation. The hearing was well attended and the Board hears a clear message that such a regulation was not currently necessary. Since then, in accordance with the Administrative Code and as highly recommended by towns having adopted the state's model Right to Farm ordinance, an Agricultural Commission has been created. Members have been appointed to the Commission, and actions are being taken to address many of the concerns expressed during the proposed keeping of animals regulation—including rooster complaints.

Respectfully submitted,
John Sharland, Member

Board, Committee, Commission Reports (continued)

Historic District Commission

2016 Historic District Commission members: Judith Gabriel, Wesley Morris, Nicholas Palmieri, Nancy Sarno, William Smith, Chair.

A 2016 Annual Report was not submitted by the Historic District Commission

Historical Commission

2016 Historical Commission members: Sharon Anderson, David Moore, Chair; Madeline Moore, Brian Moorhead, Jeff Rhind, Robert Wood

The Bridgewater Historical Commission meets the third Tuesday of each month in the Bridgewater Public Library Historical Room. In 2016, the commission dealt with the reappointment of old members and the appointment of a new member. The new Administrative Code reduced the number of members from five (5) to three (3). Commission members objected to that change. The Chair will meet with Town Manager Michael Dutton to request a membership change from three (3) to five (5) members with two (2) alternates, all of whom will serve renewable 3-year terms. Members whose terms have expired will apply to the Citizen's Advisory Committee for reappointment.

The commission has been working with the new Demolition Delay Ordinance. Procedures are being set up with the Building Inspector's office to ensure a smooth application process to avoid unnecessary delays in projects and attempts to preserve some of the town's historical assets.

The commission also discussed projects for future preservation. This not only includes physical items but video-recorded accounts of Bridgewater's past. One of the greatest gaps in our town's history is the recent past: the last 75 years. We strongly encourage folks to contact the commission when they come across items from any past era. We would be more than happy to have them copied if possible.

The commission is also concerned about the storage of materials that have been donated to the town through the library. The Historical Room has its limits and is generally not readily accessible to patrons. We hope in the future to have a larger space for easier access to this resource.

Respectfully submitted,
David Moore, Chair

Board, Committee, Commission Reports (continued)

Housing Authority

2016 Housing Authority members: Nicholas Bagas, Vice-Chair; Lorraine Carrozza, Joan Neumeister, Chair; Martha Shionis, Treasurer; Judith Wilson

The Bridgewater Housing Authority (BHA) is committed to serving our community's housing needs using all resources available. We strive to maintain clean, safe and affordable housing for low-income elderly, non-elderly disabled, and family households. The Authority plays an integral role in the community and looks to develop and manage good-quality, affordable housing in the future. The Authority provides 166 units of state public housing for seniors (60+) and non-elderly disabled persons at the Heritage Circle and Hemlock Drive developments, as well as family units scattered throughout the town. The BHA holds the lease for the Department of Mental Health to operate a group home.

The Authority's five-member Board of Commissioners, as required by the State of Massachusetts for all towns, is as follows: Joan Neumeister, Chair (Governor's Appointee); Nicholas Bagas, Vice-Chair; Martha Shionis, Treasurer (Tenant Representative); Lorraine Carrozza, Member; and Judith Wilson, Member. Administrative staff include: Karen A. Rudd, Executive Director; Joanne O'Connor, Senior State Programs Coordinator; Justin SantoCristo, Senior Maintenance Laborer; and John Ball, Maintenance Laborer. The Heritage and Hemlock Tenant's Association (H&H) represent all elderly and non-elderly disabled residents.

Bridgewater Residents and Veterans continue to receive priority preference on our waiting lists. However, as of October 2016, Veterans are no longer required to live in Bridgewater to receive this same priority preference. Our non-elderly disabled list and our out-of-town (standard) list continue to be the fastest growing. The state requires that 13.5% of non-elderly disabled applicants be housed at our elderly developments. The Authority continues to accept only emergency applications for our family units. The 10-unit congregate housing program remains difficult to lease-up due to the applicants' hesitance in sharing living quarters with others. The Authority had 14 units turn over this year.

In 2016, the BHA was awarded \$200,000.00 to renovate two units at the Hemlock Drive development into fully accessible units. The BHA upgraded smoke detectors and light fixtures in 96 units and replaced the fire alarm system. Three contracts were awarded: replacement of 14 exterior building doors and 70 intercom systems; the installation of an air-source heat pump in the Striggles Community Room as part of our energy conservation program, and the replacement of all windows at the 40 bungalow units. We will be soliciting bids and awarding additional contracts for five smaller projects. All the work must be completed by 6/30/2017. The BHA's Capital Improvement Plan for FY18 received the approval of the board, residents and the Department of Housing and Community Development as required. The plan calls for five roof replacements, elevator upgrade, window replacement (phase 2) for 56 units and replacement of all shut-off water valves in all 96 units. The DMH group home will receive bathroom upgrades and the replacement of all carpet in common areas.

Board, Committee, Commission Reports (continued)

Housing Authority *continued*

At this year's 6th Annual Commissioner's Luncheon for Residents, the "Outstanding Community Service Award" was proudly presented to the Bridgewater Police Department and the "Special Appreciation Award" to Nancy J. Morris, Executive Director, East Bridgewater Housing Authority. Eight residents, nominated by their neighbors, received the "Special Residents Recognition Award." Special thanks once again to Gary Boothby of Sodexo Campus Services for sponsoring the luncheon.

The Bridgewater Housing Authority board would like to thank its hard-working staff, the H&H Tenant's Association, and Town Departments. We extend a special acknowledgement to Representative Angelo D'Emilia and Senator Marc Pacheco, along with all others who have supported our residents and our public housing agenda throughout the years.

Respectfully submitted,
Joan Neumeister, Chair, State Appointee
Karen A. Rudd, Executive Director

Housing Partnership

The newly created Housing Partnership was not convened in 2016 and thus, has no report. When appointed, its members will include two (2) citizens appointed by the Town Manager and one (1) member each from the: Affordable Housing Trust, Planning Board and Water Sewer Board. After appointment by their board or committee or appointment by the Town Manager, the Town Council will ratify membership.

Master Plan Committee

2016 Master Plan Committee members: Thomas Hall, Carlton D. Hunt, Chair

The Master Plan Committee (MPC) respectfully submits this 2016 report. The MPC officially replaced the Master Plan Implementation Committee (MPIC) on November 10, 2016 per the Town's new Administrative Code. Under the Administrative Code the MPC is a standing committee that is advisory to the Town. Carlton Hunt, Ph.D. and Tom Hall were appointed to the committee. Dr. Hunt was named Chair. A secretary was not appointed pending appointment of its third member.

The committee adopted the following mission statement: *The Master Plan Committee assists with updates of the Town's Master Plan; acts as a catalyst for Master Plan changes; aids Town Boards, Committees and Departments, (e.g., advising the Town Council on Master Plan matters, interacting with the Planning Board and other multiple member*

Board, Committee, Commission Reports (continued)

Master Plan Committee *continued*

bodies) to accomplish Master Plan actions; and informs the public on Master Plan implementation progress.

The committee thanks Shirley Krasinski, who resigned in 2015, for her many years of town service and advocacy as a member of the MPIC.

The MPIC/MPC committee reviewed and commented on ordinances developed by the Community and Economic Development Office and the Planning Board. These included: a Natural Resource Protection Zoning Ordinance approved by the Town Council, Central Business District mixed use zoning changes approved by the Town Council, Sign Ordinance revisions, and identification of areas for Concentrated Development for a 40R designation. The committee also advocated for the Complete Streets Policy adopted by the Town Council.

The MPC continued to support development of the Open Space and Recreational Plan update initiated in 2015, including input to the recreational needs assessment completed in early 2016. Pending the appointment of an Open Space Committee (OSC), the MPC invited Mr. Kevin Mandeville, the sole appointee to the OSC, to engage with the MPC to support finalization of the Open Space Plan in progress as of the end of the year.

The committee also conducted periodic reviews of progress towards completion the actions under the housing and open space sections of the 2014 Master Plan. Key accomplishments through 2016 include: adopting a Natural Resources Protection Zoning Bylaw, securing an Agricultural Protection Restriction on the Murray-Needs Farm, passage of mixed use ordinance for the Central Business District, formation of a Housing Trust, and progress towards repair of the Carver Pond dam. Major shortfalls include identification of properties needing protection in the Priority Protection Area on Elm Street, addressing aquafer protection district updates, completion of an affordable housing trust action plan, adoption of 40R Smart Growth Overlay Districts for key properties.

The MPC hopes that 2017 will bring measurable progress towards downtown revitalization, a comprehensive strategy to increase commercial properties and businesses, and accomplishment of the FY17 actions identified in the 2014 Master Plan. We also note that a comprehensive update of the many out-of-date Master Plan sections be undertaken.

Respectfully submitted,
Carlton D. Hunt, Ph.D., MPC Chair

Board, Committee, Commission Reports (continued)

Open Space Committee

2016 Open Space Committee member: Kevin Mandeville

With only one member, the newly created Open Space Committee did not meet in 2016. Kevin Mandeville served as the Open Space member of the Community Preservation Committee.

Open Space *ad hoc* Committee

2016 Members of the *Ad hoc* Open Space Committee: Kitty Doherty, Gina Guasconi, Carlton D. Hunt, Kevin Mandeville, Marilyn MacDonald, Charles Simonds

The Ad Hoc Open Space Committee was appointed in 2016 to advise the Community and Economic Development Department during the update of the Open Space and Recreation Plan.

The committee participated in periodic coordination meetings with a Consultant and Town Officials, supported visits to significant Bridgewater open space and recreation parcels and facilities, participated in two Town-hosted public forums, and provided editorial and technical review of the draft and final plan.

Respectfully submitted,
Carlton Hunt

Parks & Recreation Commission (Recreation Commission in 2016)

2016 Recreation Commission members: Thomas Arrighi, Daniel Buron, James Campbell, Michael Flaherty, Chair; Gina Guasconi, Vice-Chair

The Parks and Recreation Commission is comprised of five members appointed from the Bridgewater community, all of whom serve non-concurrent five-year terms.

The Commission is supported by three Parks and Recreation Department employees: Charles Simonds, Superintendent of Recreation; Ray Wilcox, Jr. who assists Superintendent Simonds on the daily maintenance of the fields and buildings; and C. Brooke Condon, who staffs the office on a part-time basis.

In addition to the regular employees, the Parks and Recreation Commission hires part-time seasonal workers for the Summer Recreation Program. Nancy Wood is the Director of the program, and there are approximately four other counselors who work with the children.

Many of the Parks and Recreation Commission's programs would not exist without the dedicated work of many volunteers. Those volunteers act as directors, coaches, and

Board, Committee, Commission Reports (continued)

Parks and Recreation Commission *continued*

referees, and they generally pitch in when and where they are needed. Both the Commissioners and the Town of Bridgewater are in their debt.

Commissioners thank Recreation Department Superintendent Charles Simonds and his assistant Raymond Wilcox, Jr. for their hard work finding ways to maintain our facilities, which are an asset to the quality of life in our town. We would like to thank all the organizations using the fields for their donations and financial support which provide us a budget without which Bridgewater Recreation could not continue.

Respectfully submitted,
Michael Flaherty, Chair

Planning Board

2016 Planning Board members: Raymond Ajemian, Vice-Chair; Patrick Driscoll, Chair; Jean Guarino, Clerk; Thomas Hall, Frank Sullivan

In 2016, the Town of Bridgewater Planning Board held 22 public meetings. The Planning Board efficiently carried out all the business before us, due to the stability of our appointed volunteer membership and the dedication and professionalism of our support staff, in particular Leslie Dorr.

During those 22 meetings the Planning Board:

- Endorsed 11 Form A Plans
- Heard and Approved 12 Site Plans and/or Special Permits (Commercial Development)
 - Devaney Propane – Elm St.
 - Mr. Varrassos building – Elm St.
 - Mr. Fabroski's building – Fireworks Circle
 - Chapman Prophett Funeral Home – Parking Lot
 - Mr. Cimorelli – Lunch Trailer on Plymouth St. – Site Plan and Special Permit
 - Mr. Parker's building on Scotland Blvd. – Lot 2A
 - Alternative Compassion Services – Medical Marijuana Facility – Site Plan and Special Permit – Elm St.
 - Mr. Welsh's building – 20 Cranmore Dr.
 - Mr. Arriola's building – Elm St.
 - Marriot Residence Inn – Additional Parking Lot – Pleasant St.
 - Skip's Liquors – Mixed Use Building – Site Plan and Special Permit
 - Theory Wellness – Special Permit – Elm St. to operate a Medical Marijuana Facility
- Approved 0 Definitive Subdivisions

Board, Committee, Commission Reports (continued)

Planning Board *continued*

- Held public hearings on various zoning ordinances, including a joint meeting with the Community and Economic Development Department on 3/21 to discuss proposed zoning ordinances that addressed:
 - Increasing residential density in the Central Business District within mixed use buildings, as well as a more substantial commercial component
 - Creating zoning language for Live/Work Units in various zoning districts
 - Revising the residential cluster ordinance to help promote open space and low impact developments
 - Amending Retreat lot language in the zoning ordinance
 - Amending Duplex lot and frontage size in the Residential C zone, and making Duplexes by special permit in both the C and D zoning district
 - Amending Common Driveway language

On 4/4 we met again with the Community and Economic Development Department to discuss a demolition delay ordinance.

We also discussed several zoning inconsistencies and the need to update/overhaul our current ordinances.

Respectfully submitted,
Patrick Driscoll, Chair

Recreation Commission (See Parks & Recreation)

Registrars of Voters, Board of

2016 Board Members: Merry H. Boegner (R); Joseph Gillis (R) (Began mid-year 2016); Marilee Kenney Hunt (D), Town Clerk; Paula A. Lehtola (R) (Resigned mid-year 2016); Shawn P. Mackinaw (D)

In 2016, the Board oversaw four (4) successful, elections: March 1, 2016, the National Presidential Primary Election; April 23, 2016, the Annual Town Election; September 8, 2016, the State Primary Election and November 8, 2016, the National and State Elections. The Town Clerk's office was kept open beyond regular office hours for all the required times awaiting the return of nomination papers, ballot initiatives, and voter registration.

Absentee ballots were mailed to all who applied on line or in person but did not vote in the office.

Board, Committee, Commission Reports (continued)

Registrars of Voters *continued*

1,178 new Bridgewater voters were registered between March 1, 2016 and November 8, 2016.

Election results are noted elsewhere in this document.

The Town Clerk and her staff are appreciative of support and services offered by the registrars.

Respectfully submitted,
Marilee Kenney Hunt, Town Clerk

SAVE Committee (Senior Associates Volunteer Experience)

2016 S.A.V.E. Committee members: Paula Bracken, SEIU Representative; Lorraine Carrozza, Director of Elder Affairs, Secretary; Margaret Vale Sime, President (Retiring in 2017)

In 2016, sixteen (16) applications were received. Ten (10) seniors participated, volunteering in five (5) Town Departments (Assessing, Elder Affairs, Police, Town Clerk & Water) for a total of 638 volunteer hours.

Respectfully submitted,
Paula Bracken, SEIU

Town River Fisheries Committee (see Fisheries Committee)

Transportation Committee

2016 Transportation Committee members: Andrew DeIonno (CE&D *ex officio*), Christopher Delmonte (PD *ex officio*); Ronald Ladue (Roadways *ex officio*); Michael Levy (citizen); Thomas Levy (FD *ex officio*)

A 2016 Annual Report was not submitted by the Transportation Committee.

Board, Committee, Commission Reports (continued)

Veterans' Council

2016 Veteran's Council members: Louis Almond, Denise Caratazzola, Charles Chisholm, James Dolan, 2nd Chair; Kevin Marshall; Helen Petrino, Luigi Primavera, Chair; Carl Soderbom, Edmund Spencer, Jacqueline Wegman, Roderick K. Walsh, *ex officio*

A 2016 Annual Report was not submitted by the Veteran's Council.

Water & Sewer Board

2016 Water & Sewer Board members: Charles "Jud" Kane, Darryl Vaci, Chair

For 2016, the Water and Sewer Board began future planning of the Water and Sewer Departments' compliance with the new National Pollutant Discharge Elimination System permit for the sewer plant, and improvement of water quality from the High St. wells.

For the Sewer Department, the Water and Sewer Board received a new National Pollutant Discharge Elimination System (NPDES) permit in 2016. We entered into discussions with the Environmental Protection Agency (EPA) and the Department of Environmental Protection (DEP) to extend the compliance date of 5 years to 10 years. We have received more stringent limits for phosphorus and nitrogen. The treatment facility will undergo a full plant upgrade costing approximately \$31 million dollars to meet the new limits set by the EPA and DEP.

We continued with the comprehensive wastewater management plan. This plan will assist us in development of the Departments for the future. Once this plan is completed we will be allowed to apply for a low interest loan for the upgrade of the sewer plant.

On the water side, planning began for a new water treatment facility to be located on High St. This will improve the water quality coming from that area. We secured a low-interest loan for this project through the State Revolving Fund.

Along with this planning, the search for new drinking water sources was conducted off Vernon St.

A new water meter program began in 2016 where some selected old meters were replaced with automated meters that are an internet-cloud based system. These meters are read from a computer, which cuts down on reading times, inaccuracies, and wear and tear on the vehicles. For 2017 this program will be expanded throughout the Town.

2016 ended sadly with the passing of our longtime commissioner, Charles Jud Kane. Jud dedicated over 30 years to the Department and the Town. He will be sadly missed.

I would like to thank the Superintendent, Office Staff, and the men of the Department for their support, dedication and professionalism.

Respectfully submitted,
Darryl Vaci, Chair

Board, Committee, Commission Reports (continued)

Zoning Board of Appeals

2016 Zoning Board of Appeals (ZBA) members: Anthony Aveni Jr., André Bissonnette, Chair; Brian Heath, Associate; Lucas Klim

The ZBA serves as the appellant board for the Town of Bridgewater Zoning Bylaws and fulfills requirements of MGL 40A – the Zoning Act. The ZBA is comprised of a total of five members consisting of three regular and two associate members. All members are appointed by the Town Council and serve as volunteers. The ZBA conducts bi-weekly public hearings for all applications for variances, special permits, or appeal of the building officials' decisions made by property owners. We also serve as the permit granting authority for all Comprehensive Permits (Chapter 40B Affordable Housing).

For the 2016 calendar year, the Zoning Board of Appeals supported the following activities:

- Applications filed: 16
- Public hearings held: 28
- Variances and Special Permits: 14 Granted, 1 Denied, 1 Withdrawn
- Comprehensive Permit (Chapter 40B) Applications: 1 Approved
- Comprehensive Permit (Chapter 40B) Insubstantial Modification: 2 Approved

I would like to thank my fellow board members and Jane Brown, our Administrative Clerk, whose commitment and dedication to the Board is of invaluable service to the residents of the Town of Bridgewater.

Respectfully submitted,
André Bissonnette, Chair

Elected Town Official Reports

Public Library Trustees, Board of

The year 2016 brought exciting growth and development to the Bridgewater Public Library, including expansion of programming and selected renovation of facilities.

The changes to the facilities included the creation of a third meeting room for civic use and expanded seating in reading areas.

The expansion of programming in the Children's Department, as well as general audience programming, and the continuous displays in the Art Gallery, all contribute to the variety of offerings serving the community.

The Board of Trustees meets monthly in the Library to supervise Library management, including the budget of (2015-2016) \$530,417.00. We look forward to continued services and improvements in the future.

We are grateful for the continued support of Library activities through the Flora T Little Trust. This bequest, as well as the many other donations, contribute to the success of our library.

The Trustees thank the Director and Library Staff for their work, and we are grateful for the continued support of the Town Administration and Town Departments.

Respectfully submitted,
Laura McAlinden, Chair of the Board of Trustees

Town Clerk

2016 was a busy and successful year for the Bridgewater Town Clerk's office. The office staff included: Jolie Sprague-Martin, Assistant Town Clerk; Christine Nemes, Clerk; and Marilee Kenney Hunt, Town Clerk with summer intern help from Jonah Gasson and several community service volunteers.

In summary, the office:

- Conducted 4 elections: 2 national, 1 statewide and 1 local;
- Moved from 64 Central Square (Town Hall) to the restored Academy building (66 Central Square)—its first move since 1843;
- Organized and recruited help from Bridgewater State University to clean major portions of the Town Hall basement and second floor;
- Oversaw the creation of Music Alley and offered support to weekly performances and Melissa Napier Dorr, the creator of its mural;
- Re-structured the dog licensing procedure;
- Conducted the annual local census and published the 2016 Annual Street List;

Elected Town Official Reports (continued)

Town Clerk *continued*

- Contributed editing support to the Town Manager's *A Guide for Board and Committee Members* and
- Began a process to reinstate publication of an Annual Town Report (the first since 2008).

Specifically, the office saw record numbers of citizens vote in the presidential primary on March 1, 2016 and the national election on November 8, 2016. Each election took place at the Mitchell-at-the-Middle Elementary School on Mt. Prospect Street. In contrast, an unfortunate decline in voter participation at local and state elections continued for the Town election on April 23, 2016 and September 19, 2016 respectively. Complete election results are located elsewhere in this publication.

Early voting took place for the first time in Massachusetts before the Presidential election. Over 4,500 voters cast early ballots at a polling location set up in the Town Council chambers on the second floor of the Academy Building. Numerous volunteers provided staffing for that successful endeavor.

Dog license renewals were sent to each household with the annual census for the first time. Many residents expressed satisfaction with that new system. In total

2,442 dogs were registered in Bridgewater in 2016.

Seventy-eight (78) new businesses were recorded.

Marriages, births and deaths were recorded in the following numbers:
Marriages, 78; Births, 220 and Deaths, 197.

The 2016 report (which you are reading now) will be the first Bridgewater Annual Town Report since 2008. Preliminary planning to help reinstate the Annual Report began with meetings between the Town Clerk and Rebecca Fleisch Cordeiro, an unpaid consultant volunteering expertise and time. It is hoped that a 2015 Annual Report followed by a compendium report covering 2009 through 2014 will also be completed with Ms. Cordeiro's assistance, which has been invaluable to the Town Clerk's Office and, by extension, to the Town.

Certainly, the work of the Town Clerk's Office is dependent upon the many years' experience offered by Jolie Sprague-Martin and Christine Nemes. Each of those women brings professional skills, knowledge and wisdom to her position. The Elected Town Clerk and the Town in general are indebted to them for their diligence, precision, compassion and over-all excellence.

Respectfully submitted,
Marilee Kenney Hunt, Town Clerk

Elected Town Official Reports (continued)

Town Council



Bridgewater's 2016 Town Council, from left to right: Sandra Wright, Peter Colombotos, Edward (Ted) Haley, Timothy Fitzgibbons (Vice-President), Dennis Gallagher (President), Aisha Losche, William Wood, Kevin Perry, Frank Sousa.

The Bridgewater Town Council is pleased to submit the following report to the citizens of the Town of Bridgewater for the Year 2016.

Results of the Annual Town Election welcome new Councilor At-Large, Edward “Ted” Haley and District 7 Councilor Francis Sousa to the Town Council, while District 4 Councilor Dr. Kevin Perry was reelected to another three-year term. On May 10, 2016, the Council voted to elect Councilor At-Large Dennis Gallagher to Town Council President and District 2 Councilor Timothy Fitzgibbons to Vice President.

On May 24, 2016, the Town Council unanimously approved a balanced, fiscally conservative and responsible budget for the Fiscal Year 2017.

In 2016, the Council’s Rules and Procedures committee continued their work considering changes to the Home Rule Charter as recommended by the Charter Review Committee. The Strategic Planning Committee proposed a consultant be engaged to guide the first phase of a formal Strategic Plan for the Town.

Throughout the year the Town Council recognized the contributions of various citizens, community groups, and organizations with Proclamations. Of note: on January 19, 2016, the Town Council signed a Proclamation declaring Bridgewater a Community for Civility and Respect.

Highlights of the numerous legislative matters considered include: the adoption of an Administrative Code in January, approval of an Ordinance revoking previously existing General Bylaws and accepting them as Ordinances, unanimous approval of a Resolution Supporting Energy Aggregation Efforts, and a Resolution supporting the Dedication of the High and Broad Street Lights to resident Bryan McSheffrey, who tirelessly pursued the installation of lights at the notoriously dangerous intersection. A summary of adopted legislation in 2016 is below. The full description of legislation can be found on page 107.

Elected Town Official Reports (continued)

Town Council *continued*

Legislation Type:	Measures Passed
Ordinances (Total)	11
<i>Zoning</i>	5
Orders	27
Resolutions	9
Appointments Ratified	40

Respectfully submitted,

Timothy Fitzgibbons, 2017 Town Council President, District 2 Councilor

Regional School Department Reports

Bridgewater-Raynham Regional School Department

The Bridgewater Raynham Regional School District is the second largest regional district in the Commonwealth and is dedicated to continuous improvement in all aspects of teaching and learning as we prepare students to succeed in a global economy.

Bridgewater-Raynham Regional School District is comprised of the Towns of Bridgewater and Raynham and, as of October 1, 2015, have a student population of 5,356. Over 3,200 students are Bridgewater residents with the remaining Raynham residents. The District employs 591 teachers, administrators, nurses and support staff who remain committed to providing a quality educational program.

The District operates seven schools:

	Grade	Number of Students
Lillie B. Merrill Elementary School	K-1	296
Dr. E. Joseph LaLiberte Elementary School	2-4	68
Raynham Middle School	5-8	722
George H. Mitchell Elementary School	PK-3	1042
Williams Intermediate School	4-6	741
Bridgewater Middle School	7-8	491
Bridgewater-Raynham Regional High School	9-12	1480

Additionally, we have 42 students enrolled in the Alternative High School Excel Program, 57 Out of District students in special education programs and 17 preschoolers receiving Special Education services for a total of 5,356.

Bridgewater-Raynham Regional School District students are provided with an outstanding educational program. The District boasts Level 1 and 2 status schools on State accountability measures.

At the High School, 95% of students score Advanced/Proficient in English Language Arts and 84% in Mathematics. These results demonstrate improved student achievement.

Our high school graduation rate is 98.8%. The High School holds NEASC Accreditation and last year was named to the A.P. Honor Roll by the College Board for increasing student participation by 38% in advanced placement courses.

The District's comprehensive range of programs and services affords our students opportunities to excel academically, socially, and culturally.

Students begin a rich learning experience at the elementary level with Literacy and Numeracy programs as well as hands-on Science, Social Studies and student-centered learning. Students also participate in Unified Arts including Physical Education, Music, Technology, Library, and Art instruction.

Regional School Department Reports (continued)

Bridgewater Raynham Regional School Department *continued*

At the intermediate and middle school levels, students experience the teaming approach to education which allows for interdisciplinary instruction. Enrichment programs and extracurricular opportunities such as band, chorus and athletics are introduced at this level.

The Bridgewater-Raynham Regional High School is recognized for its academically rigorous offerings including twelve (12) Advanced Placement courses such as Advanced Placement Physics, Calculus, Biology, U.S. History, etc.

The High School holds the distinction of having the largest Dual Enrollment Program in Massachusetts. The District also provides an Alternative High School, Excel to ensure that students who haven't met with success in the day program have the opportunity to obtain a High School diploma by attending this program.

The High School is designated as a Division One Athletic program in which over 700 student-athletes participate. There are over 24 different athletic offerings including Lacrosse, Golf, Tennis, Swim, Cross Country, Football, Baseball, Basketball, Ice Hockey, Soccer, and Cheerleading.

The Bridgewater-Raynham Regional School District is transitioning to digital learning in order to create more personalized experiences for students. This will enable teachers to differentiate instruction in meaningful ways based upon individual student needs.

We are using a variety of web-based educational programs that support the curriculum; such programs include ST Math, Lexia, Read 180, Systems 44, Ebooks, and textbooks with digital pathways. The District has focused on increasing technology over the course of the last three (3) years. We have 20 computer labs, mobile iPad labs, Chromebook labs, and interactive whiteboards and/or projection systems in every classroom.

Additionally, we have administrative technologies that have improved the efficiency of operations including Financial, Human Resources, Employee Attendance and Recruiting, and Student Information Systems.

We continue to implement a variety of Cost Saving Efficiencies through the use of technology solutions such as the online posting of documents and on-line registration for school and Kindergarten. We are also continuing to utilize online access to the student information system to help reduce printed paperwork and keep our parents "connected" as well as reducing printed paper in school offices.

Other cost saving measures included in-house snowplowing/removal, outsourcing of various maintenance needs for equipment and purchasing through various cooperative groups including the State program, COMMBUYS.

Regional School Department Reports (continued)

Bridgewater Raynham Regional School Department *continued*

These accomplishments speak to the continued support that our District receives from the member towns, the communities at large, and the Bridgewater-Raynham Regional School Committee. We thank you for your commitment to quality public education.

Respectfully submitted,
Derek J. Swenson, Superintendent of Schools

Bristol-Plymouth Regional School Department

I am pleased to submit this annual review of significant accomplishments to you. The Bristol-Plymouth Regional Technical School community strives to focus on our students at all times. It is our mission to educate students and to assist them in realizing their full potential as responsible, productive, contributing members of society by providing an educational environment in which students are challenged, excellence is expected and differences are valued. All students and staff focus on this mission through academic achievement, technical proficiency and career readiness. A considerable amount of time is spent modeling career readiness skills and life skills that will help the students lead independent and successful lives.

Bristol-Plymouth uses a variety of methods to measure the achievement of our mission goals. One of the most recognized measures of achievement is known as performance levels assigned by the Department of Elementary and Secondary Education. These performance levels are assigned to schools based on dropout rates, graduation rates, academic achievement and student growth. We are proud to report that, once again, we have received the designation as a Level 1 school, which is the highest level. This is a testament to the support of our School Committee and the hard work of our students and staff.

Academic Achievement

One high priority is continuous improvement in the area of academic achievement. Improvement can be easily measured by an increasing number of students achieving honor roll status and successfully completing Advanced Placement courses. In 2016, the total number of students who took AP exams increased to 114. In addition, 81 members of the class of 2016 were John and Abigail Adams Scholarship Award recipients.

The MCAS is a measure of academic achievement that is universal among Massachusetts public schools. In 2016, 94% of our students scored in the advanced or proficient categories on the English Language Arts MCAS.

The Mathematics MCAS exam results show 95% of our students earning a passing grade with 80% scoring in the advanced or proficient categories.

Regional School Department Reports (continued)

Bristol-Plymouth Regional School Department *continued*

The Science and Technology Engineering MCAS exam results in 2016 showed 96% of our students passing the examination and 70% scoring in the advanced or proficient categories. We are pleased to see an increased number of students scoring in the advanced performance level.

Editors' Note: We have reformatted the original report so that it is consistent with our Annual Town Report. To view the full report with MCAS charts and other graphics, please contact Bristol-Plymouth Technical High School at 508-823-5151.

Technical Achievement

Our students' technical proficiency is at an all-time high. We have students earning National Certifications in their technical areas of expertise, winning awards in their technical areas at the national level and entering employment above entry level. Students use their skills to give back to both our school community and our member communities.

In our continuous efforts to maintain and upgrade our facilities, many of our students have contributed to projects within our building. Additionally, 2016 saw the ongoing construction of our Early Childhood Education Center which is being carried out primarily by our students in the construction trades. Not only does this major project benefit the district, but it also provides opportunities for students to see first-hand what their peers are accomplishing every day.

Community Involvement

Our students are very aware of the generosity of our communities and are always anxious to give back. Our Graphic Design students completed many projects for entities in Berkley. Printing projects included tax bills, envelopes and building inspector tags for the town of Berkley as well as letterhead and fliers for the Berkley Public Library. The Open Shelves Food Pantry's raffle calendar and fliers were printed as well as the Council on Aging newsletter. Our Culinary Arts students served a luncheon for the Council on Aging, and the Community Service Club collected and wrapped Christmas gifts to give to needy children through Intensive Foster Care and Adoption in Berkley, MA.

The Town of Bridgewater also had multiple graphic design projects completed which included the town's budget books, town warrants, annual reports, enrollment cards and meeting notices. In addition, the Graphic Design Program also printed lawn signs and bumper stickers for Bridgewater's "Put it Down" campaign designed to stop texting while driving. The Police Department had envelopes, emergency cards and fundraising mailings. Bridgewater-Raynham High School had scholarship brochures with envelopes printed, and Bridgewater Middle School had sweatshirts printed by our Graphic Design students.

Our students from Metal Fabrication, Collision Technology, Design and Visual Communications and Graphic Design worked collaboratively to design and retrofit a military airport tug into a holiday train for the town of Dighton. The Junior Football league utilized our Graphic Design services to print their fundraiser calendar.

Regional School Department Reports (continued)

Bristol-Plymouth Regional School Department *continued*

Middleborough also had projects completed by students in our technical programs. The Middleborough Library had all fluorescent fixtures retro fitted with energy efficient electronic ballast and lamps by students in our Electrical Technology program. The School Department, Little League and Police Department all utilized our Graphic Design students' skills to complete various projects.

Our students completed a number of projects in the town of Raynham. Carpentry students cut out wooden ornaments for the Friends of the Raynham Public Library. Raynham Rotary Club as well as Raynham Youth Lacrosse and Pine Hill Estates all had printing projects completed by our Graphic Design students.

Our students completed jobs in Rehoboth for the Council on Aging. Students from HVAC, Electrical Technology and Metal Fabrication relocated a refrigerator compressor.

The City of Taunton Police Department had rocker panels installed on a Ford Expedition by Collision Technology students. Electrical Technology students converted the lighting to LED at the Taunton Softball concession stand. Students from our Plumbing program turned on and shut down the water at the East Taunton Little League fields.

Our Culinary Arts students baked cookies for Hopewell Elementary School students to decorate. Culinary Arts students also decorated cookies with the Residents at Bethany House Adult Day Care Center. Our Graphic Design students printed banners for the City of Taunton's Christmas Parade as well as a banner for the Taunton Fire Department. Many organizations from Taunton such as TASC, St. Vincent DePaul & Pennies from Heaven, Greater Taunton Charitable Association, Taunton Art Association, Colonial Estates and Boy Scouts of America have utilized our Graphic Design program to design and print various products.

One of our Design and Visual Communications senior's logo design won a contest sponsored by the Silver City Farmer's Market and can be seen throughout the city as part of their marketing campaign.

Our service programs were also very active in our member communities. Dental Assistant students intern in many of the local dentists' offices. The students recently earned certifications in DANB Infection Control and Radiation Health and Safety. Community Health students work in a variety of area health care facilities. Twenty-one juniors completed training as Certified Nurse Assistants through the Department of Public Health. Seniors in Community Health completed the First Responder Course and earned certifications. Other Community Health seniors completed the Massachusetts Providers Council Human Services Credential in Developmental and Intellectual Disabilities. The Early Childhood Education students operate the Child Care Center, a full-service day care center, within our building. It is fully enrolled with 29 children from our surrounding communities. Recently, our Early Childhood Education students took the preschoolers caroling at The Arbors in Taunton. The students from this program also intern in multiple

Regional School Department Reports (continued)

Bristol-Plymouth Regional School Department *continued*

day care centers in our member communities as well as at Berkley Community School and at St. Mary's, Leddy School and Head Start in Taunton.

Cooperative Education Program

The Bristol-Plymouth Regional Technical School Cooperative Education Program's mission is aligned with the district's to enable students to become skilled, productive members of a global workforce. Our goal is to engage students in a process of learning that links work experience with classroom knowledge. Many of the businesses in our communities recognize the fine work that our students are doing. The Cooperative Education Program (Co-op) has seen an increase in the number of students employed each year. In 2016, the program assisted 109 seniors and 52 juniors in securing employment within their technical areas at 90 local companies.

State and National Achievement

Student achievement is also measured by our success in many student and community organization competitions. Two of our Class of '16 students won the Massachusetts State Automobile Dealers Association competition and went on to place third at the National Automotive Technology Competition. Health Care Students compete in the Health Occupation Students Association (HOSA) and our student members of Business Professionals of America (BPA) compete as well as our members of DECA. All our students are members of Skills USA. In November, 2016 our students participated in the Skills USA Leadership Conference in Marlboro, MA and brought home both individual and team medals.

Student Life

We believe that the achievement of our goals can also be measured by interest in our school and the success of our graduates. Within the seven towns in our district, the number of students interested in attending B-P continued to be high this year; the number of students accepted to the Class of 2020 was 420. The new online admissions process, utilizing go2cte.org, has been a positive addition. It has been found to be essential in tracking applications and supporting paperwork for review. It has also provided additional pathways to communicating information, upcoming events and periodic notices to potential students and their parents/guardians.

In 2016, each class retained a high percentage of its students bringing the October 1st population of the school to 1303. At Bristol-Plymouth's 43rd commencement in June 2016, 305 members of the class graduated with 64% continuing on to post-secondary education, 25% to the work force, and 6% to the military. Ninety-five graduates went on to four-year colleges; ninety-three to two-year colleges and nine to trade schools.

Our Practical Nurse Program graduated 36 students in June of 2016. 100% of the students who took the national licensure exam passed it, and employment at six months post-graduation is 94 percent. Many are employed in local health care facilities. Currently, the Practical Nurse Program has 35 students enrolled in the day program and 16 in the evening.

Regional School Department Reports (continued)

Bristol-Plymouth Regional School Department *continued*

The program met conditions for continued full compliance with Massachusetts Board of Registration in Nursing.

A new implementation to the Guidance and Career Center is the NAVIANCE program, a premier college and career readiness program designed to provide students with college planning and career assessment tools. This is a valuable resource for both students and parents to use when applying to college and searching for scholarships. All students in grades 9 through 12 are registered and have access to curriculum for college and career planning and employability skills, thus creating a foundation for post-secondary success. Our Career Center, an extension of the Student Services Department, continues to thrive. Our regularly scheduled workshops assist in preparing students for job and college applications. In addition, the center also holds “On the Spot” admissions events where our seniors can apply directly to local colleges and get accepted on the spot.

In addition to the college fairs that take place annually in October at B-P, in April 2016, BP hosted the Taunton Regional College Fair. Over 110 colleges and universities participated, and over 600 students, parents and families from surrounding high schools attended. B-P plans to host this event again in spring 2017.

Our focus is always to help our students to become independent. In 2016, we held our third annual Credit for Life Fair, an interactive financial literacy program. It was very successful and our students, with the input from many business community leaders, learned about making difficult financial decisions.

We always encourage our students to give to those less fortunate. We have given a record amount of food to the St. Vincent de Paul food pantry and conducted clothes donation initiatives such as the National Honor Society’s “Socktober Sock Drive for the Homeless.” Our Student Council ran a very successful gift drive to benefit Mid-City, a charitable organization that supports homeless and low income families in Taunton. Our Community Service Club continues to be quite active and is always searching for ways in which to lend support. In 2016, in addition to monthly visits with residents at the Arbors, club members power washed and painted the Taunton Animal Shelter.

Our culture and climate continues to improve every year. We continually strive to increase our number of extracurricular offerings with the addition of clubs and athletic teams based on student interest.

Fiscal Outlook

Bristol-Plymouth continues to offer a high-quality education in an economy that is slowly recovering. Fortunately, the District has supportive member communities and an engaged School Committee. The District will continue to investigate methods to reduce costs while exploring different revenue sources to prepare for the future. Furthermore, the District will apply for state and federal grants, as they become available, to augment our ability to provide state of the art technology and equipment for our students in the technical

Regional School Department Reports (continued)

Bristol-Plymouth Regional School Department *continued*

programs. Additionally, the District will continue to submit a Statement of Interest to the Massachusetts School Building Authority with hopes of receiving approval and funding to increase the footprint of the building, while updating and modernizing the existing facility. With careful planning, a prudent spending plan and conservative management, we hope to continue to provide a safe and dynamic learning environment for the students of Bristol-Plymouth.

School Committee:

Carol L. Mills, Chair	Berkley
Louis Borges Jr., Vice-Chair	Taunton
Thomas A. Bernier	Taunton
James W. Clark	Rehoboth
Mark A. Dangoia	Bridgewater
Edward F. Dutra Jr.	Dighton
George Randall III	Middleborough
Timothy J. Holick	Raynham

Respectfully submitted,
Alexandre Magalhaes, Ed.D. Superintendent-Director

Town Department Reports

Community & Economic Development

With the adoption of the Administrative Code, the various departments charged with development services have been combined under the aegis of the Department of Community and Economic Development (CED). The CED consists of six functional areas within the rubric of development services: Building (including all inspectional services), Conservation, Economic Development (including business licensing and affordable housing), Health, Planning, and Zoning. The Department is responsible for much of the permitting, regulation, and oversight of land development projects serving both internal and external customers and for oversight of the Town Engineer.

The CED promotes quality of life and fosters economic opportunity by facilitating a livable Bridgewater that is at once vibrant yet resilient. In so doing, the CED partners with enterprise, citizens and local institutions in achieving economic vitality, housing opportunities, safe and efficient transportation networks, and resource protection.

Respectfully submitted,

Andrew DeIonno, Director, Community & Economic Development

Com & Eco Dev: Building

Building Department employees: Office Administrator, Ruth Card, Administrative Clerk Debbie Cronin; Part-time clerk, Terry Penney; Electrical Inspector Walter Murray; on-call Electrical Inspector, Greg Paul; Local Inspector, Paul Turner; Plumbing & Gas Inspector, Robert Cabral; on-call Plumbing & Gas inspectors, Mark Dangoia and Bill McCarthy; Sealer of Weights & Measures, David Moore

Building Permits	Construction Value	Permit Fees
<ul style="list-style-type: none">• 9 New Commercial buildings• 77 Commercial permits -signs, alterations, etc.• 69 Residential Single-family dwellings• 4 Residential Duplex dwellings• 20 over 55 manufactured homes• 622 Residential additions, alterations, pools, sheds, etc. Total Building Permits: 801	\$46,659,930	\$561,798
Wiring Permits Total Wiring Permits: 681		\$ 96,257
Plumbing Permits Total Plumbing Permits: 367		\$ 32,150

Town Department Reports (continued)

Com & Eco Dev: Building *continued*

Gas Permits		
357 Total Gas Permits: 357		\$19, 400
Total Number of Permits: 2206		
Total Permit Fees		\$709, 605

In 2016, the Department welcomed Paul Turner as our new full-time Local Inspector and said good-bye to Michael E. White, Building Commissioner, for his dedication, hard work and service to the Town. Mr. White left Bridgewater in September 2016 for a position in another town. David R. Moore, retired Building Inspector, stepped into the position until a new commissioner was hired. He is now happily retired... again.

The Department would like to thank the townspeople and other Town Departments and Boards for their assistance and cooperation throughout the year.

Respectfully submitted,
David Moore, Interim Building Commissioner

Com & Eco Dev: Conservation

The Conservation Commission's office is administered by a staff of two: the Conservation Agent and the Administrative Clerk. The staff's functions include but are not limited to:

- Day-to-day office operations;
- Homeowner and general public assistance and guidance through the statutory and regulatory requirements of the Conservation Commission (the Commission) as mandated under:
 - the Wetlands Protection Act (M.G.L. Chapter 131, Section 40) and its regulations found in 310 CMR 10.00;
 - the Town of Bridgewater Wetlands Protection Bylaw as they relate to land development and construction activities that fall within the jurisdictional boundaries of wetlands resources [bordering vegetated wetlands (BVW), land under water body (ponds and lakes), stream banks, riverfront areas associated with perennial waterways, bordering land subject to flooding (BLS), isolated land subject to flooding (ILSF), and vernal pools];
- Administrative review of applications for completeness and
- Drafting decisions for the commission.

The staff schedule and oversee the Commission's public hearings and site inspections; conduct site investigations when the Commission receives complaints of potential

Town Department Reports (continued)

Com & Eco Dev: Conservation *continued*

violations; ensure, through construction and site monitoring, applicant compliance with Commission-approved orders of conditions and work permits.

In 2016, a full-time Conservation Agent position was created by hiring an engineer to serve as both Conservation Agent and Town Engineer. The Town Engineer

- Reviews for technical soundness, all site plan and subdivision applications filed with the Planning Board;
- Conducts construction phase oversight, and
- Provides technical and engineering assistance to other Town Departments.

Respectfully submitted,

Azu O.C. Etoniru, PE, PLS, Town Engineer/Conservation Agent

Com & Eco Dev: Economic Development

The integration and coordination of development services is critical to business attraction and retention.

During calendar year 2016, Economic Development (ED) stewarded the adoption of mixed use zoning regulations for the Central Business zoning district as incentive for economic reinvestment into downtown. Residential density of up to 18 units per acre is permitted in combination with commercial uses at a minimum of 30% gross floor area.

ED focused efforts of stewarding affordable housing initiatives in coordination with the Affordable Housing Trust. The Town will focus efforts on infill development of vacant or underdeveloped downtown properties, including McElwain School.

The Town of Bridgewater is fortunate to host a Residence Inn Marriot, constructed and opened in 2016. The hotel fills a significant void in Bridgewater's commercial base, brings visitors to Bridgewater, and provides local hotel receipts.

In 2016 the Elm St commercial corridor saw the construction of a medical marijuana facility, a multi-tenant office-warehouse, and groundbreaking for several other commercial enterprises, including propane distribution and a contractor yard and offices.

Respectfully submitted,

Andrew DeIonno

Town Department Reports (continued)

Com & Eco Dev: Health

2016 Health Department office staff: Eric Badger, Health Agent; Laurie Keane, Office Administrator; Connie Dolan, RN, Private Health Care Nurse

In 2016 the Health Office issued 104 disposal works construction permits: 13 permits were for repairs, 65 were for new construction, and 26 systems were upgraded to comply with Title 5 requirements. The Health Office also issued food licenses to 213 food service and retail establishments. Each establishment is inspected once a year by Health Agent Eric Badger to ensure compliance with state and local regulations.

The Health Office processed one WPAT (septic betterment loan) to a resident totaling \$21,800. The loan is available to any resident that currently owns a home with a failed septic system. Loans are not available for homes that are for sale.

The Health Office did not hold a flu clinic in 2016. The office has seen a decline in the number of residents using its flu clinics, primarily due to the recent availability of vaccines at pharmacy minute clinics.

The Health Office saw a significant increase in the syringe take-back program. The word is finally getting out about dropping off syringes at the Health Office and not disposing of them with household trash.

Residential development has increased with the Bridgewater Preserve Community, located off Cherry St. As a result, the Health Agent has witnessed over 100 percolation tests this year.

Respectfully submitted,
Eric Badger, Health Agent

Com & Eco Dev: Health, Transfer Station Report (see Public Works: Solid Waste)

Com & Eco Dev: Planning

In early 2016, with the adoption of the new Administrative Code, Planning became part of the new Community and Economic Development Department. Planning's main function is to support all activities and functions of the Planning Board, which was established in 1956 in accordance with Section 81 A of Chapter 41, M.G.L. The Board's report of its specific 2016 activities can be found in the Boards, Commissions, and Committees section of this Annual Report on page 55.

Planning ensures the smooth functioning of the volunteer Planning Board, which conducts public hearings under subdivision control for all new subdivisions, endorses ANR

Town Department Reports (continued)

Com & Eco Dev: Planning *continued*

(Approval Not Required) plans for recording at the Registry of Deeds, and conducts public hearings for site plan approval. The Board has authority to hear and make decisions on applications for special permits, as provided in the following Town Ordinances or Zoning by-laws:

- Open Space Community Developments-under section 9.2
- Planned Developments-9.60 of the zoning bylaws
- Mobile Home Elderly Communities-under 9.70
- Site Plan Approval-under 9.80
- Common Driveway Application-under 9.90
- New East Gateway Business District created along Plymouth St-2008
- Waterford Village Smart Growth established in 2008
- Elm Street Industrial District
- Gateway Business District on a portion of Pleasant Street from Route 24 to Prospect Street
- Bedford Street Overlay District

See the Planning Board report (page 55) for a detailed listing of applications approved in 2016.

The one Planning employee:

- Attends all meetings and special meetings of the P Board (Planning Board)
- Provides meeting minutes
- Prepares legal notices for all P Board hearings
- Arranges timely insertion of all legal notices
- Establishes, with the P Board Chair, meeting agendas
- Posts all meeting dates and times
- Interacts directly with all applicants who desire action by the P Board
- Assists the general public, lawyers, engineers, and other representatives to understand P Board procedures
- Responds to questions and concerns
- Guides petitioners through the paper work germane to their particular situations
- Maintains current knowledge of local zoning ordinances, subdivision control laws, and Mass. General Laws regarding P Board jurisdiction.

The Office Administrator would like to thank the 2016 Planning Board for their efficient, thoughtful and effective service to the Town of Bridgewater.

Respectfully submitted,
Leslie Dorr, Office Administrator

Town Department Reports (continued)

Elder Affairs

In 2016 The Office of Elder Affairs continued to experience a year of growth and activity.

The senior population count in 2016 (for seniors 60+) was 5,184 and continues to increase.

The FY17 Formula Grant from the Executive Office of Elder Affairs was increased to \$40,880.00. Funds from this grant support a part-time Nutrition position, 50% of the Outreach Coordinator's position, the monthly printing of the "Top of the Hill" senior newsletter, and several other expense items. The increased funding also allowed us to purchase the "My Senior Center" touch screen computer and software-based management program. "My Senior Center" tracks attendance, events, activities, etc.; a report can be generated from this information. There are so many different components to this system. We will certainly benefit from it.

The need by the community to access outreach services continued to increase throughout the year. Outreach areas of support include but are not limited to: assisting with fuel assistance intake forms, dealing with health insurance questions and issues, and providing a variety of resource information to meet the needs of our older adults. A Caregiver Support group, which is listed with the Alzheimer's Association, continues to be offered twice a month.

Statistics for the year include the following:

- 11,414 meals on wheels were delivered
- 4,575 special events and congregate (in-house) lunches were served
Congregate lunches (home cooked meals) are served 2 days a week.
- There were 6,391+ calls to the office for information and referral and other assistance. This does not include the tracking of incoming emails for information.

Veterans Affairs Officer Roderick Walsh actively assists Veterans and their families throughout the year. Our Community Health Nurse, Connie Dolan, provides blood pressure and glucose screenings and other varied services twice a week. It certainly is a great advantage to have Roderick Walsh and Connie Dolan share space here at the Senior Center, making it easier for clients who also seek outreach assistance.

We are moving forward with the long-awaited renovations to the senior center kitchen and restrooms.

Ongoing programs at the Center included: arthritis exercise, Zumba, painting, quilters, crafters, cribbage, and mah-jongg.

The Mass Bar Association sponsored an Elder Law Program in May.

AARP tax services were offered during the tax season.

The Ousamequin Club, Golden Agers, Bridgewater Garden Club and the TRIAD senior safety program meet monthly.

Town Department Reports (continued)

Elder Affairs *continued*

In accord with the new Town Administrative Code, The Senior Center Board of Trustees and the Council on Aging Board (COA) merged to form the Elder Affairs Commission. I would like to thank and recognize COA Chair Bridget “Pat” Boyle for her support and guidance during her tenure as Chair of the COA. I look forward to working with incoming Elder Affairs Commission Chair Robert Coolen and members of the Elder Affairs Commission.

Our volunteers play a vital role here at the Senior Center. We are so fortunate to have such a great group of dedicated and special volunteers. They continue to assist in many areas including the senior monthly newsletter “Top of the Hill,” our meals on wheels program, congregate lunches, special events and activities, office support, and friendly visitations.

Elder Affairs would like to recognize Fire Chief Tom Levy and his team of officers who continue to participate in the “Seniors First” senior outreach program.

Special thanks to Police Chief Chris Delmonte and his Officers for sponsoring their annual Turkey dinner for seniors. They are always so proactive and ready to assist us in so many ways.

Special thanks to Town Manager Michael Dutton for his guidance and support throughout the year.

As always, I owe a great deal of thanks to my staff: Joanne Caratelli, Kathy Hayes, Karen Kelleher, Stephani Godfrey and Ken Pimental. They are so dedicated and committed to our seniors, their families, and the Public each and every day and their positive attitude is such a gift.

Respectfully submitted,
Lorraine Carrozza, Director of Elder Affairs

Financial Services

The Financial Services Department consists of the Accounting, Assessing, Treasury, and Revenue Collecting Departments. With continuous support and direction from the Town Manager and Assistant Town Manager, the Financial Services Department has successfully put together a team-oriented professional staff. We have established and implemented many procedures, policies, and goals in FY 2016 which have improved significantly the operations and communication of the Financial Services Department.

This Financial Team has accomplished many goals. We continue to move forward to further capitalize on the many components and elements of our financial software. Transparency and communication continue as a main focus as we serve both internal

Town Department Reports (continued)

Financial Services *continued*

departments and Bridgewater citizens. As we strive to create a paperless environment, our efficiency has increased. Hopefully, too, that has increased our effective communication with staff, officials, residents and the public in general.

I wish to thank and acknowledge the Financial Team members, Laurie Guerrini, Stephen Amara, and Laurie Mahoney, for their devotion and expertise as they continue to serve the Town of Bridgewater and the goals and mission of the Finance Department.

Also, I wish to thank Shelley McCauley and Michelle Burgess for their dedication and assistance in Assessing. A special thanks to Michael Dutton and Kimberly Williams for their support.

Respectfully submitted,
Anthony V. Sulmonte, Finance Director

Financial Services: Accounting

The Financial Services Department, Accounting Division, continues its core mission, which includes preparing financial statements and schedules, maintaining the general ledger, regularly analyzing and reconciling accounts, tracking accounts payable, issuing payroll, maintaining deduction information, processing invoices for all purchases, keeping all contract and payment records, and the closing of all financial books at the end of the year.

Respectfully submitted,
Anthony Sulmonte

Financial Services: Assessing

For the fiscal year 2016, (July 1, 2015–June 30, 2016), the total taxable valuation of the Town of Bridgewater is composed of:

- | | |
|------------------------------|------------------------|
| • Residential | \$2,167,087,390 |
| • Commercial | \$181,352,460 |
| • Industrial | \$75,395,870 |
| • Personal Property | \$89,152,910 |
| • Total Taxable Value | \$2,512,988,630 |

Fiscal year 2016 was the state-mandated triennial certification year, commonly referred to as revaluation. Bridgewater property values were analyzed and evaluated, and necessary adjustments were made to ensure property values reflected full and fair cash value as of January 1, 2015.

Town Department Reports (continued)

Financial Services: Assessing *continued*

The number of taxable parcels assessed in FY 2016 was 8,481. There were 540 exempt parcels valued at \$426,908,500. The grand total value of the Town of Bridgewater for FY 2016 was \$2,789,851,090.

The total amount to be raised for fiscal year 2016 was \$60,255,828.32. The total estimated receipts and other revenue sources was \$21,203,985.01. The total raised through taxation (tax levy) was \$39,051,843.31, establishing a tax rate of \$15.54/1000. The Bureau of Accounts certified the tax rate on December 09, 2015, allowing the Assessors to commit the tax roll to the Collector on December 24, 2015.

As of May 18, 2017, the total motor vehicle excise taxes committed for levy year 2016 was \$3,617,166.63.

At the end of calendar year 2016, Board of Assessor's Chair, Marjorie Callaghan stepped down. The Assessing staff thanks her for her years of service to the Town and the special wealth of knowledge she brought to Assessing. She will be greatly missed by all.

Respectfully submitted,
Shelley McCauley, Chief Assessor

Financial Services: Collector-Treasurer see Treasury

Financial Services: Procurement

Procurement had nothing to report for 2016

Financial Services: Revenue Collecting see Treasury

Financial Services: Treasury

It is with pleasure that I submit the annual report as the Interim Treasurer/Collector of Bridgewater. I wish to thank the residents of the Town for their cooperation as we continue to change the operational procedures in our Department.

The very experienced and knowledgeable staff serve the residents with incredible dedication. They have met the challenge of an increasing workload and transitions, resulting from moving to a new building, the conversion to a new software financial system and staffing changes, with professionalism and enthusiasm.

Town Department Reports (continued)

Financial Services: Treasury *continued*

In the coming year, there will be much emphasis here on integrating technology to improve taxpayers' access to information and to payment options. While we hope, these enhancements will be convenient and easy to use, we will always be available by phone or in person to handle your transactions and answer your questions.

I wish to thank the following dedicated members of Treasury for their professionalism and support over the prior year; Pam Sproule, Teresa Gillis, and Nancy Wolfson.

As always, we remain dedicated to providing excellent customer service to the residents of Bridgewater. We look forward to serving you in the coming year.

Respectfully submitted,
Angela Chandler, Interim Treasurer/Collector

Fire: Emergency Management

Bridgewater's Emergency Management Agency (BEMA) is responsible for the safety of the citizens of Bridgewater in the event of a natural or manmade disaster. BEMA is responsible for coordinating the resources for multiple disciplines related to public safety within our community so the incident commander during an incident or large-scale event has the proper resources to mitigate and effectively resolve or control any situation.

Bridgewater has worked to formalize its initiative to regionalize emergency planning with the formation of the Sachem Rock Regional Emergency Planning Zone (SRREPZ). With assistance from the Massachusetts Emergency Management Agency (MEMA), the communities of Bridgewater, East Bridgewater, Halifax, Hanson, Raynham, West Bridgewater and Whitman formed a Regional Emergency Planning Committee (REPC). The REPC was officially certified by MEMA in 2016. As an REPC, these seven communities coordinate emergency preparedness initiatives relevant to our region to provide a comprehensive and integrated emergency management system that coordinates regional resources to protect lives, property and the environment through mitigation, preparedness, response and recovery from all natural and manmade hazards that may impact our communities.

Through the SRREPZ, BEMA remains successful in organizing and developing training for the now regional Community Emergency Response Team (CERT). The regional CERT team is now comprised of nearly 200 volunteers able to respond and assist regional first responders at an emergency or planned event. We plan to continue to grow this community-based program by training citizens to be prepared to help themselves and their neighbors if a large-scale event were to occur in Bridgewater.

The CERT team is operational and has responded to numerous events and emergencies both in Bridgewater and on a regional basis. The SRREPZ Team also supports planned

Town Department Reports (continued)

Fire: Emergency Management *continued*

events including the July 4th parade and fireworks, Relay for Life, AutumnFest, and the tri-town Veteran's Day parade. I would like to thank Bridgewater CERT Director Dennise Caratazzola for her efforts in coordinating this wonderful resource; thanks also to Bridgewater Lieutenant Thomas Luckman for his expertise and training of the volunteer team.

BEMA continued coordination of efforts with Town Departments and the Federal Emergency Management Agency (FEMA) to prepare reimbursements for Federal Aid for the January 2015 blizzard. More than \$250,000 in claims have been submitted to FEMA.

The Town of Bridgewater receives a \$115,000 grant each year for its support of the Pilgrim Nuclear Power Plant's evacuation plan. The grant funds are reused to maintain the operations of BEMA. Representatives of BEMA attended MEMA-coordinated monthly meetings, several nuclear safety training events, and mandatory drills during the calendar year. Town employees and volunteers participated in the practice exercise and the FEMA-graded nuclear tabletop exercise in the fall of 2016.

In 2016, Entergy, the parent company of the Pilgrim Nuclear Power Plant, announced its plan to close the plant. It is anticipated the Plant will close in the spring of 2019. The grant funds the Town receives from Entergy are contingent upon the Town meeting its obligation to provide services per the contract from Entergy. At the time of this report, it is unknown the extent or timing of ongoing responsibility the host communities will have past the date of plant closure.

The Town of Bridgewater was selected to host a regional equipment cache site through the Department of Homeland Security. The site, located behind Station 2 on Plymouth Street, was constructed as a non-engineered, steel-framed fabric shelter. It houses message boards and light towers for use by communities in the southeast region of the State for emergency or planned use. As host community, Bridgewater is responsible for coordinating the loan of cache resources. The site became operational in 2016.

I would like to thank John Mitchell, BEMA Director of Operations, for his dedication and countless hours of time volunteered to protecting the members of the Bridgewater community.

Respectfully submitted,
Thomas D. Levy, Emergency Management Director

Town Department Reports (continued)

Fire: Fire Services

In 2016, the Bridgewater Fire Department responded to more than 5,700 calls for services. The majority of these calls are medical emergencies. The Fire Department responds to an average of 15 calls for service each day.

The list below represents calls for service in 2016.

2016 Calls for Service	
Abandoned 911 Investigation – 21	Assistance – 223
Auto Fire – 23	Brush Fire – 8
Fire Alarm – 433	Health & Welfare Check – 15
Inspections – 1,604	Investigation – 557
Medical Emergency – 2,545	Mutual Aid – 44
Motor Vehicle Accidents – 259	Outside Fire – 21
Structure Fire – 12	
Total calls for service – 5,765	

The Department currently operates with 51 members including the Chief, Deputy Chief, EMS/Training Lieutenant, and 4 Duty Groups. Each Duty Group consists of a Captain, a Lieutenant, and 10 firefighters. The majority of our firefighters are certified Paramedics; the remaining firefighters are certified as EMT Intermediate or EMT Basic.

2016 was a year of considerable staffing change for the Bridgewater Fire Department. The Department received notice that we were awarded the **Staffing for Adequate Fire and Emergency Response (S.A.F.E.R.) hiring grant** in 2015. This award of \$1.6 million funds the salary and fringe benefits for 8 firefighter/paramedics for a two-year period, which began in January of 2016. These 8 positions provide 24/7 fire protection to the east side of town—something we were previously unable to provide due to inadequate staffing. The 8 new firefighters—Joshua Anacki, David Bradshaw, Andrew Daigle, Nicholas Furey, Cori Handorff, Thomas “TJ” Nicholson, Joshua Poh and James Reidy—joined the Department on January 4th.

In addition to the increased fire protection, the additional personnel allow us to consistently staff a third ambulance, and to frequently staff a fourth. The need for the Department to run a third ambulance has become increasingly prevalent due to the large number of medical calls and transport time. The Department has recognized significant increase in ambulance revenue as a result of the additional ambulance staffing. **In 2016 we recognized \$1,544,579 in ambulance receipts—a 7.4% increase over 2015.**

Also in January of 2016, the Department added a Training/EMS Lieutenant position to its staff. This position ensures the Department is current on the latest advances in EMS and is trained in accordance with and meeting Departmental standards and mandated training requirements. Timothy Donovan was appointed as EMS/Training Lieutenant in January of 2016.

Town Department Reports (continued)

Fire: Fire Services *continued*

Firefighters Scott Myers and Carol Berghaus retired from the Department in the early half of 2016. Berghaus, hired in 1996, was the first female firefighter in the Department. Chief George Rogers also announced his retirement early in the year. Rogers had served with the Department for 34 years, including 10 years as its Chief.

Upon announcement of Rogers's retirement, then Deputy Chief Thomas Levy was named Acting Fire Chief. Levy, the son of retired Bridgewater Fire Chief Clarence "Brother" Levy, had served as Deputy Chief for 10 years. Thomas D. Levy was officially appointed the 25th Chief of the Bridgewater Fire Department in May of 2016.

Levy's appointment as Chief resulted in the promotion of several officers within the Department: John (Jack) J. Hennessey Jr. was appointed Deputy Chief, Robert Mancinelli, Jr. was appointed Captain on Group 4, and Paul Chuilli was appointed Lieutenant on Group 4.

The Department's senior outreach program, **Bridgewater Seniors First**, continues to thrive. The program is a partnership with the Office of Elder Affairs. Goals are promoting the safety, well-being, and education of our senior population and making their homes safer. Since the launch of the program in 2015, we have conducted 165 home safety visits and **twice been nominated for the Educator of the Year award** at the Department of Fire Services' Fire & Life Safety Conference. In June of 2016, the Department received a \$4000 grant award from FM Global's fire prevention program to support Bridgewater Seniors First. One of the inaugural senior outreach programs in the Commonwealth, Bridgewater Seniors First has been a model for senior outreach program development in other communities.

I would like to thank the men and women of the Bridgewater Fire Department who continue to protect the citizens of Bridgewater. Their professionalism and dedication to this community is outstanding.

Respectfully submitted,
Thomas D. Levy, Fire Chief, Town of Bridgewater

Fire: Retirements 2016

FIREFIGHTER SCOTT MYERS

Firefighter Scott Myers retired in February of 2016 from the Bridgewater Fire Department after 14 years of service as a Firefighter and Paramedic, serving on Group 4.

Firefighter Myers was dedicated to the Department and the Bridgewater community. He received countless letters of gratitude from members of the community over the years and was a highly skilled paramedic.

We wish Firefighter Myers a happy and healthy retirement with his family.

Town Department Reports (continued)

Fire: Retirements 2016 *continued*

FIREFIGHTER CAROL BERGHAUS

Firefighter Carol Berghaus retired in May of 2016 from the Bridgewater Fire Department after 20 years of service as a Firefighter and Paramedic, serving on Group 3.

Firefighter Berghaus joined the Department in 1996 at the age of 43, becoming the Department's first female firefighter.

We wish Firefighter Berghaus a happy and health retirement with her family.

CHIEF GEORGE W. ROGERS JR.

Chief George W. Rogers Jr. retired from the Bridgewater Fire Department in May of 2016 after serving 34 years with the Department, including 10 years as its Chief.

Rogers began his career in the fire/EMS service in 1978 when he served as a Call Firefighter for the Town of Raynham. During that time, he obtained his Emergency Medical Technician certification. He worked as an EMT for Bristol County Ambulance and Morton Hospital before obtaining a full-time position as a Firefighter/EMT with the Bridgewater Fire Department in 1982.

In July 2004 Firefighter Rogers was promoted to Lieutenant. In January of 2006 he was appointed Chief of the Bridgewater Fire Department.

During his tenure as Chief, Rogers served on a variety of professional boards and committees, including service on the Executive Board of the Fire Chiefs' Association of Massachusetts (FCAM) for three years, serving as its president for a term. He served as president of the Plymouth County Fire Chiefs' Association, had been a member of the Southeast Homeland Security Council, Plymouth County Technical Team, Rescue Dive Team, and served as Mutual Aid Coordinator. He served on many leadership search and selection committees as well as municipal and community boards and committees.

Rogers has been very active in the Bridgewater community, serving on the Board of Directors with the Bridgewater Youth Football program, coaching youth sports, renovating and constructing recreation facilities, and volunteering in the community.

We wish Chief Rogers a happy and healthy retirement with his family.

Respectfully submitted,

Thomas D. Levy, Fire Chief, Town of Bridgewater

Town Department Reports (continued)

Parks & Recreation (Recreation in 2016)

The Parks and Recreation Department, continuing to work as the Recreation Department in 2016, works hard to provide services and activities for a variety of Bridgewater citizens.

We are proud that we have been able to offer our youth programs without an increase in usage fees, with the hope that all children who are interested in an activity will be able to participate.

The Department oversees the work of the Golf Commission to maintain a quality golf course and green space, providing a source of pride for the townspeople. In addition to the playing fields, the course is a major asset to the town by providing green, open space and by bringing people to Bridgewater.

The Department also oversees the Town River Fisheries Committee which is a two-town, long-standing Committee. See their report submitted under Boards, Commissions and Committees on page 48.

The Department's offerings for children started in the spring with the always popular Spring Track Program under the direction of Sam Baumgarten, Joseph Gillis, and many volunteers without whom this program could not continue. The Summer Recreation Program, under the direction of Nancy Wood, was well attended by children who participated in sports, arts and crafts, and games, went on field trips, and attended presentations by guest speakers. Running again took top interest in the fall with both the Fall Cross Country program and the annual Bridgewater Kids Road Race. With the onset of winter, programs did not cease, but moved indoors with the Biddy Basketball Program, which could not run without countless hours dedicated by each of our many volunteers. The Biddy Basketball program keeps children involved and active during the winter months. The Department appreciates the cooperation from the school system, which has let us use the gyms at a reduced rate, and the support of the custodial staff who were always on call.

In addition to its own programs, the Parks and Recreation Department supports the Girls Softball League at the Crescent Street Fields, Youth Football at Legion Field, Little League at the Legion Field Complex, and miscellaneous adult leagues who are happy to play on our well-maintained fields.

The Parks and Recreation Department would like to publicly thank the Parks and Recreation Commissioners for their support throughout the year. We also wish to thank Brooke Condon for her vital, summer-time contributions to the office.

Respectfully submitted,
Charlie Simonds, Superintendent

Cemeteries (not established in 2016)
Parks (not established in 2016)

Golf (not established in 2016)
Recreation (not established in 2016)

Town Department Reports (continued)

Police: Animal Control and Animal Inspections

Animal Control received approximately 1,800 calls due to lost and found pets, complaints of nuisance, injured animals, stray and feral cats, dog bites, barn inspections, police assistance, and animals in distress.

Dogs:

- A total of 88 dogs were found, but most were returned thanks to Facebook postings before the need Animal Control Officer (ACO) intervention.
- 36 dogs were picked up by the Department.
- 3 dogs went unclaimed and were adopted through various shelters and rescue groups.

Cats:

- A total of 130 feral cats were trapped, spayed & neutered, some were returned to their locations.
- At least 100 cats were re-homed; most were kittens.
- Only 2 cats had to be humanely euthanized, one due to severe injury and the other due to illness.
- A total of 250 cats have been Trap-Neuter-Returned (TNR) since April of 2015.

Wild Animals:

- 75 were picked up orphaned or injured.
- 65 went to rehabilitation centers.
- 10 were humanely euthanized.

The Animal Inspections Department is responsible for quarantines and barn inspections. Barn inspections involve inspecting of horse stables, chicken coops and other farm animals to ensure the health and well-being of all farm animals in the community. The goal is to ensure all farm animals are safe from communicable disease.

- 27 barns were inspected; all were healthy.
- 48 quarantines were issued: 9 due to dog bites, 39 for cat bites or cats found with wounds of unknown origin.
- 1 bat was sent in for rabies testing which was negative.

2016 brought an eagerly anticipated Ford Transit for ACO use thanks to funding by the Bridgewater Town Council. It provides safe, clean, reliable transportation for me and the animals.

I would like to take this opportunity to thank all the individuals and rescuers who assisted me throughout the year to make the community safer and happier for animals and humans alike.

I'd also like to thank Bridgewater Police, Fire and Town Clerk's office for all the assistance they offer me on a daily basis.

Respectfully submitted,
Lisa M. McKay, Animal Control Officer

Town Department Reports (continued)

Police: Parking

Please refer to the Town Manager: Hearings Officer section of this report on page 97.

Police: Police Services

It is my privilege to present the annual report for the Bridgewater Police Department for the year ending December 31, 2016.

The following personnel recently retired: Officer Michael J. Botelho (35 years of service), Officer William R. Lemanski (31 years of service), Officer Dennis G. McLean (29 years of service), and Office Administrator Mrs. Jean Hayden-Knight (28 years of service). I would like to thank these professionals for their many years of dedicated and honorable service to the Department and community.

The following personnel currently serve our community of approximately 27,000 residents:

Lieutenant Thomas J. Schlatz, III	Officer Kevin J. Crowley
Sergeant Robert D. Irving	Proactive Enforcement Officer Scott R. Hile
Sergeant Lawrence J. Bresciani	Motorcycle Officer John J. Hennessey, III
Sergeant Thomas G. LaGrasta	Officer James M. Coyle
Sergeant Willis C. Griffiths Jr.	Officer Peter J. Balboni Jr.
Detective Sergeant Anne M. Schuster	Officer Ryan H. Thayer
Sergeant Carl H. MacDermott, III	Officer Kyle B. Montagano
Detective Joseph M. DeMoura	Officer Matthew R. MacFadzen
Officer Robert A. Fernandes Jr.	Motorcycle Officer Christopher M. Paze
Court Prosecutor/Officer Christopher A. Shaw	Officer Andres J. O'Campo
Detective Robert J. Bailey	Officer Kevin M. Kearns
Motorcycle Officer George M. Zanellato	Officer Ryan P. O'Connell
Officer Deane F. Ferioli	Officer Nicholas L. Chmielinski
Officer Stephen W. McGinn	Officer Christopher T. Rondeau
Officer Matthew J. Lynch	Officer Jacob N. Poulin
Officer Robert F. Gray Jr.	Officer John P. Carr
K9 Officer Steven L. Kingsley	Officer Michael E. Clark
School Resource Officer Lisa M. Mitton	Officer Mark A. Washington Jr.
Officer Kelly A. Chuilli	Officer Clint E. Apaza
Officer Joseph J. Parmeggiani	
Office Staff: Mrs. M. Paula Bracken and Mrs. Ann Marie Gill	

I am very proud to report that in 2016, and for the first time in our history, the Department became one of only 64 police agencies in Massachusetts to be Accredited by the Massachusetts Police Accreditation Commission (MPAC). This achievement marked our commitment to operating with all best practices and highest standards of policing. This would not have been possible without the efforts of several officers, but specifically the focus and determination of Lt. Thomas Schlatz.

Town Department Reports (continued)

Police: Police Services *continued*

We remain active members of the regional W.E.B. Major Crimes and Drug Task Force (West and East Bridgewater, Bridgewater, Whitman and Bridgewater State University (BSU) Police Departments). This is a collaborative investigative unit focused on drug distribution and multi-jurisdictional crimes in our area. We are also members of the Southeastern Massachusetts Law Enforcement Council (SEMLEC) (30 communities), which operates as a mutual aid critical incident response organization with sub-units focused on SWAT, Mobile (Motorcycle) Operations, Search & Rescue, Critical Incident Stress Team, Marine Unit, etc. We currently have officers assigned to the regional SWAT Team who train two days per month, and specialists with the CIST. I would like to recognize Sgt. Carl MacDermott for his extraordinary leadership as SEMLEC SWAT Unit Commander for the past several years.

Our Canine Unit, Officer Steven Kingsley and K9 Papi, completed their 2nd year of valuable service together. K9 Papi is a certified police patrol working dog also cross-trained in narcotics detection. He replaced K9 Dunaj who was retired in 2016 after 10 years of dedicated service.

We currently have three Motorcycle Officers trained for general patrol and special event coordination. They train monthly and are also members of the SEMLEC Mobile Operations Unit. I would like to thank Officers Jack Hennessey, George Zanellato and Christopher Paze for their work on many all-weather special events.

We continue to operate our Citizens Police Academy program, a 14-week community education program for Bridgewater residents usually offered in the fall of each year. There have been 19 previous classes graduating more than 400 people from the program. I would like to thank Sgt. Thomas LaGrasta, Officer Jack Hennessey, and Officer Ryan O'Connell for coordinating this well-received program, with additional thanks to all the officers who make the program an overwhelming success.

We continue to assign one officer, who works full-time for the Bridgewater-Raynham Regional School District (B-R), as our designated School Resource Officer. School Resource Officer Lisa Mitton also represents the Department in the Plymouth County Drug and Alcohol Resistance Education Summer Program, which annually sponsors twenty (20) 4th and 5th grade Bridgewater students for the week-long camp in July. I would like to recognize local resident Mrs. Patricia Oliari for her many years of dedicated volunteer work and support of this program, and to thank Officer Mitton for her efforts to ensure a secure school environment.

In 2016, we held our 16th Bridgewater Police Department Thanksgiving Dinner for Seniors, which annually serves approximately 180 seniors from the Bridgewater community. I would like to thank all the officers, Citizens Police Academy graduates, volunteers, Mr. Gary Boothby of Sodexo Food Service at BSU, and Elder Affairs Director Lorraine Carrozza who help make this event rewarding and a success each year.

Town Department Reports (continued)

Police: Police Services *continued*

In 2016, we held our 3rd annual Bridgewater Police 5K and 1M Kids Fun Run. The race, which starts and finishes at the police station, is held on the last Saturday of September. The race is a community event; proceeds are donated to a select local charity. Our primary charity for 2016 was for New England Concerns of Police Survivors (C.O.P.S.), which supports families of fallen officers in our area. I would like to thank the many police officers and volunteers who support the race. I would especially like to recognize the driving force, Race Director Mrs. Rebekah Caylor, whose efforts have transformed the event into a local tradition.

We received several grants to help the Department's enforcement and educational programs in 2016, including:

- the State 911 Support and Incentive Grant
- the Emergency Medical Dispatch (EMD) Training Grant
- the Emergency Management Performance Grant (co-recipient)
- the Massachusetts Interlocal Insurance Association (MIIA) Risk Management and Loss Control Grant
- the Justice Assistance Grant
- the Executive Office of Public Safety and Security (EOPSS) Seatbelt Mobilization and Pedestrian Safety Grant
- the Under-Age Drinking Enforcement grant
- funding from the Drunk Driving Trust Fund

Recognizing the opioid abuse epidemic plaguing our region, we have focused our efforts on education, enforcement, and aggressive follow-up treatment to minimize the drug abuse impact to our community and to save lives. We are members of the BRIDGING L.I.V.E.S. coalition (B-R School District and community partners), Plymouth County Outreach Network (all 27 Plymouth County communities), Brockton Area Opioid Abuse Coalition and EB HOPE (East Bridgewater Help, Outreach, Prevention, Education) drop-in center. All officers carry the opioid antagonist Naloxone (Narcan) on patrol and have used it numerous times on overdose victims. I would like to thank Officer Jack Hennessey for implementation of our Narcan program and Officer Scott Hile for coordinating our proactive participation in recovery follow-ups.

We regularly collaborate with our first response partners at the Bridgewater Fire Department, as well as representatives of BSU, B-R Regional School District, and the Massachusetts Department of Correction (DOC) regarding areas of concern or potential safety threats.

As the licensing authority for firearms permits, we are responsible for conducting the required background checks and processing of all applications. In 2016, our firearms licensing unit processed 491 License to Carry Firearms and Firearms Identification Card applications. I would like to thank Officer Robert Fernandes and Officer Jake Poulin for fulfilling this demanding and unending regulatory obligation.

Town Department Reports (continued)

Police: Police Services *continued*

In conclusion, I would like to recognize the major contributions of our Executive Officer, Lt. Thomas Schlatz; Dayshift Supervisor, Sgt. Carl MacDermott; Office Administrator, Mrs. Paula Bracken; and Administrative Clerk, Mrs. Ann Marie Gill for their management, office, and personnel support throughout the year. The success of our Department would not be possible without their efforts as well as the work of all the men and women of the Bridgewater Police Department who commit themselves every day to improving the quality of life for the residents of Bridgewater.

Respectfully submitted,
Christopher D. Delmonte, Chief of Police

Public Library

The Library had a busy year in 2016, with over 68, 000 people coming through the doors of the Library, for an average rate of 218 per day. The Circulation Department circulated over 115,100 books, DVDs, and periodicals. The Library saw an increase in registered patrons from 17,100 to over 17,400. The Reference Department answered over 10,000 reference questions. Library programming continued to expand with 5,079 patrons attending 252 programs held at the Library in 2016.

The Library Administration oversaw the conversion of a small office space and storage room into a new and exciting medium-sized meeting room for study, collaboration, and programming. This new room combines nicely with the large Flora T. Little Meeting Room and the Mary Jarvis Conference room to make a third intermediate-sized meeting room for patrons, committees, and other social groups to gather. The creation of this new room allows the Library to accommodate more civic groups than previously.

This year the Library staff moved the entire reference collection, which had previously been restricted to in-house use, and made it available for circulation to the public. The move resulted in room for more seating during regular hours and more space for programs to be held on the first floor. For the first time in many years we are able to utilize the mezzanine for seating on the second floor, with a fantastic view of the new program space.

The Children's Department continued to expand their story times as well as their partnership with Coordinated Family and Community Engagement, Triumph, Inc., which provides the library with Play to Learn groups that are always full and engaging. The Children's Department continued their grant work with the Cultural Council grants, which provided funds for our summer reading kickoff performer, Magician Scott Jameson. The Library also hosted many diverse programs including story tellers, animal programs, movies, and Read-to-a-Dog. The Children's Department continued their long partnership with local schools, where they delivered over 1200 newsletters detailing summer reading activities and programs offered at the Library. The Library Staff welcomed local school students during Literacy Night at the Middle School on November 3rd.

Town Department Reports (continued)

Public Library *continued*

The Library hosted one of the SAILS Director's meetings; Library Staff continued to receive training and to share resources through the SAILS Inc. Network.

The Art Gallery, where many local artists displayed a variety of art forms, was booked all year.

The Library continued to work with all Town Departments to deliver the best possible service to the Community. Many thanks to the Police, Fire, Highway, Veterans' Affairs, Elderly Affairs, Health, Planning, Finance, and Town Administration.

I would also like to thank all the Library Staff, Patrons, Volunteers, and Library Trustees for their many contributions, hard work and collaboration, which help the Library function as a Community Center for the People of Bridgewater.

Respectfully submitted,
Sean Daley, Director

Public Works: Highways (see Roadways)

Public Works: Roadways

2016 started with the Highway Department behind the eight ball once again. Staffing levels remained the same, with 11 employees, including a Superintendent, General Foreman, and Office Clerk. Equipment is not being replaced as needed, forcing the Department to spend money repeatedly repairing vehicles with no trade-in value. Several pieces of equipment are in dire need of replacement – sooner than later! Fortunately, with abnormally warm temperatures, the winter was not difficult to manage.

Spring brought some good fortune to the Department with the arrival of a new Elgin street sweeper, purchased with capital funds. It replaced a 2001 sweeper that needed constant repair and had little trade-in value.

The spring/summer season was busy responding to a high volume of resident calls for street maintenance, loam and seed, catch basin repairs, roadside mowing, cemetery mowing, and street sweeping. Resident calls are consistent year-round, and at times the Department is stretched beyond its capacity. Vacation schedules and lack of staff resulted in many weeks with only 3 or 4 workers available to service requests. Every effort is made to transfer requests to Work Orders. In 2016, approximately 275 calls were transferred to Work Orders. After transfer, requests are prioritized and every attempt is made to address them efficiently.

Town Department Reports (continued)

Public Works: Roadways *continued*

With Chapter 90 funding (State Aid) the Department utilize funding fully within our allotment. We were able to full-depth grind, grade and repave with 3" of binder and 1½" of top, the following streets:

- Walnut St. from Cherry to Auburn St. \$156,000
- Water St. from Plymouth St. to Skeeter Mill Pond..... \$150,000
- Mill St. from High St. to Plymouth St. \$102,500
- Crapo St. from Oak St. to Bedford St. \$84,000
- Forest St. from Vernon St. to Redwing Dr. \$495,000

Chapter 90 funds also allowed us to level and overlay Curve St. with 1" of road top for a leveling base and then a 1½" of top coat. This is more or less a temporary “band-aid” that will buy us 4 or 5 years before the entire roadway will need to be rebuilt, with drainage and a widening of the roadway. The proposed housing project for Curve St. may include funding for the rebuilding of Curve St. That proposed project has yet to be approved.

Burrill Ave. was another street needing leveling and new road top. That was funded by Bridgewater State University (BSU) and regular Highway budget monies for the line striping.

Finally, Chapter 90 monies provided funding to crack-seal 26 streets to prevent water penetration into the asphalt, which will help prolong the life of the roadway. Also, the engineering design for the Cherry St. drainage project, proposed for FY17 installation, was funded.

- Crack Seal..... \$56,500
- Cherry St. Drainage Engineering..... \$15,000

The Forestry Department remains at an unacceptable low staffing level of 1 and is a high-priority issue. That Department must be increased with additional employees. Continuing at the current level is unsafe for the lone employee who operates chainsaws and chippers daily to keep this Town safe from falling limbs and rotted trees.

The list of hazardous (dead, diseased, dying, etc.) trees continues to grow daily. The Forestry Department account, like the Highway Department account, is grossly underfunded. The mere \$20,000 in the “Tree Topping” account does not make a dent in the numbers of hazardous trees needing removal. That service is bid every year, because we have neither equipment nor personnel to handle this critical service. The Forestry Department’s only dump truck is a second hand 2000 Ford with extensive frame and body rot. It desperately needs to be replaced. Again, staffing and equipment should be a priority.

The list of failing vehicles in the Highway Department’s fleet continues to grow. We are in desperate need of funds to replace several deteriorating, unsafe pieces of equipment that spend more time in the garage being repaired than on the road. The budget allows for only 1 mechanic who cannot possibly keep up with the repairs. Because of that, we have had to pull 2 men from our road crew to assist the mechanic. They are not certified mechanics and

Town Department Reports (continued)

Public Works: Roadways *continued*

have limited mechanic abilities. Additionally, when the mechanic is out, repairs come to a standstill.

On a brighter note, the employees of the Highway and Forestry Departments are committed to providing the best possible services within our means to the residents of Bridgewater.

Finally, I would like to thank the many Boards, Commissions, and Department Heads for their continued support for this (sometimes) forgotten Department.

Respectfully submitted,
Ronald Ladue, Roadways Superintendent

Public Works: Sewer

The Sewer Department, which is an enterprise-funded account operating solely on sewer user fees, handles the day-to-day operations of the Wastewater Treatment Facility located at 100 Morris Ave., eight (8) Sewer Pumping Stations throughout the Town, and approximately 42 miles of sewer collection system.

For 2016 the sewer plant treated a total of 352 million gallons. The average flow to the facility was .964 million gallons per day (mgd). This number represents 67% of the 1.44 mgd design capacity. Septage received at the facility totaled 5.5 million gallons. Once again, no odor complaints logged for 2016.

The Maintenance Department

- 79 repairs and/or replacements made of sewer equipment

Collection System Summary

- Sewer connection applications taken out = 54
- Sewer collection system plug ups = 5
- Grinder pump problems = 18
- Sewer line cleanings and inspections = Sewer rehab project to be completed in 2017

Sewer Planning & Studies Ongoing

- A National Pollutant Discharge Elimination System (NPDES) permit was issued in 2016. We are in discussions with the Environmental Protection Agency (EPA) and the Massachusetts Department of Environmental Protection (DEP) to extend the compliance date of 5 years to 15 years. We have received more stringent limits for phosphorus and nitrogen. The treatment facility will undergo a full plant upgrade at the cost of approximately \$31 million dollars to meet the new limits set by the EPA and DEP.

Town Department Reports (continued)

Public Works: Sewer *continued*

- We continue to work on the comprehensive wastewater management plan—to be completed by 2017. This plan is a road map for the future of the Sewer Department.
- Sewer Reline-Rehab project ongoing—to be completed in 2017
- Updating sewer regulation—to be completed in 2017

New Sewer Construction

- None

For more information about the facility please visit the website at:

<http://www.bridgewaterma.org/180/Water-Pollution-Control>

I would like to thank the Commissioners, Office Staff and the men at the treatment facility for their support, dedication and professionalism.

Respectfully submitted,

Jonas V. Kazlauskas, Superintendent, Bridgewater Water/Sewer Dept.

Public Works: Solid Waste

Solid Waste (Relocated to Public Works: Solid Waste from Board of Health: Transfer Station)

2016 Transfer Station: Transfer Station Superintendent Rick Conroy and Volunteer Harry Bailey. 2,426 residents purchased stickers to utilize the facility in FY16.

The revenue generated for the Transfer Station was \$270,000.

The Transfer Station has a brand-new look with a new entrance sign, thanks to Derek Linhares. Derek completed the sign for his Eagle Scout project. Thanks so much to Derek for a great job!

The Superintendent's main objective is to make the Transfer Station safer and more profitable so that unnecessary fees are not charged to residents. He is always interested in hearing citizens' comments on ways to make the Transfer Station more accessible and useful to all.

Respectfully submitted,

Rick Conroy, Superintendent

Public Works: Structures & Grounds (not established in 2016)

Town Department Reports (continued)

Public Works: Water

The Water Department, which is an enterprise-funded account operating solely on water user fees, handles the day-to-day operations of the Carver Pond Treatment Plant, located at Well Field Drive, and the Nitrate Plant located on High St. There are 10 gravel-packed wells located throughout the Town with approximately 140 miles of water distribution pipes.

For 2016, the water plant produced a total of 617 million gallons. The daily average flow was 1.69 million gallons per day (mgd).

Water System Summary

- Number of water accounts = 7,300
- New Connections = 103
- Water main and Service breaks repaired = 18
- Backflow preventers checked = 368
- Hydrant replacement / repairs = 2
- Annual flushing program conducted
- Well #4 was replaced with a new gravel-packed well due to lack of yield

Water Planning /Studies Ongoing:

- Work on the comprehensive wastewater management plan, which includes a water component for planning, will be completed in 2017. This plan will aid in mapping of the future of the Water Department.
- Water Exploration off Vernon St completed.
- Automated meter reading system was installed on selected properties. We will be branching out to the rest of the Town.
- Future High St. Treatment Plant received State Revolving Funding. We will begin planning the project in 2017.

New Water Construction

- Bridgewater Preserves subdivision
- Pratt Town subdivision

I would like to thank the Commissioners, Office Staff and the men of the Water Department for their support, dedication and professionalism.

For more information about this department, please visit the website at:

<http://www.bridgewaterma.org/177/Water-Supply>

Respectfully submitted,

Jonas V. Kazlauskas, Superintendent, Bridgewater Water/Sewer Dept.

Editors' Note: To read the 2016 Bridgewater Water Department Annual Water Quality Report (January 2016-December 2016) PWS ID Number: 4042000, go to the following link:

<http://www.bridgewaterma.org/documentcenter/view/1467>

Town Department Reports (continued)

Public Works: Water Pollution Control (not established in 2016 – See Water and/or Sewer)

Public Works: Water Supply (not established in 2016 – See Water and/or Sewer)

Town Manager: Hearings Officer Report

Hearings Officer Actions

The Town Manager's duties include those of a Hearings Officer for matters relating to dangerous dogs and parking tickets.

Dangerous Dog Hearings:

Dangerous dog hearings occur infrequently and arise from an appeal by an aggrieved party or by the owner of a dog(s) that has (have) been deemed dangerous by the Animal Control Officer. For calendar year 2016, there was only one hearing requested and adjudicated.

Parking Tickets:

Parking ticket appeals are reviewed by the hearings officer. In the event an appeal is denied, an offender has the opportunity to be heard by the Hearings Officer. Parking Ticket hearings were heard once a month (in 2016, the second Wednesday of each month from 11AM-1PM), and were coordinated with the Plymouth County Parking Clerk. Of the numerous parking tickets which the Town of Bridgewater issues yearly, only a handful of offenders attended the hearing times.

Town Manager: Human Resources Report

The Assistant Town Manager is responsible for all matters related to human resources, including talent retention, hiring, disciplinary actions, and review of contracts in negotiation. In 2016, the Assistant Town Manager worked to fill various positions including but not limited to: Nutrition Site Coordinator, Payroll & Benefits Administrator, Finance Assistant, Groundskeeper, Inspector of Buildings/Zoning Enforcement Officer, Treasurer-Collector, and various part-time seasonal positions for Olde Scotland Links Golf Course and Public Works.

The Assistant Town Manager has also worked to encourage greater team dynamics with staff through the promotion of health and wellness initiatives and resources to improve overall morale.

Town Department Reports (continued)

Town Manager: Information Technology Report

The Information Technology Department was extremely busy in 2016. The IT director is in charge of all data networks, firewalls, computer hardware, and network software. In addition to the regular tasks required to provide services to all Departments and personnel, IT accomplished the following:

- Handled all arrangements for technology installation in the Academy Building during and after renovation, including, but not limited to, Office 2016 upgrades, network server hardware, MUNIS Finance Software suite upgrades, and cashier station installations.
- Facilitated the relocation of all computers and phones to the newly renovated Academy Building, including all fiber and line connections, removal and packing of all hardware, placement and re-installation of used and new hardware for certain Departments from the Highway Barn and all Departments formerly housed in the Memorial Building and Town Hall.
- Oversaw the launch of a new Town website, (www.bridgewaterma.org) , as a part of the Town's goal of making more information accessible on the internet.

Respectfully submitted,

Bradley Dzierzak, Information Technology Director

Town Manager: Town Manager's Report

Introduction

The Town Manager is appointed by the Town Council as the Town of Bridgewater's Chief Executive Officer according to the Bridgewater Charter (Article IV, Sections 4-1, et seq).

General Comments

You are reading the first Annual Town Report to be compiled and issued since 2008. In the intervening years, the Town has changed its form of government from Open Town Meeting to a Council-Manager form of government. With luck, the Town Clerk's office will be able to compile enough information to create a compendium for the intervening years. This year's Town Manager's Annual Report is borrowed heavily from the text of the Town Manager's State-of-the-Town address presented to the Town on March 28, 2017.

Town Manager's Annual Report for 2016

In early 2016, Bridgewater State University (BSU) welcomed a new president who began a concerted effort to improve BSU's academic experience for students and faculty alike. What I expressed when I arrived in Bridgewater in December of 2012 holds true today: The University and the Town rely on each other. The better the quality of education, the better the Town will do. The better the Town does, the better the quality of student and faculty the University can bring to the community. It's a symbiotic relationship that we work to improve with each passing year. I am proud of the strides we have made in this regard over the last few years.

Town Department Reports (continued)

Town Manager: Town Manager's Report *continued*

For the Town Manager's Annual Report, I will highlight areas in which the Town made significant progress throughout 2016, and then lay out my thoughts about our agenda for 2017 and beyond.

In 2016, we welcomed several new Department heads: Anthony Sulmonte joined us as Finance Director which, for Bridgewater, was a new position. He has been invaluable in setting us on a financial course that will be sustainable. Angela Chandler joined us as the interim Collector-Treasurer during 2016 and has made dramatic gains in improving the reconciliation processes, the tax title process, and the operations of the office. We have delved into many of the outstanding items on our annual audit and made considerable progress. And of course, we welcomed an old friend to a new position. When Chief George Rogers announced his retirement from the Fire Department after a stellar 34-year career, we did not have to look very far to find the perfect person to lead the Department through the changing environment. Deputy Chief Levy stepped in and has immersed himself in planning for the next phase of public safety. With Public Safety and Finances well under control, I am happy to report that we are becoming a healthier and stronger community. I also looked inward to fill the position of Assistant Town Manager. Kim Williams has been a presence in Bridgewater town offices for over 20 years. Her dedication to the Bridgewater cause has been unparalleled, and she has seamlessly stepped into her new position.

Over the past year we have positioned the Town for long-term stability, sustainability, and managed growth. Much of our focus during 2016 was inward—improving our staff, training our staff, and creating better processes. But we also saw more demonstrative changes.

In 2016, we made a significant investment in Town government by opening our newly refurbished Academy Building. Today it houses all the Financial offices, the Town Clerk's office, all development services, and the Town Manager's office. It also provides state-of-the-art meeting space for boards and committees.

In 2016, we ushered in the first official Town Code, made up of the Administrative Code, revised ordinances, and internal policies. We defined the committee structure and the operational structure of the Town. Committees have been better defined and adapted to a new form of government. Some Town Departments have changed, some employees' roles have shifted, but ultimately the transition has been relatively smooth.

In 2016, we welcomed Bridgewater's first hotel, a Marriott, on the property owned by the Claremont Companies near Lake Nippenicket. The hotel brings people into the community, and provides local lodging for visitors to BSU and area businesses. More importantly we see it as another piece of a broader economic development effort.

In 2016, we continued to implement a sophisticated financial system. While most residents will never know the huge effort involved in upgrading, and the huge benefit to the Town,

Town Department Reports (continued)

Town Manager: Town Manager's Report *continued*

they will see that we can do better work, will have better answers, and will be working smarter and more efficiently as we move into a new era in Bridgewater.

In 2016, we invested a lot of time and effort to centralize and formalize our hiring processes. We recognized how important it is to hire the right people to do the right job. If we could not find the right person for the job, we relied on experienced consultants to fill the void. Our investment in time and effort has paid off, most pointedly in our Finance Department. In 2015, we were at least 18 months behind in some of our cash reconciliations. With the help of a new interim Collector-Treasurer and a consulting firm, we are current. Again, residents will not necessarily see the immediate benefits of our strategy, but we are making giant strides in creating solid processes, improving efficiency, and becoming a far more professional organization.

On the labor front, in 2016 we negotiated 5 collective bargaining agreements with our employees, which transitioned every employee to a well-defined and consistent salary matrix. We have ensured that all bargaining unit employees are paid fairly, and we have made changes to agreements that ensure employees can be stable in their positions.

In 2016, work was completed on the traffic signal at the Broad Street and High Street intersection. Although he died before he could see the results, resident Bryan McSheffrey's persistent efforts to get a traffic signal installed at that dangerous intersection were finally successful. For his efforts, the Council asked the state legislature to name the intersection after him. Our thanks go to Representative D'Emilia and Senator Pacheco for their work to ensure the state legislature acted to pass the Bryan K. McSheffrey Corner bill.

In 2016, we secured well over \$200,000 in grant funding to make energy efficiency improvements thanks to our Energy Committee Chair and super-volunteer Dr. Carlton Hunt. We have made significant upgrades to lighting, water and sewer operations, insulation, and a host of other efficiency measures—all with the objective of saving money and creating efficiencies.

In 2016, we rolled out a number of policies, such as a street-light placement policy, a hearing policy for municipal infractions, a road closure policy, and, most importantly, comprehensive employment policies. Again, residents don't necessarily see the immediate impact of these policies, but they elevate the level of professionalism under which we operate, and provide a framework for us to get even better.

In 2016, we closed out our fiscal year in record time. After years of delayed year-end close, we were able to close a little early thanks to the efforts of all our Finance Department staff. This allowed us to certify our free cash and retained-earnings accounts in time to properly allocate those funds. Again, we are elevating the level of professionalism under which we operate.

In 2016, we began to lay the groundwork to tackle challenges in 2017 and 2018.

Town Department Reports (continued)

Town Manager: Town Manager's Report *continued*

The Mitchell School roof collapsed in February of 2015. In December 2016, we were invited into the Massachusetts School Building Authority's (MSBA) school building program. The Town and the Bridgewater Regional School District are working closely to guide us through the MSBA's eligibility phase. This phase is largely a data collection phase during which we supply the MSBA with reams and reams of data concerning our educational programming, our current student populations, and the current conditions of the other schools in the Town. It is also the phase in which we certify our initial compliance—essentially certify that we are an eligible recipient of possible funding—and establish a school building committee. Once this phase is completed, we will be asking the voters of the town to fund the feasibility phase. It is after the feasibility phase that we will know what our options are concerning the Mitchell, and decide whether we will continue with the MSBA process or go it alone without MSBA help. It is probable that a mid-June 2017 election will be called to request a debt-exclusion for the feasibility phase funding.

At the end of 2016, we received our final permit from the Environmental Protection Agency (EPA) and the Massachusetts Department of Environmental Protection (MA DEP) for our wastewater discharge. Frankly, we cannot possibly meet the deadlines required of us without adversely impacting those citizens who can least afford the enormous expense. To that end we have filed an appeal with the Environmental Appeals Board in Washington asking for double the amount of time to implement the permit. Regardless of how this appeal is resolved, Bridgewater faces a \$30 to \$40 million required upgrade to the sewer plant to meet the new nitrogen and phosphorous limits. We are not debating the new limits—as most area towns must comply with the same limits—but we are asking for additional time to build the improvements. The ripple effects of how this case is decided are significant:

- One: huge spikes in sewer charges can dampen economic development, especially when our strategy is based on recruiting small businesses.
- Two: those among us who can least afford huge spikes in sewer costs are most impacted. These include students, the elderly, affordable housing residents, and those living in the downtown area.
- Three: it adds to the burden of housing that BSU must pass along to its students, thereby increasing the cost of education for those most dependent on quality affordable education.

In 2016, we began to plan in earnest our efforts to replace Fire Station I. The building is failing and our mission is growing more sophisticated.

In 2016, the poor condition of the Town's Highway Barn became evident. The Town will begin to plan for its rehabilitation in 2017. It has served a useful life and is now in need of significant help.

In 2017, we will debate the move forward on the disposition of the McElwain School building, the old Town Hall, and the Spring Street garage. Together these buildings represent roughly 36,000 square feet of space that the Town owns but is not currently using.

Town Department Reports (continued)

Town Manager: Town Manager's Report *continued*

We have left a couple of these buildings to simply rot away. That does not honor the investment originally made by Bridgewater taxpayers. This must be the year to make decisions about how we want these buildings used, and to get them generating revenue, either through leases or through sales.

In 2017, we will complete a maintenance plan for Town buildings. Since roughly 2002 there has been virtually no maintenance on many of our buildings. The New England elements continue to attack these buildings.

In 2017 and 2018, we will finally be able to place the Town's checkbook online for anyone to review. The progress made by the Finance Department puts us ahead of schedule on this goal.

In 2017 and 2018, we will undertake the construction of a water treatment facility, which will finally solve the perennial problems of water discoloration. We will also address how we will comply with new federal and state stormwater rules. Already, to the credit of our under-staffed Roadways Department, Superintendent Ladue has initiated a work plan which keeps us barely in compliance. While not the exciting aspects of Town government, our ability to meet our new permit requirements will involve many, many hours of work by our Town committees and staff, and the residents and voters should be aware of the burdens placed on us by regulatory agencies in Washington and Boston.

In 2017 and 2018, we will be renegotiating a cable contract with Comcast, or any other cable provider that seeks our market. We will also see more applications for small area cell service mounted on telephone poles. Technology is changing rapidly, and we must position ourselves for the possibility that this will be the last traditional cable contract.

In 2017, we will push to fill all our committee vacancies. Volunteers are the lifeblood of a community. While Bridgewater residents are community minded and volunteer in many areas, town boards and committees have been slow to attract willing participants. We are finally turning the corner, though. We see more and more folks willing to step forward and offer their time and expertise. In 2016, we appointed 36 board and committee members.

In 2017 and 2018 we will have a very full agenda. But our success in meeting the constant demands of municipal government will depend on the dedication of our elected leaders, staff, and volunteers.

This Annual Town Report would not be complete without thanking a few people who are the unsung heroes of Bridgewater. Volunteers sitting on council boards and committees make a strong commitment to the community that often goes unrecognized.

Your nine Town Councilors, under the leadership of President Dennis Gallagher, have been a model of commitment. They spent many hours reviewing and debating what is best for Bridgewater. Most residents do not see the many hours spent in committee meetings, staff

Town Department Reports (continued)

Town Manager: Town Manager's Report *continued*

discussions, and interactions with constituents. The Council's support and direction has been steady and thoughtful. It is integral to making government more efficient and operations more professional.

Finally, I have never seen a more committed and dedicated group of employees than those in Bridgewater. Daily they meet the needs of Bridgewater citizens with good humor and hard work. Although it is not always easy, they consistently rise to the occasion.

Respectfully submitted,
Michael Dutton, Town Manager

Veterans' Services

The Director for the Town of Bridgewater's Department of Veterans' Services is appointed by the Town Manager, pursuant to Massachusetts General Law, Chapter 115, and is responsible for the disbursement of funds and assistance to all qualified veterans and/or their dependents as defined in *108 CMR 3.00: Eligibility for Veterans Benefits*.

During this past year, the number of veterans requesting assistance from the United States Department of Veterans' Affairs has noticeably increased as the economy caused unemployment to rise to levels not seen in many years. Recent changes allowing local Veterans' Agents to process these requests has resulted in a more rapid response to Veterans' needs.

The operations of this agency enabled every eligible veteran or dependent who applied to receive certain financial, medical, educational, employment and other benefits and/or assistance. All expenses incurred for veterans are seventy-five percent reimbursed by the Commonwealth of Massachusetts.

I wish to express my sincerest appreciation to the veterans of Bridgewater, and your staff, for their support of this Department and our mission.

Respectfully submitted,
Roderick K. Walsh, Director of Veterans' Services

Outside Services Reports

Old Colony Planning Council

As your representatives to the Old Colony Planning Council (OCPC), we are pleased to present this report on behalf of the Council for 2016.

The Old Colony Planning Council was established in 1967 by state statute and is authorized to prepare plans for the physical, social and economic development of the seventeen-member community region. OCPC is designated as: an Economic Development District by the U.S. Department of Commerce for the coordination of regional economic development activities; an Area Agency on Aging (AAA) by the Executive Office of Elder Affairs to plan, manage and coordinate elder services in a twenty-three community service area; and, the Metropolitan Planning Organization (MPO) to plan and program transportation and transit improvements for the region.

In addition to the above-designated responsibilities, the Council also assists its member municipalities with technical planning, grant application preparation and current local and regional socioeconomic information.

During the past year, the Council completed the 2016 Comprehensive Economic Development Strategy (CEDS) Plan; the 2016 Old Colony Regional Transportation Plan; the FFY 2017-2021 Transportation Improvement Program (TIP); the Brockton Area Transit Comprehensive Regional Transit Plan; the Plymouth Special Events Traffic Analysis and Management Plan; the FFY 2017 Unified Planning Work Program (UPWP); and provided numerous Road Safety Audits, Intersection Analyses, and Transportation Technical Studies to the member communities; and, continued participation in the South Coast Commuter Rail Task Force. The Council also provided technical assistance to member communities under the District Local Technical Assistance (DLTA) Program. The DLTA funding was used in such areas as regionalization, including aggregation of electricity, the investigation of water and wastewater, as well as conducting a number of land use analyses, neighborhood economic and transportation analyses. The Council also provided assistance to Plymouth on the Decommissioning of the Nuclear Power Plant, assistance to municipalities in the development of Business Councils and Site finder, and provided a variety of economic development technical assistance as well as Green Communities Designation. The Old Colony Area Agency on Aging (AAA) during the past year, with assistance and guidance from member community advisory committee members, has continued the ongoing administration of over \$1.3 million dollars of Federal and State funding for elder services. The OCPC-AAA administers and oversees funding for services like nutrition, transportation, day care, legal services, and others to the more than 96,000 persons age 60 and over in the region. The OCPC-AAA continues to advocate on behalf of older persons from throughout the region. The OCPC-AAA Long-Term Care Ombudsman Program continues its efforts, with over 1,350 visits to nursing and rest homes, investigating over 300 issues of concern from residents or families. In Addition, OCPC continues to administer the Septic Loan Program for the Towns of Avon, Cohasset, Hanson, Kingston and Stoughton. During 2016, the Council processed approximately

Outside Services Reports (continued)

Old Colony Planning Council *continued*

\$361,000 in loans for both septic systems and sewer connection for the communities under the Septic Loan Program.

One delegate and one alternate member represent each member community of the Council. The Council members establish policy, develop the work program, and employ and oversee the activities of the professional staff. The Council meets on the last Wednesday of each month at 7:00 PM in the OCPC offices located at 70 School Street, Brockton, MA. In 2016, the Council elected Frank P. Staffier, of Avon as Council President; Christine Joy, of Plympton as Council Treasurer; and, Fred L. Gilmetti, of Whitman as Council Secretary. Pasquale Ciaramella serves as Executive Director of the Council.

The Council gratefully acknowledges the generous support and cooperation of its member communities and the participation and involvement of the many individuals who participate as members of committees. Special thanks are extended to the Joint Transportation Committee Chair Noreen O'Toole; Comprehensive Economic Development Strategy Committee Chair Mary Waldron; and, the Area Agency on Aging Advisory Committee Chair Anna L. Seery for their commitment, dedication and leadership during the past year. The Council also recognizes the work of local boards and commissions and the government agencies, public and private institutions and individuals who assisted the Council in its efforts.

Respectfully submitted,
Sandra M. Wright, Delegate
Troy E. Garron, Delegate At Large

Plymouth County Mosquito Control Project

For information on this project, call 781-585-5450 from 8 am-3 pm, or access the web site: <http://www.plymouthmosquito.org/>

Southeastern Regional Services Group

The Town of Bridgewater receives procurement and other services from the Southeastern Regional Services Group (SERSG) and has since its inception in 1993. Two cities and eighteen towns are served by one Regional Administrator. Annual dues of \$4,100 support these services and are recovered in savings from these collaboratively procured contracts.

In the spring of 2016, SERSG administered bids and established contracts for paper, public works supplies and water and sewer treatment chemicals. In the autumn, contracts for public works services were secured and take effect on February 1, 2017. As a participant

Outside Services Reports (continued)

Southeastern Regional Services Group *continued*

in the two-year office supply contract procured in July 2015 the Town of Bridgewater benefits from a discount of 61.17% off non-excluded office supplies in the United Stationer's Supply wholesaler's catalog and 36.17% off ink and toner cartridges. In the first three quarters of 2016, Bridgewater has already saved \$26,460 off list prices for office supplies through the SERSG contract. The Town and schools also pay a competitive fixed price for paper through a SERSG contract.

For the Bridgewater Department of Public Works, SERSG procured Supply contracts with 10 vendors for 17 items. The estimated value of these supply contracts is \$317,586. New contracts for DPW Services are being secured for next year and are based on over \$1 million in estimates from the Town of Bridgewater.

In addition to the savings of time due to SERSG handling the procurement through contract execution, additional savings per year result from favorable contract pricing. SERSG contract pricing is equal to or lower than state contract prices and requires less time and effort for Departments to use.

During 2016 the SERSG Regional Administrator attended statewide Storm Water Coalition meetings on our region's behalf and signed onto a letter to the state stipulating municipalities' needs. With new MS4 regulations on the horizon, SERSG will remain engaged in this issue.

Monthly meetings of the Board of Directors and Highway Superintendents provide valuable opportunities to share concerns, ideas and feedback about a wide variety of issues affecting municipalities.

Respectfully submitted,
Moir Rouse, Regional Administrator

Legislation

Legislation Adopted 2016—Town of Bridgewater

Ordinances Directory 2015-2016—Originated in 2015, Adopted in 2016

Town Council—2016 Ordinances Voted

Directory of Documents: <https://ma-bridgewater.civicplus.com/DocumentCenter/View/1481>

Online Readers: After arriving at the above web page with the directory, you may:

- Click on an Ordinance to view it
- Scroll the page to browse for a particular Ordinance
- Search on the page to find a specific Ordinance

Ordinance #	Ordinance Title	Date Adopted
<i>D-2015-005</i>	Adoption of an Administrative Code	January 19, 2016
<i>D-2015-007</i>	General Bylaw Amendment: New Section Plastic Bag Reduction	March 8, 2016
<i>D-2015-009</i>	Zoning Amendment – Manufactured Home Elderly Community District	January 19, 2016
<i>D-2015-010</i>	Zoning Amendment – Parking Requirements	January 19, 2016
<i>D-2015-011</i>	Amend Ordinance #D-2015-001 - Enforcement Ordinance - Canine Control	February 23, 2016

Ordinances Directory 2016

Town Council—2016 Ordinances Voted

Directory of Documents: <http://www.bridgewaterma.org/documentcenter/view/804>

Online Readers: After arriving at the above web page with the directory, you may:

- Click on an Ordinance to view it
- Scroll the page to browse for a particular Ordinance
- Search on the page to find a specific Ordinance

Ordinance #	Ordinance Title	Date Adopted
<i>D-2016-001</i>	Zoning Ordinance - Downtown Zoning	June 21, 2016
<i>D-2016-002</i>	Zoning Ordinance - Open Space Conservation.	June 21, 2016
<i>D-2016-004</i>	Wireless Communications Facilities License Ordinance	January 24, 2017
<i>D-2016-005</i>	Demolition Delay Ordinance	June 21, 2016
<i>D-2016-006</i>	Revocation of General Bylaws and Adoption of Ordinances	November 1, 2016
<i>D-2016-007</i>	Zoning Ordinance - Elm Street Retail Overlay	February 28, 2017

Legislation: Ordinances, Orders, Resolutions (continued)

Orders Directory 2015-2016—Originated in 2015, Adopted in 2016

Town Council—2016 Orders Voted

Directory of Documents: <https://ma-bridgewater.civicplus.com/DocumentCenter/View/1480>

Online Readers: After arriving at the above web page with the directory, you may:

- Click on an Order to view it
- Scroll the page to browse for a particular Order
- Search on the page to find a specific Order

Order #	Order Title	Date Adopted
<i>O-2015-029</i>	Laying out & Acceptance of a Private Way - Hometown Terrace	1/5/2016

Orders Directory 2016

Town Council—2016 Orders Voted

Directory of Documents: <http://www.bridgewaterma.org/documentcenter/view/803>

Online Readers: After arriving at the above web page with the directory, you may:

- Click on an Order to view it
- Scroll the page to browse for a particular Order
- Search on the page to find a specific Order

Order #	Order Title	Date Adopted
<i>Order O-2016-002</i>	VFW Post 2125 Lease	February 23, 2016
<i>Order O-2016-003</i>	Presidential Primary Warrant	February 23, 2016
<i>Order O-2016-004</i>	Affix Salary - Town Clerk	April 5, 2016
<i>Order O-2016-005</i>	Acceptance of Calthrop Property	April 5, 2016
<i>Order O-2016-006</i>	Acceptance of a Gift - Senior Center (Trustees of the Home for Aged Men)	April 5, 2016
<i>Order O-2016-008</i>	Olde Scotland Links Golf Course Lease	April 5, 2016
<i>Order O-2016-009</i>	Acceptance of a Gift - BSU for Music Alley	May 24, 2016
<i>Order O-2016-010</i>	FY17 Annual Town Budget	May 24, 2016
<i>Order O-2016-011</i>	FY17 Sewer Enterprise Fund Budget	May 24, 2016
<i>Order O-2016-012</i>	FY17 Water Enterprise Fund Budget	May 24, 2016
<i>Order O-2016-013</i>	FY17 Transfer Station Enterprise Fund Budget	May 24, 2016
<i>Order O-2016-014</i>	FY17 OSLGC Enterprise Fund Budget	May 24, 2016
<i>Order O-2016-015</i>	Authorization of Revolving Funds	May 24, 2016
<i>Order O-2016-016</i>	Acceptance of a Grant - DOER Green Communities	August 9, 2016
<i>Order O-2016-017</i>	Ratification of Contract - United Steelworkers	August 9, 2016

Legislation: Ordinances, Orders, Resolutions (continued)

Orders Directory 2016 (continued)

Town Council—2016 Orders Voted

Order #	Order Title	Date Adopted
<i>Order O-2016-018</i>	Acceptance of a Gift - Bridgewater State University	September 20, 2016
<i>Order O-2016-019</i>	Ratification of Contract - Fire Fighters	September 20, 2016
<i>Order O-2016-020</i>	Stetson Street Speed Limit	September 20, 2016
<i>Order O-2016-021</i>	Granting of an Easement - Legion Field	November 4, 2016
<i>Order O-2016-022</i>	Review Existing Plans, Reports and Initiatives Relating to Community & Economic Development	November 4, 2016
<i>Order O-2016-023</i>	Acceptance of a Grant - Early Voting Weekend Grant	December 6, 2016
<i>Order O-2016-024</i>	Adoption of a Street Closure Policy	November 1, 2016
<i>Order O-2016-025</i>	Declaring the Golf Clubhouse Available for Lease	November 1, 2016
<i>Order O-2016-026</i>	Adoption of a Residential Factor	December 6, 2016
<i>Order O-2016-028</i>	Remote Participation Policy	December 6, 2016
<i>Order O-2016-030</i>	Granting of an Easement -Off Curve Street	December 20, 2017

Resolutions Directory 2016

Town Council—2016 Resolutions Voted

Directory of Documents: <http://www.bridgewaterma.org/documentcenter/view/805>

Online Readers: After arriving at the web page with the directory, you may:

- Click on a Resolution to view it
- Scroll the page to browse for a particular Resolution
- Search on the page to find a specific Resolution

Resolution #	Resolution Title	Date Adopted
<i>Resolution R-2016-001</i>	Plastic Bag Reduction	February 2, 2016
<i>Resolution R-2016-002</i>	Energy Aggregation Resolution	February 23, 2016
<i>Resolution R-2016-003</i>	Town Manager Goals	May 24, 2016
<i>Resolution R-2016-004</i>	Referring he Town Manager's Proposal for Use of Town Owned Buildings to the CEDC for Review and Recommendation	June 21, 2016

Legislation: Ordinances, Orders, Resolutions (continued)

Resolutions Directory 2016 (continued)

Town Council—2016 Resolutions Voted

Resolution #	Resolution Title	Date Adopted
<i>Resolution R-2016-005</i>	Town Council Approval of Reclamation Project at Bridgewater Sand and Stone	July 12, 2016
<i>Resolution R-2016-006</i>	Propose Traffic Light Dedication - High and Broad Street	August 9, 2016
<i>Resolution R-2016-007</i>	2017 Town Council Meeting Dates	October 4, 2016
<i>Resolution R-2016-008</i>	FY18 Budget Resolution	November 1, 2016
<i>Resolution R-2016-009</i>	Town Manager Annual Goals Template	December 6, 2016

Financials

Accounts Receivable Balance—6/30/2016

Town of Bridgewater			
Accounts Receivable Balances as of 06/30/16			
Property Tax			
Rollback Tax			
Levy Year	Receivable Account	Receivable Description	Collector
	0100-122000	ROLL BACK TAX	0.00
Total			0.00
RE Tax			
Levy Year	Receivable Account	Receivable Description	Collector
2009	0100-122009	2009 REAL ESTATE TAX TAX	1,466.26
2012	0100-122012	2012 REAL ESTATE TAX TAX	897.50
2013	0100-122013	2013 REAL ESTATE TAX TAX	0.00
2014	0100-122014	2014 REAL ESTATE TAX TAX	86,402.45
2015	0100-122015	2015 REAL ESTATE TAX TAX	215,141.70
2016	0100-122016	2016 REAL ESTATE TAX TAX	796,599.52
2017	0100-122017	2017 REAL ESTATE TAX TAX	(41,990.73)
Total			1,058,516.70
			1,100,507.43
PP Tax			
Levy Year	Receivable Account	Receivable Description	Collector
2005	0100-121005	2005 PERSONAL PROPERTY TAXES	3,510.87
2006	0100-121006	2006 PERSONAL PROPERTY TAXES	1,027.02
2007	0100-121007	2007 PERSONAL PROPERTY TAXES	4,668.10
2008	0100-121008	2008 PERSONAL PROPERTY TAXES	3,637.17
2009	0100-121009	2009 PERSONAL PROPERTY TAXES	9,760.45
2010	0100-121010	2010 PERSONAL PROPERTY TAXES	17,340.11
2011	0100-121011	2011 PERSONAL PROPERTY TAXES	20,581.29
2012	0100-121012	2012 PERSONAL PROPERTY TAXES	15,789.69
2013	0100-121013	2013 PERSONAL PROPERTY TAXES	12,800.57
2014	0100-121014	2014 PERSONAL PROPERTY TAXES	11,163.48
2015	0100-121015	2015 PERSONAL PROPERTY TAXES	15,028.47
2016	0100-121016	2016 PERSONAL PROPERTY TAXES	11,039.87
Total			126,347.09
Total RE & PP Tax			1,184,863.79

Financials (continued)

Accounts Receivable Balance—6/30/2016 *continued*

Town of Bridgewater			
Accounts Receivable Balances as of 06/30/16			
Other Property Tax Related			
Levy Year	Receivable Account	Receivable Description	Collector/Assessor
	0100-188000	TAX FORECLOSURES-POSSESSIONS	591,276.73
	0100-124000	TAX LIENS RECEIVABLE (Tax Title)	1,752,829.94
	0100-125500	CL 41A TAXES-DEF TAX	208,971.83
Total			2,553,078.50
MVE Tax			
Levy Year	Receivable Account	Receivable Description	Collector
2011	0100-126011	2011 MOTOR VEHICLE TAX	74.25
2012	0100-126012	2012 MOTOR VEHICLE TAX	17,769.34
2013	0100-126013	2013 MOTOR VEHICLE TAX	19,121.91
2014	0100-126014	2014 MOTOR VEHICLE TAX	34,892.23
2015	0100-126015	2015 MOTOR VEHICLE TAX	111,217.05
2016	0100-126016	2016 MOTOR VEHICLE TAX	270,670.72
2017	0100-126017	2017 MOTOR VEHICLE TAX	0.00
Total			453,745.50
Boat Excise			
Levy Year	Receivable Account	Receivable Description	Collector
2007	0100-127007	2007 BOAT EXCISE	0.00
2008	0100-127008	2008 BOAT EXCISE	0.00
2009	0100-127009	2009 BOAT EXCISE	0.00
2010	0100-127010	2010 BOAT EXCISE	0.00
2011	0100-127011	2011 BOAT EXCISE	0.00
2012	0100-127012	2012 BOAT EXCISE	0.00
2013	0100-127013	2013 BOAT EXCISE	40.00
2014	0100-127014	2014 BOAT EXCISE	273.00
2015	0100-127015	2015 BOAT EXCISE	561.00
2016	0100-127016	2016 BOAT EXCISE	521.00

Financials (continued)

Accounts Receivable Balance—6/30/2016 *continued*

Town of Bridgewater			
Accounts Receivable Balances as of 06/30/16			
2017	0100-127017	2017 BOAT EXCISE	0.00
Total			1,395.00
Sewer			
Levy Year	Receivable Account	Receivable Description	Collector
	6100-124000	TAX LIENS RECEIVABLE	18,403.32
	6100-131000	SEWER-USER CHARGES	256,108.10
	6100-131100	SEWER SERVICES	2,970.66
2014	6100-133014	USER CHARGES ADDED TO 2014 TAXES	606.51
2015	6100-133015	USER CHARGES ADDED TO 2015 TAXES	1,554.38
2016	6100-133016	USER CHARGES ADDED TO 2016 TAXES	8,371.33
	6100-141000	UNAPPORTIONED BETTERMENT	744,022.39
2014	6100-142014	2014 APPORTIONED BETTERMENT	0.00
2015	6100-142015	2015 APPORTIONED BETTERMENT	92.72
2016	6100-142016	2016 APPORTIONED BETTERMENT	4,186.30
2014	6100-143014	2014 COMMITTED INTEREST	0.00
2015	6100-143015	2015 COMMITTED INTEREST	1,281.65
2016	6100-143016	2016 COMMITTED INTEREST	2,358.30
Total			1,021,552.34
Water			
Levy Year	Receivable Account	Receivable Description	Collector
	6200-124000	TAX LIENS RECEIVABLE	34,424.32
	6200-131000	WATER USER CHARGES	366,499.77

Financials (continued)

Accounts Receivable Balance—6/30/2016 *continued*

Town of Bridgewater			
Accounts Receivable Balances as of 06/30/16			
	6200-131100	Water Services	25,250.04
2014	6200-133014	USER CHARGES ADDED TO 2014 TAXES	1,055.59
2015	6200-133015	USER CHARGES ADDED TO 2015 TAXES	2,141.80
	6200-133016	USER CHARGES ADDED TO 2016 TAXES	10,714.28
Total			405,661.48
			52,827.64
CPA			
Levy Year	Receivable Account	Receivable Description	Collector
	2100-124000	TAX LIENES RECEIVABLE CPA	13,078.62
2009	2100-122009	2009 REAL ESTATE TAX CPA	6.04
2012	2100-122012	2012 REAL ESTATE TAX CPA	(20.40)
2014	2100-122014	2014 REAL ESTATE TAX CPA	1,297.58
2015	2100-122015	2015 REAL ESTATE TAX CPA	3,422.49
2016	2100-122016	2016 REAL ESTATE TAX CPA	(65,188.83)
2017	2100-122017	2017 REAL ESTATE TAX CPA	(682.64)
Total			(48,087.14)
Title V			
Levy Year	Receivable Account	Receivable Description	Collector
	2300-124000	TAX LIENS RECEIVABLE	6,626.49
	2300-141000	UNAPPORTIONED BETTERMENTS	715,510.80
2014	2300-142014	2014 APPORTIONED BETTERMENTS	0.00
2015	2300-142015	2015 APPORTIONED BETTERMENTS	0.00
2016	2300-142016	2016 APPORTIONED BETTERMENTS	2,505.51
2012	2300-143012	2012 COMMITTED INTEREST	0.00
2014	2300-143014	2014 COMMITTED INTEREST	0.00

Financials (continued)

Accounts Receivable Balance—6/30/2016 *continued*

Town of Bridgewater			
Accounts Receivable Balances as of 06/30/16			
2015	2300-143015	2015 COMMITTED INTEREST	0.00
2016	2300-143016	2016 COMMITTED INTEREST	(6,173.87)
Total			718,468.93
Ambulance			
Levy Year	Receivable Account	Receivable Description	Collector
	2501-132000	AMBULANCE RECIEVABLE	315,899.00
Total			315,899.00

Financials (continued)

Audited Financial Statement—Fiscal Year 2016

TOWN OF BRIDGEWATER, MASSACHUSETTS

STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2016

Functions/Programs	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Primary Government:							
<i>Governmental Activities</i>							
General government	\$ 4,144,586	\$ 827,003	\$ 609,179	\$ -	\$ (2,708,404)		\$ (2,708,404)
Public safety	16,748,499	2,759,481	617,504	-	(13,371,514)		(13,371,514)
Education	28,388,913	323,374	50,426	-	(28,015,113)		(28,015,113)
Public works	2,990,521	-	43,334	1,322,640	(1,624,547)		(1,624,547)
Health and human services	760,087	205,818	218,829	-	(335,440)		(335,440)
Culture and recreation	1,309,904	119,241	53,040	151,115	(986,508)		(986,508)
Debt service	106,449	-	26,398	-	(80,051)		(80,051)
Total Governmental Activities	54,448,959	4,234,917	1,618,710	1,473,755	(47,121,577)		(47,121,577)
<i>Business-Type Activities</i>							
Water	2,555,163	3,089,635	-	-		\$ 534,472	534,472
Sewer	1,485,937	2,125,944	-	44,849		684,856	684,856
Transfer Station	322,176	270,752	-	-		(51,424)	(51,424)
Golf	1,245,247	1,509,136	-	-		234,889	234,889
Total Business-Type Activities	5,608,523	6,986,467	-	44,849		1,422,793	1,422,793
Total Primary Government	\$ 60,057,482	\$ 11,221,384	\$ 1,618,710	\$ 1,518,604	(47,121,577)	1,422,793	(45,698,784)
General Revenues:							
Rent and personal property taxes					39,429,868	-	39,429,868
Motor vehicle and other excise					3,646,015	-	3,646,015
Penalties and interest on taxes					332,249	-	332,249
Grants and contributions not restricted to specific programs					3,624,307	-	3,624,307
Unrestricted investment income					20,524	3,120	23,644
Transfers (out):					336,178	(336,178)	-
Total General Revenues and Transfers					47,389,141	(333,058)	47,056,083
Change in Net Position					267,564	1,089,735	1,357,299
Net Position:							
Beginning of year					7,707,112	12,403,980	20,111,092
End of year					\$ 7,974,676	\$ 13,493,715	\$ 21,468,391

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

STATEMENT OF NET POSITION JUNE 30, 2016

	Governmental Activities	Business-Type Activities	Total
Assets			
Cash and cash equivalents	\$ 16,611,931	\$ 6,600,467	\$ 23,212,398
Investments	48,686	-	48,686
Receivables (net):			
Property taxes	1,187,224	-	1,187,224
Excise taxes	455,141	-	455,141
User fees	-	2,689,924	2,689,924
Unapportioned assessments	-	751,941	751,941
Departmental and other	2,940,622	55,910	2,996,532
Intergovernmental	1,188,489	-	1,188,489
Tax foreclosures	591,277	-	591,277
Other assets	222,140	-	222,140
Inventory	-	15,702	15,702
Capital assets, not being depreciated	17,488,722	-	17,488,722
Capital assets, net of accumulated depreciation	22,964,217	17,110,834	40,075,051
Total Assets	63,698,449	27,224,778	90,923,227
Deferred Outflows of Resources	3,208,073	443,396	3,651,469
Liabilities			
Warrants and accounts payable	2,718,568	78,295	2,796,863
Accrued payroll and withholdings	222,144	40,486	262,630
Retainage payable	287,055	-	287,055
Accrued interest expense	-	64,862	64,862
Unearned revenue	-	4,180	4,180
Other liabilities	35,561	68,902	104,463
Bond anticipation notes payable	-	1,308,081	1,308,081
Long-term liabilities:			
Due within one year	1,449,461	1,305,289	2,754,750
Due in more than one year	54,100,577	11,287,988	65,388,565
Total Liabilities	58,813,366	14,158,083	72,971,449
Deferred Inflows of Resources	118,480	16,376	134,856
Net Position			
Net investment in capital assets	28,545,993	9,882,895	38,428,888
Restricted:			
Nonexpendable permanent funds	136,518	-	136,518
Expendable permanent funds	524,623	-	524,623
Community preservation	3,138,543	-	3,138,543
Title V	443,030	-	443,030
Capital projects	2,055,405	-	2,055,405
Other purposes	2,110,923	-	2,110,923
Unrestricted	(28,980,359)	3,610,820	(25,369,539)
Total Net Position	\$ 7,974,676	\$ 13,493,715	\$ 21,468,391

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2016

	General Fund	Community Preservation Act Fund	Title V Program	Capital Project Fund	Nonmajor Governmental Funds	Total Governmental Funds
Assets:						
Cash and cash equivalents	\$ 7,989,128	\$ 3,152,534	\$ 1,286,286	\$ 1,786,737	\$ 2,397,246	\$ 16,611,931
Investments	-	-	-	-	48,686	48,686
Receivables, net of allowance for uncollectibles:						
Property taxes	1,184,864	2,360	-	-	-	1,187,224
Excise taxes	455,141	-	-	-	-	455,141
Departmental and other	1,961,802	13,079	718,468	-	247,273	2,940,622
Intergovernmental	162,235	-	-	974,696	51,558	1,188,489
Tax foreclosures	591,277	-	-	-	-	591,277
Other assets	222,140	-	-	-	-	222,140
Total Assets	12,566,587	3,167,973	2,004,754	2,761,433	2,744,763	23,245,510
Deferred Outflows of Resources	-	-	-	-	-	-
Total Assets and Deferred Outflows of Resources	\$ 12,566,587	\$ 3,167,973	\$ 2,004,754	\$ 2,761,433	\$ 2,744,763	\$ 23,245,510
Liabilities:						
Warrants and accounts payable	\$ 2,284,592	\$ 93	\$ -	\$ 418,973	\$ 14,910	\$ 2,718,568
Accrued payroll and withholdings	182,775	-	-	-	39,369	222,144
Retainage payable	-	-	-	287,055	-	287,055
Other liabilities	-	29,337	6,224	-	-	35,561
Total Liabilities	2,467,367	29,430	6,224	706,028	54,279	3,263,328
Deferred Inflows of Resources:						
Unavailable revenues - property taxes	1,184,864	2,360	-	-	-	1,187,224
Unavailable revenues - excise taxes	455,141	-	-	-	-	455,141
Unavailable revenues - other	2,553,079	13,079	718,468	-	221,129	3,505,755
Unavailable revenues - intergovernmental	162,235	-	-	-	-	162,235
Total Deferred Inflows of Resources	4,355,319	15,439	718,468	-	221,129	5,310,355
Fund Balances:						
Nonspendable	-	-	-	-	136,518	136,518
Restricted	384,921	3,123,104	1,280,062	2,055,405	2,414,417	9,257,909
Committed	106,806	-	-	-	-	106,806
Assigned	183,374	-	-	-	-	183,374
Unassigned	5,068,800	-	-	-	(81,580)	4,987,220
Total Fund Balances	5,743,901	3,123,104	1,280,062	2,055,405	2,469,355	14,671,827
Total Liabilities, Deferred Inflows of Resources and Fund Balance	\$ 12,566,587	\$ 3,167,973	\$ 2,004,754	\$ 2,761,433	\$ 2,744,763	\$ 23,245,510

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION
JUNE 30, 2016**

Total Governmental Fund Balances	\$ 14,671,827
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	40,452,939
Other long-term assets are not available to pay for current-period expenditures and, therefore, are reported as unavailable revenue in the governmental funds.	5,310,355
Deferred outflows and inflows of resources to be recognized in future pension expense are not available resources and, therefore, are not reported in the funds:	
Net difference between projected and actual earnings on pension plan investments	3,208,073
Changes in proportion differences	(118,480)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the government funds:	
Bonds and notes payable	(12,817,500)
Less: Unamortized bond premiums	(552,800)
Capital leases	(198,952)
Compensated absences	(1,954,289)
Net pension liability	(27,241,765)
Other postemployment benefits	(12,784,732)
Net Position of Governmental Activities	<u><u>\$ 7,974,676</u></u>

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES YEAR ENDED JUNE 30, 2016

	General Fund	Community Preservation Act Fund	Title V Program	Capital Project Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:						
Real estate and personal property taxes, net	\$ 38,610,263	\$ 539,345	\$ -	\$ -	\$ -	\$ 39,149,608
Intergovernmental	4,922,461	151,115	-	1,281,111	849,449	7,204,136
Motor vehicle and other excises	3,598,521	-	-	-	-	3,598,521
Departmental and other revenue	2,000,153	11,962	162,998	-	1,314,191	3,489,304
Licenses and permits	663,166	-	-	-	-	663,166
Penalties and interest on taxes	332,249	-	-	-	-	332,249
Fines and forfeitures	55,151	-	-	-	112,052	167,203
Investment income	17,645	4,309	-	4,226	(5,656)	20,524
Contributions and donations	-	102	-	-	299,871	299,973
Total Revenues	50,199,609	706,833	162,998	1,285,337	2,569,907	54,924,684
Expenditures:						
Current:						
General government	2,581,908	-	-	5,881,938	396,545	8,860,391
Public safety	9,878,632	-	-	-	1,125,257	11,003,889
Education	28,309,272	-	-	-	120	28,309,392
Public works	1,709,463	-	-	1,533,561	57,366	3,300,390
Health and human services	413,792	-	69,538	964	54,301	538,595
Culture and recreation	629,834	86,413	-	-	232,735	948,982
Pensions and other fringes	5,322,203	-	-	-	-	5,322,203
State and county tax assessments	406,558	-	-	-	-	406,558
Debt service:						
Principal	1,031,262	37,000	-	-	-	1,068,262
Interest	76,974	29,475	-	-	-	106,449
Total Expenditures	50,359,898	152,888	69,538	7,416,463	1,866,324	59,865,111
Excess (Deficiency) of Revenues Over (Under) Expenditures	(160,289)	553,945	93,460	(6,131,126)	703,583	(4,940,427)
Other Financing Sources (Uses):						
Issuance of long-term debt	-	-	-	8,380,000	-	8,380,000
Premiums from issuance of bonds	447,710	105,090	-	-	-	552,800
Issuance of capital leases	-	-	-	252,450	-	252,450
Transfers in	566,178	-	-	-	220,678	786,856
Transfers out	-	-	(100,000)	(290,678)	(60,000)	(450,678)
Total Other Financing Sources (Uses)	1,013,888	105,090	(100,000)	8,341,772	160,678	9,521,428
Net Change in Fund Balances	853,599	659,035	(6,540)	2,210,646	864,261	4,581,001
Fund Balances - Beginning	4,890,302	2,464,069	1,286,602	(155,241)	1,605,094	10,090,826
Fund Balances - Ending	\$ 5,743,901	\$ 3,123,104	\$ 1,280,062	\$ 2,055,405	\$ 2,469,355	\$ 14,671,827

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2016

Net Change in Fund Balances - Total Governmental Fund Balances \$ 4,581,001

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The net amounts are reflected here as reconciling items:

Capital outlays	8,268,719	
Depreciation expense	<u>(1,585,757)</u>	
Net effect of reporting capital assets		6,682,962

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither has any effect on net position. Also governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are amortized in the Statement of Activities. The net amounts are reflected here as reconciling items:

Repayments of debt	1,068,262	
Repayments of capital lease obligations	53,498	
Issuance of capital lease obligations	(252,450)	
Premiums from issuance of bonds and notes	(552,800)	
Issuance of bonds and notes	<u>(8,380,000)</u>	
Net effect of reporting long-term debt		(8,063,490)

Revenues in the Statement of Activities that do not provide current financial resources are unavailable in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenues for various types of accounts receivable differ between the two statements. The amount presented represents the following differences derived from unavailable revenue. (544,339)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds:

Compensated absences	(29,674)	
Pension benefits	(272,459)	
Other postemployment benefits	<u>(2,086,437)</u>	
Net effect of reporting long-term liabilities		<u>(2,388,570)</u>

Change in Net Position of Governmental Activities \$ 267,564

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

PROPRIETARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2016

	Business-type Activities - Enterprise Funds				Totals
	Water	Sewer	Transfer Station	Golf Course	
Assets:					
Current Assets:					
Cash and cash equivalents	\$ 2,398,311	\$ 4,168,291	\$ 17,707	\$ 16,158	\$ 6,604,467
Receivables, net of allowance for uncollectibles:					
User charges	1,848,308	841,616	-	-	2,689,924
Other	34,424	18,403	-	3,083	55,910
Inventory	-	-	-	15,702	15,702
Total Current Assets	4,281,043	5,028,310	17,707	34,943	9,362,003
Noncurrent assets:					
Receivables - unapportioned assessments	-	751,941	-	-	751,941
Capital assets, net of accumulated depreciation	7,427,997	6,030,912	47,719	3,604,206	17,110,834
Total Noncurrent Assets	7,427,997	6,782,853	47,719	3,604,206	17,862,775
Total Assets	11,709,040	11,811,163	65,426	3,639,149	27,224,778
Total Deferred Outflows of Resources	173,051	170,576	21,334	78,435	443,396
Liabilities:					
Current Liabilities:					
Warrants and accounts payable	40,257	17,301	14,354	6,383	78,295
Accrued payroll and withholdings	14,006	12,313	1,525	12,642	40,486
Accrued interest	37,609	4,775	-	22,478	64,862
Unearned revenue	-	-	-	68,902	68,902
Other liabilities	-	4,139	-	41	4,180
Bond anticipation notes payable	20,147	1,287,934	-	-	1,308,081
Bonds and notes payable	543,396	243,000	-	441,000	1,227,396
Capital lease obligations	-	-	-	58,305	58,305
Compensated absences	6,885	4,544	-	8,159	19,588
Total Current Liabilities	662,300	1,574,006	15,879	617,910	2,870,095
Noncurrent Liabilities:					
Bonds and notes payable	3,676,143	1,151,000	-	822,000	5,649,143
Capital lease obligations	-	-	-	2,418	2,418
Compensated absences	61,967	40,896	-	73,431	176,294
Other postemployment benefits	678,435	620,169	30,674	365,700	1,694,978
Net pension liability	1,469,494	1,448,464	181,160	666,037	3,765,155
Total Noncurrent Liabilities	5,886,039	3,260,529	211,834	1,929,586	11,287,988
Total Liabilities	6,548,339	4,834,535	227,713	2,547,496	14,158,083
Deferred Inflows of Resources	6,390	6,301	788	2,897	16,376
Net Position:					
Net investment in capital assets	4,202,447	3,352,246	47,719	2,280,483	9,882,895
Unrestricted	1,124,915	3,788,657	(189,460)	(1,113,292)	3,610,820
Total Net Position	\$ 5,327,362	\$ 7,140,903	\$ (141,741)	\$ 1,167,191	\$ 13,493,715

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEAR ENDED JUNE 30, 2016

	Business-type Activities - Enterprise Funds				Totals
	Water	Sewer	Transfer Station	Golf Course	
Operating Revenues:					
Charges for services	\$ 3,041,517	\$ 2,086,961	\$ 270,752	\$ 1,500,136	\$ 6,899,366
Other operating income	48,118	38,983	-	-	87,101
Total Operating Revenues	3,089,635	2,125,944	270,752	1,500,136	6,986,467
Operating Expenses:					
Operating costs	2,075,729	1,194,243	320,531	882,791	4,473,294
Depreciation	344,390	253,988	1,645	286,305	886,328
Total Operating Expenses	2,420,119	1,448,231	322,176	1,169,096	5,359,622
Operating Income (Loss)	669,516	677,713	(51,424)	331,040	1,626,845
Nonoperating Revenues (Expenses):					
Betterments	-	44,849	-	-	44,849
Interest income	-	-	-	3,120	3,120
Interest expense	(135,044)	(37,706)	-	(76,151)	(248,901)
Total Nonoperating Revenues (Expenses), net	(135,044)	7,143	-	(73,031)	(200,932)
Income (Loss) Before Transfers	534,472	684,856	(51,424)	258,009	1,425,913
Transfers out	(116,617)	(85,492)	(40,252)	(93,817)	(336,178)
Transfers, net	(116,617)	(85,492)	(40,252)	(93,817)	(336,178)
Change in Net Position	417,855	599,364	(91,676)	164,192	1,089,735
Net Position - Beginning	4,909,507	6,541,539	(50,065)	1,002,999	12,403,980
Net Position - Ending	\$ 5,327,362	\$ 7,140,903	\$ (141,741)	\$ 1,167,191	\$ 13,493,715

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

PROPRIETARY FUNDS STATEMENT OF CASH FLOWS YEAR ENDED JUNE 30, 2016

	Business-type Activities - Enterprise Funds				Totals
	Water	Sewer	Transfer Station	Golf Course	
Cash Flows from Operating Activities:					
Receipts from users	\$ 2,951,532	\$ 2,176,982	\$ 270,752	\$ 1,499,363	\$ 6,898,629
Other receipts	48,118	38,983	-	-	87,101
Payments to employees	(601,616)	(418,790)	(64,171)	(417,596)	(1,502,173)
Payments to vendors	(1,371,362)	(676,115)	(228,787)	(407,448)	(2,683,712)
Net Cash Provided by (Used For) Operating Activities	1,026,672	1,121,060	(22,206)	674,319	2,799,845
Cash Flows from Noncapital Related Financing Activities:					
Transfers out	(116,617)	(85,492)	(40,252)	(93,817)	(336,178)
Net Cash Provided by (Used For) Noncapital Related Financing Activities	(116,617)	(85,492)	(40,252)	(93,817)	(336,178)
Cash Flows from Capital and Related Financing Activities:					
Proceeds from betterment principal	-	187,729	-	-	187,729
Proceeds from issuance of bond and note debt	20,147	1,287,934	-	-	1,308,081
Acquisition and construction of capital assets	-	(1,550,233)	-	-	(1,550,233)
Principal payments on bonds and notes	(508,427)	(946,000)	-	(426,000)	(1,880,427)
Principal payments on capital leases	-	-	-	(36,097)	(36,097)
Interest expense	(139,751)	(38,663)	-	(85,367)	(263,781)
Net Cash (Used For) Capital and Related Financing Activities	(628,031)	(1,059,233)	-	(567,464)	(2,254,728)
Cash Flows from Investing Activities:					
Investment income	-	-	-	3,120	3,120
Net Cash Provided by Investing Activities	-	-	-	3,120	3,120
Net Change in Cash and Cash Equivalents	282,024	(23,665)	(62,458)	16,158	212,059
Cash and Cash Equivalents:					
Beginning of year	2,116,287	4,191,956	80,165	-	6,388,408
End of year	\$ 2,398,311	\$ 4,168,291	\$ 17,707	\$ 16,158	\$ 6,600,467
Reconciliation of Operating Income to Net Cash Provided By (Used For) for Operating Activities:					
Operating income (loss)	\$ 669,516	\$ 677,713	\$ (51,424)	\$ 331,040	\$ 1,626,845
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:					
Depreciation expense	344,390	253,988	1,645	286,305	886,328
Changes in assets and liabilities:					
Receivables	(89,985)	90,021	-	(3,083)	(3,047)
Inventory	-	-	-	(2,545)	(2,545)
Deferred outflows	(110,597)	(109,015)	(13,635)	(50,128)	(283,375)
Accounts payable and accrued expenses	1,659	(183)	14,082	952	16,510
Unearned income	-	-	-	2,310	2,310
Compensated absences	9,108	2,897	-	6,054	18,059
Other postemployment benefits	77,287	82,037	11,678	57,749	228,751
Net pension liability	118,904	117,201	14,660	53,891	304,656
Deferred inflows	6,390	6,301	788	2,897	16,376
Other liabilities	-	100	-	(11,123)	(11,023)
Net Cash Provided By (Used For) Operating Activities	\$ 1,026,672	\$ 1,121,060	\$ (22,206)	\$ 674,319	\$ 2,799,845

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

FIDUCIARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2016

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Funds	Agency Fund
Assets:			
Cash and cash equivalents	\$ 126,565	\$ 84,479	\$ 1,750,072
Investments	-	25,039	-
Total Assets	<u>126,565</u>	<u>109,518</u>	<u>1,750,072</u>
Liabilities:			
Warrants and accounts payable	-	-	1,266
Planning and performance bonds	-	-	1,676,111
Other liabilities	-	-	72,695
Total Liabilities	<u>-</u>	<u>-</u>	<u>\$ 1,750,072</u>
Net Position:			
Held in trust for other post employment benefits	126,565	-	
Held in trust for other purposes	-	109,518	
Total Net Position	<u>\$ 126,565</u>	<u>\$ 109,518</u>	

Financials (continued)

Audited Financial Statement—Fiscal Year 2016 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

**FIDUCIARY FUNDS
STATEMENT OF CHANGES IN NET POSITION
YEAR ENDED JUNE 30, 2016**

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Funds
	<u>Trust Fund</u>	<u>Trust Funds</u>
Additions:		
Investment income (loss)	\$ -	\$ (3,892)
Contributions	<u>-</u>	<u>100</u>
Total Additions	<u>-</u>	<u>(3,792)</u>
Deductions:		
Scholarships	<u>-</u>	<u>2,200</u>
Total Deductions	<u>-</u>	<u>2,200</u>
Change in Net Position	-	(5,992)
Net Position - Beginning	<u>126,565</u>	<u>115,510</u>
Net Position - Ending	<u><u>\$ 126,565</u></u>	<u><u>\$ 109,518</u></u>

Financials (continued)

Budget to Actual, Fiscal Year 2016—General Fund

Town of Bridgewater
General Fund Budget to Actual
as of 06/30/2016

Dept.	Department Description	Budgetary Group	Group Description2	Values		Encumbrances	FY 2016 Year End Balance
				FY 2016 Budget	FY 2016 Actual		
111	TOWN COUNCIL	5100	Salaries & Wages	28,313.28	28,313.28		0.00
		5700	Expenses	9,416.80	9,344.28		72.52
111 Total				37,730.08	37,657.56		72.52
123	TOWN MANAGER	5100	Salaries & Wages	248,608.38	245,603.42		3,004.96
		5700	Expenses	141,804.00	49,604.00	97,915.00	(5,715.00)
123 Total				390,412.38	295,207.42	97,915.00	(2,710.04)
131	FINANCE COMMITTEE	5100	Salaries & Wages	2,000.00	1,276.83		723.17
		5700	Expenses	900.00	466.04		433.96
131 Total				2,900.00	1,742.87		1,157.13
132	RESERVE FUND	5700	Expenses	60,000.00	0.00		60,000.00
132 Total				60,000.00	0.00		60,000.00
135	ACCOUNTANT	5100	Salaries & Wages	207,462.44	205,541.46		1,920.98
		5700	Expenses	289,995.37	254,280.37	30,000.00	5,715.00
135 Total				497,457.81	459,821.83	30,000.00	7,635.98
141	ASSESSORS	5100	Salaries & Wages	124,141.11	123,916.12		224.99
		5700	Expenses	124,250.00	70,285.84	53,894.16	70.00
141 Total				248,391.11	194,201.96	53,894.16	294.99
145	TREASURER	5100	Salaries & Wages	233,064.40	232,766.80		297.60
		5700	Expenses	50,047.00	59,806.76		(9,759.76)
145 Total				283,111.40	292,573.56		(9,462.16)
151	LAW	5100	Salaries & Wages	63,998.54	59,276.00		4,722.54
		5700	Expenses	10,000.00	5,180.67		4,819.33
151 Total				73,998.54	64,456.67		9,541.87
155	INFORMATION TECHNOLOGY	5100	Salaries & Wages	73,091.60	73,080.37		11.23
		5700	Expenses	93,751.00	93,308.93		442.07
155 Total				166,842.60	166,389.30		453.30
161	TOWN CLERK	5100	Salaries & Wages	149,310.17	148,523.76		786.41
		5700	Expenses	31,770.00	28,583.29		3,186.71
161 Total				181,080.17	177,107.05		3,973.12
166	PARKING CLERK	5100	Salaries & Wages	15,000.00	14,940.37		59.63
		5700	Expenses	750.00	750.00		0.00
166 Total				15,750.00	15,690.37		59.63
171	CONSERVATION	5100	Salaries & Wages	72,104.15	72,104.15		(0.00)
		5700	Expenses	700.00	670.78		29.22
171 Total				72,804.15	72,774.93		29.22
175	PLANNING BOARD	5100	Salaries & Wages	126,194.01	125,640.55		553.46
		5700	Expenses	3,500.00	958.02		2,541.98
175 Total				129,694.01	126,598.57		3,095.44
176	ZONING APPEALS	5100	Salaries & Wages	6,938.75	6,938.75		0.00
		5700	Expenses	150.00	91.00		59.00
176 Total				7,088.75	7,029.75		59.00
192	TOWN BUILDINGS	5700	Expenses	186,000.00	75,479.60	850.00	109,670.40
192 Total				186,000.00	75,479.60	850.00	109,670.40
210	POLICE	5100	Salaries & Wages	4,098,308.27	4,074,450.53	47.08	23,810.66
		5700	Expenses	188,289.00	195,440.88		(7,151.88)
210 Total				4,286,597.27	4,269,891.41	47.08	16,658.78
220	FIRE	5100	Salaries & Wages	4,258,116.11	4,290,040.03		(31,923.92)
		5700	Expenses	318,350.00	315,806.37	217.18	2,326.45
220 Total				4,576,466.11	4,605,846.40	217.18	(29,597.47)
240	INSPECTIONAL SERVICES	5100	Salaries & Wages	336,469.14	325,732.74		10,736.40
		5700	Expenses	62,293.82	55,460.25	450.36	6,383.21
240 Total				398,762.96	381,192.99	450.36	17,119.61
292	ANIMAL CONTROL	5100	Salaries & Wages	27,671.92	27,671.92		0.00
		5700	Expenses	1,000.00	1,000.00		0.00
292 Total				28,671.92	28,671.92		0.00
300	B/R REGIONAL DISTRICT TUITION	5700	Expenses	27,019,450.71	26,983,988.78		35,461.93
300 Total				27,019,450.71	26,983,988.78		35,461.93
301	BRISTOL AGRICULTURAL TUITION	5700	Expenses	75,440.00	75,440.00		0.00
301 Total				75,440.00	75,440.00		0.00
302	BRISTOL PLYMOUTH TUITION	5700	Expenses	1,100,436.00	1,100,436.00		0.00
302 Total				1,100,436.00	1,100,436.00		0.00
303	NORFOLK COUNTY AGRICULTUI	5700	Expenses	126,564.00	126,564.00		0.00

Financials (continued)

Budget to Actual, Fiscal Year 2016—General Fund *continued*

Town of Bridgewater
General Fund Budget to Actual
as of 06/30/2016

Dept.	Department Description	Budgetary Group	Group Description2	Values		Encumbrances	FY 2016 Year End Balance
				FY 2016 Budget	FY 2016 Actual		
303 Total				126,564.00	126,564.00		0.00
420	HIGHWAY DEPARTMENT	5100	Salaries & Wages	613,447.39	612,971.65		475.74
		5700	Expenses	406,118.04	399,402.71		6,715.33
420 Total				1,019,565.43	1,012,374.36		7,191.07
421	SNOW AND ICE	5100	Salaries & Wages	40,000.00	65,055.43		(25,055.43)
		5700	Expenses	40,100.00	508,535.78		(468,435.78)
421 Total				80,100.00	573,591.21		(493,491.21)
510	HEALTH	5100	Salaries & Wages	123,666.85	120,601.33		3,065.52
		5700	Expenses	18,860.00	11,315.26		7,544.74
510 Total				142,526.85	131,916.59		10,610.26
541	COUNCIL ON AGING	5100	Salaries & Wages	138,342.30	136,097.95		2,244.35
		5700	Expenses	2,375.00	1,753.68		621.32
541 Total				140,717.30	137,851.63		2,865.67
543	VETERANS SERVICES	5100	Salaries & Wages	26,689.80	26,450.59		239.21
		5700	Expenses	143,988.57	113,072.74		30,915.83
543 Total				170,678.37	139,523.33		31,155.04
610	LIBRARY	5100	Salaries & Wages	405,670.48	399,396.64		6,273.84
		5700	Expenses	132,233.00	132,233.00		0.00
610 Total				537,903.48	531,629.64		6,273.84
630	RECREATION	5100	Salaries & Wages	98,204.19	98,204.19		0.00
630 Total				98,204.19	98,204.19		0.00
708	SCHOOL REFUNDING	5915	LTD Interest	25,598.45	0.00		25,598.45
708 Total				25,598.45	0.00		25,598.45
710	DEBT PRINCIPAL	5910	LTD Principal	1,031,262.00	1,030,802.97		459.03
710 Total				1,031,262.00	1,030,802.97		459.03
711	GOB REFUNDING	5915	LTD Interest	59,198.40	0.00		59,198.40
711 Total				59,198.40	0.00		59,198.40
751	INTERST ON LT DEBT	5915	LTD Interest	80,264.49	75,555.02		4,709.47
751 Total				80,264.49	75,555.02		4,709.47
752	INTEREST ON ST DEBT	5915	LTD Interest	1,877.67	1,877.67		0.00
752 Total				1,877.67	1,877.67		0.00
820	STATE/COUNTY ASSESMENTS	5700	Expenses	354,518.00	354,504.00		14.00
820 Total				354,518.00	354,504.00		14.00
830	COUNTY ASSESSMENTS	5700	Expenses	52,054.00	52,053.85		0.15
830 Total				52,054.00	52,053.85		0.15
910	INSURANCE- BLANKET/WC	5700	Expenses	281,228.50	251,748.30		29,480.20
910 Total				281,228.50	251,748.30		29,480.20
911	RETIREMENT	5170	Benefits	2,761,224.52	2,760,940.12		284.40
911 Total				2,761,224.52	2,760,940.12		284.40
913	UNEMPLOYMENT	5170	Benefits	36,000.00	35,435.33		564.67
913 Total				36,000.00	35,435.33		564.67
914	MED/LIFE/FICA	5170	Benefits	2,495,691.53	2,382,877.70		112,813.83
914 Total				2,495,691.53	2,382,877.70		112,813.83
915	POLICE/FIRE MEDICAL	5700	Expenses	8,000.00	2,164.44		5,835.56
915 Total				8,000.00	2,164.44		5,835.56
950	GAS & OIL	5700	Expenses	152,000.00	109,301.74		42,698.26
950 Total				152,000.00	109,301.74		42,698.26
990	TRANSFERS	5960	Transfers Out	12,000.00	12,000.00		0.00
990 Total				12,000.00	12,000.00		0.00
Grand Total				49,506,263.15	49,253,115.03	183,373.78	69,774.34

Financials (continued)

Budget to Actual, Fiscal Year 2016—Enterprise Funds

FY2016

Sewer Fund 6100

Budgetary Group	Group Description	Sum of 2016 Revised Budget	Sum of 2016 Actual	Sum of 2016 Balance
5100	Salaries & Wages	476,511.50	418,790.41	57,721.09
5170	Benefits	288,274.60	271,240.13	17,034.47
5700	Expenses	553,664.87	388,598.03	165,066.84
5910	LTD Principal	332,812.73	246,000.00	86,812.73
5915	LTD Interest	38,662.50	38,662.50	0.00
5960	Transfers Out	235,492.00	235,492.00	0.00
Grand Total		1,925,418.20	1,598,783.07	326,635.13

FY2016

Water Fund 6200

Budgetary Group	Group Description	Sum of Revised 2016 Budget	Sum of 2016 Actual	Sum of 2016 Balance
5100	Salaries & Wages	682,875.41	601,615.61	81,259.80
5170	Benefits	389,154.11	360,132.64	29,021.47
5700	Expenses	1,194,180.41	853,936.07	340,244.34
5910	LTD Principal	463,884.96	508,427.42	(44,542.46)
5915	LTD Interest	139,751.29	139,751.28	0.01
5960	Transfers Out	602,524.00	602,524.00	0.00
Grand Total		3,472,370.18	3,066,387.02	405,983.16

FY2016

OSLGC Fund 6300

Budgetary Group	Group Description	Sum of Revised 2016 Budget	Sum of 2016 Actual	Sum of 2016 Balance
5100	Salaries & Wages	364,919.30	417,595.77	(52,676.47)
5170	Benefits	111,368.63	83,160.94	28,207.69
5700	Expenses	325,642.16	385,985.68	(60,343.52)
5910	LTD Principal	426,000.00	426,000.00	0.00
5915	LTD Interest	65,232.50	65,232.50	0.00
5960	Transfer Out	93,817.00	93,817.00	0.00
Grand Total		1,386,979.59	1,471,791.89	(84,812.30)

FY2016

Transfer Station 6400

Budgetary Group	Group Description	Sum of Revised 2016 Budget	Sumb of 2016 Actual	Sum of 2016 Balance
5100	Salaries & Wages	60,916.05	64,171.10	(3,255.05)
5170	Benefits	29,230.04	29,061.93	168.11
5700	Expenses	175,623.76	213,806.74	(38,182.98)
5960	Transfers Out	40,252.00	40,252.00	0.00
Grand Total		306,021.85	347,291.77	(41,269.92)

Financials (continued)

Combined Balance Sheet—Fiscal Year 2016

Town of Bridgewater

Combined Balance Sheet
as of 06/30/2016

	GOVERNMENTAL FUNDS				PROPRIETARY FUNDS	FIDUCIARY FUNDS	ACCOUNT GROUP	MEMO
	General Fund	Special Revenue	Capital Projects	Trust Funds	Enterprise Funds	Agency Funds	General LT	Memo
ASSETS								
Cash and investments	6,310,798.20	6,555,859.40	2,430,563.90	2,481,369.81	5,984,262.97	1,602,723.54	-	25,225,578.32
Receivables:								
1. Property Taxes	1,184,663.29	(61,365.76)	-	-	-	-	-	1,123,297.53
2. Allowance for Abatements & Exemptions	(1,214,507.44)	-	-	-	-	-	-	(1,214,507.44)
3. Tax Liens and Foreclosures	2,553,079.90	15,705.31	-	-	77,386.49	-	-	2,640,465.70
4. Other Accounts Receivable	4,515,440.00	-	-	-	-	-	-	4,515,440.00
5. Motor Vehicle and Boat Excess	-	-	903,728.46	-	-	-	-	903,728.46
6. Insurance Receivable	103,790.32	-	-	-	-	-	-	103,790.32
7. User Charges	-	315,869.00	-	-	442,607.39	-	-	758,476.39
8. Special Assessments	-	-	-	-	793,943.36	-	-	793,943.36
9. Departmental and Other	-	711,962.46	-	-	-	-	-	711,962.46
Total Receivables	3,170,538.84	964,260.79	908,728.46	-	1,217,892.24	-	-	6,332,378.39
Amounts to be Provided for LTD	-	-	-	-	-	-	-	-
1. Pension Accruals provided for LTD	-	-	-	-	-	-	-	-
2. Due From Others	-	-	-	-	-	-	-	-
TOTAL ASSETS	9,481,337.54	7,541,120.39	3,339,292.36	2,481,369.81	6,996,092.21	1,602,723.54	19,094,039.31	31,251,985.96
LIABILITIES & FUND BALANCE								
Liabilities:								
1. Year End Accounts Payable	2,273,302.57	41,522.78	364,394.59	-	138,785.57	110,382.02	-	2,826,025.48
2. Payroll Withholdings	115,580.46	-	-	-	-	(143,556.27)	-	(28,075.81)
3. Accounts Due Others	-	-	-	-	(3,000.69)	72,694.73	-	69,694.04
4. Police & Fire Details	-	-	-	-	-	-	-	-
5. Tullings	-	-	-	-	-	-	-	-
6. Performance Deposits	-	-	-	-	-	-	-	-
7. Accruals for Retirement	-	6,465.00	-	-	4,139.05	4,676,611.15	-	1,678,621.15
8. Housing Board Guarantee Deposits	-	-	-	-	-	-	-	10,584.65
9. Call Over/Under	-	-	-	-	-	-	-	-
10. Deferred Revenue	3,170,538.84	964,260.79	903,728.46	-	1,172,228.39	-	-	6,332,378.48
11. Capitalized Lease Obligations	-	-	-	-	-	-	-	-
12. BAN/Bond Payable	-	-	-	-	-	-	-	-
13. Tax Anticipation Notes Payable	-	-	-	-	-	-	-	-
Total Liabilities	5,558,021.87	1,012,249.57	1,268,123.05	-	1,292,383.16	4,690,077.93	19,094,039.31	30,543,622.34
Fund Balances:								
1. Reserved for Encumbrances	183,373.76	-	-	-	-	-	-	383,373.76
2. Reserved for Expenditures	300,000.00	304,000.57	254,746.44	-	1,188.94	-	-	869,979.56
3. Reserved for Contingent Appropriations	106,806.08	-	-	-	-	-	-	306,806.08
4. Reserved for Capital Projects	-	-	-	-	1,305,364.77	-	-	1,305,364.77
5. Reserved for Bond Debt Sinking	-	-	-	-	-	-	-	-
6. Reserved for Revenue Deficit	-	-	-	-	-	-	-	-
7. Reserved for Future Debt Payments	-	-	-	-	-	-	-	-
8a. Reserved for Appropriation Deficit: S & A (Amortized)	(573,442.02)	-	-	-	-	-	-	(573,442.02)
8b. Reserved for Appropriation Deficit: S & I FY 2016	(493,691.25)	-	-	-	-	-	-	(493,691.25)
9. Reserved for Debt Service	84,354.62	675,206.46	-	-	-	-	-	759,561.08
10. Reserved for Open Space	-	4,000.00	-	-	-	-	-	4,000.00
11. Reserved for Police & Fire	-	45,000.00	-	-	-	-	-	45,000.00
12. Reserved for Community Housing	-	595,903.00	-	-	-	-	-	595,903.00
13. Bond Authorized Unleaded	-	-	-	-	-	-	-	-
14. Bond Authorized Unleaded - Offset	-	-	-	-	-	-	-	-
15. Designated Fund Balance	4,314,714.47	4,626,201.34	1,794,725.87	2,658,369.81	4,207,435.14	(16,154.09)	-	2,691,369.81
16. Undesignated Fund Balance	3,923,131.67	5,507,871.07	2,069,172.31	2,481,369.81	5,277,688.85	(36,314.09)	-	14,916,467.71
Total Fund Balance	9,481,337.54	7,541,120.39	3,339,292.36	2,481,369.81	6,996,092.21	1,602,723.54	19,094,039.31	31,251,985.96

Financials (continued)

Long-Term Debt Summary—Fiscal Year 2016

LONG TERM DEBT SUMMARY

FY2016

Long Term Debt Inside the Debt Limit Report by Issuance	Outstanding July 1, 2015	+ New Debt Issued	- Retirements	= Outstanding June 30, 2016	Interest Paid in FY2016
FIRE/DPW 12/11-2011 FIRE 00002	824,000.00		174,000.00	650,000.00	18,263.75
HOGG LND 12/11-2011 LAND 00001	494,000.00		103,000.00	391,000.00	10,951.26
EQ 8/12-2012 AMBULANCE 00001	206,000.00		30,000.00	176,000.00	3,820.00
EQ FIRE 8/12-2012 FIRE 00001	460,000.00		38,000.00	422,000.00	9,142.51
EQ DEPT 4/14-2014 DEPT 00002	31,000.00		4,000.00	27,000.00	760.00
EQ DEPT 4/14-2014 DEPT 00001	17,000.00		6,000.00	11,000.00	400.00
EQ HWY 4/14-2014 HWY 00001	40,000.00		5,000.00	35,000.00	987.50
EQ COMP 4/14-2014 COMP 00001	17,000.00		6,000.00	11,000.00	400.00
BLDG POL4/14-2014 POL 00001	955,000.00		200,000.00	755,000.00	21,550.00
EQ POL 4/14-2014 POL 00002	17,000.00		6,000.00	11,000.00	400.00
FIRE STATION ROOF REHAB	0.00	95,000.00		95,000.00	0.00
MEMORIAL BUILDING REHAB	0.00	450,000.00		450,000.00	0.00
ACADEMY BUILDING RENOVATIONS	0.00	3,055,000.00		3,055,000.00	0.00
SWR PRJ 12/11- AREA 1,2,5	384,000.00		82,000.00	302,000.00	7,782.50
SWR MN RIN 4/14-2014 SWR 00002	266,000.00		34,000.00	232,000.00	6,567.50
SWR MN EXT 4/14 - AREA 3, 6 10	990,000.00		130,000.00	860,000.00	24,312.50
WTR LND 12/11-2011 LND 00002	114,000.00		24,000.00	90,000.00	2,528.75
KEITH HOMESTEAD-2012 CPC 00001	430,000.00		37,000.00	393,000.00	8,550.00
ACADEMY BUILDING RENOVATIONS	0.00	4,780,000.00		4,780,000.00	0.00
				0.00	
				0.00	
TOTAL	5,245,000.00	8,380,000.00	879,000.00	12,746,000.00	116,416.27
Long Term Debt Outside the Debt Limit Report by Issuance	Outstanding July 1, 2015	+ New Debt Issued	- Retirements	= Outstanding June 30, 2016	Interest Paid in FY2016
TTL V 10/00-WPAT T5 97 1044	43,472.00		10,868.00	32,604.00	0.00
TTL V 07/04-WPAT T5 97 1024-1	76,964.00		9,565.00	67,399.00	0.00
TTL V 6/05-WPAT T5 97 1024-3C	260,000.00		20,000.00	240,000.00	0.00
TTL V 11/03-WPAT T5 97 1024-2	220,000.00		20,000.00	200,000.00	0.00
TTL V 08/12-WPAT T5 97 1024-D	315,788.00		21,053.00	294,735.00	0.00
SCHL 12/11-2011 SCHL BND 00002	63,000.00		63,000.00	0.00	630.00
TTL V 08/12-WPAT-T5 97 1024-E	360,538.00		19,776.00	340,762.00	0.00
SCH 4/14-2014 SCH BND 00002	275,000.00		275,000.00	0.00	8,250.00
TTL V 01/15-WPAT-T5 97 1024-F	400,000.00		20,000.00	380,000.00	0.00
WTR 6/03 & 6/05-2006 WTR 00001	1,925,000.00		175,000.00	1,750,000.00	78,531.24
WTR RPL PCE-WPAT DW 08 14 MSTR	928,966.73		46,427.42	882,539.31	18,115.04
WTR PRJ 12/11-2011 WTR 00001	598,000.00		95,000.00	503,000.00	12,550.00
WTR LND 12/11-2011 LND 00002	258,000.00		54,000.00	204,000.00	5,718.75
WTR EQ 4/14-2014 WTR 00002 A	774,000.00		97,000.00	677,000.00	19,097.50
WTR EQ 4/14-2014 WTR 00002 B	130,000.00		17,000.00	113,000.00	3,210.00
GLF CLB HOUSE-2008 GLF 00001	312,000.00		26,000.00	286,000.00	20,280.00
GLF RFND 2018-2004 GLF 00001	1,095,000.00		365,000.00	730,000.00	38,325.00
GLF COURSE 8/12-2012 GC 00001	54,000.00		5,000.00	49,000.00	1,062.50
GLF COURSE 4/14 2014 GC 00001	228,000.00		30,000.00	198,000.00	5,565.00
				0.00	
				0.00	
TOTAL	8,317,728.73	0.00	1,369,689.42	6,948,039.31	211,335.03
			TOTAL	19,694,039.31	

Financials (continued)

Treasurer's Report

REPORT OF THE TREASURER

A summary of the financial transactions of the Town Treasurer for the Fiscal Year ending June 30, 2016 is given below:

Cash on hand and on deposit including agency and Trust Funds:

June 30, 2015	19,216,558.27
Receipts	80,298,076.11
Disbursements	(74,372,280.00)
Balance June 30, 2016	25,142,354.38
Agency Trust Funds	18,831,555.38
Cash Balance	6,310,799.00
Total	25,142,354.38

Month	Monthly Analysis	
	Receipts	Disbursements
July	10,641,775.30	10,885,519.13
August	5,384,544.63	3,264,027.03
September	5,166,897.03	7,173,804.23
October	9,220,390.98	2,967,439.75
November	4,704,875.57	7,916,359.96
December	1,994,498.35	5,385,113.21
January	19,426,426.67	7,031,516.57
February	3,024,198.63	13,116,393.99
March	3,810,847.96	4,985,473.02
April	9,611,091.72	4,471,966.50
May	3,226,637.69	3,742,092.89
June	<u>4,085,891.58</u>	<u>3,432,573.72</u>
	80,298,076.11	74,372,280.00

Ribbon Cutting December 4, 2016



Town Council President Dennis Gallagher cuts a red ribbon dedicating the newly restored Academy Building. Providing support are: Community Preservation Committee Chair, Harry Bailey, State Representative Angelo D'Emilia, Town Manager Michael Dutton, State Senator Mark Pacheco, Boy Scouts, Girl Scouts, and an admiring (iPhone-wielding) crowd.

Decorations courtesy of the Bridgewater Garden Club.

About the Facing Page

The facing page shows random snapshots of those working in the Academy Building on Wednesday, September 13, 2017.

From top to bottom:

Row 1: Michelle Rota, Christine Nemes, Jolie Sprague Martin, Shelley McCauley, Brad Dzierzak;

Row 2: Laurie Guerrini, Lauri Mahoney, Lisa Sullivan, Nancy Wolfson, Steve Solari;

Row 3: Eric Badger, Jane Brown, Teresa Gillis, Pam Sproule, Angela Chandler, Cynthia Callahan, Leslie Dorr;

Row 4: Kimberly Williams;

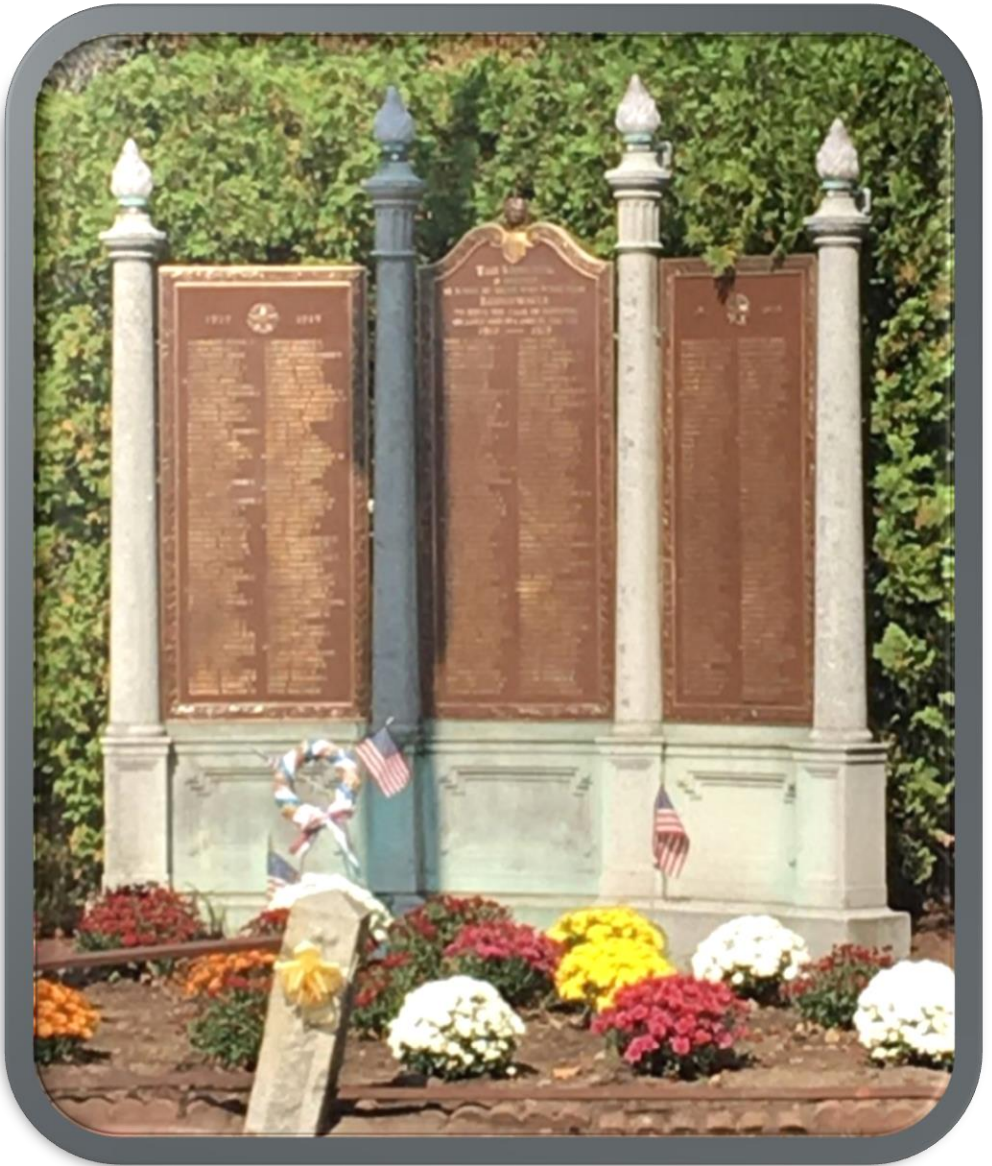
Row 5: Laurie Keane, Ann Holmberg, Azu Etoniru, Michael Spagone;

Row 6: Debra Cronin, Walter Murray, Robert Cabral, Michelle Burgess, Bethany Anne Rocha, Leslie Reed, David Frim, Anna Nakouzi, Harry Goldsmith (Disability Commission)

Snapshots from September 13, 2017



Bridgewater World War I Memorial



Centennial remembrance of those who sacrificed their lives
1917-2017